



Council Agenda



Campaspe
Shire Council

Date: 22 June 2022

Time: 6:00 pm

Venue: Echuca Civic Centre

Photo Left to Right: Cr Adrian Weston, Cr Tony Marwood, Cr Rob Amos, Cr Colleen Gates (Deputy Mayor), Cr Daniel Mackrell, Cr Chrissy Weller (Mayor), Cr Paul Jarman, Cr John Zobec and Cr Leanne Pentreath.

Contents

1 Apologies	5
1.1 Apologies	5
2 Declarations of Conflict of Interest.....	5
3 Council Decisions	5
3.1 Consideration of Budget for adoption	5
3.2 Endorsement of Echuca Paddlesteamer and Port of Echuca fees and charges	116
4 Confidential Business	120
5 Close Meeting.....	120

For a meeting of the eighth Campaspe Shire Council meeting held on Wednesday 22 June 2022, commencing at 6:00 pm at the Council Chambers, Echuca Civic Centre

Acknowledgement of Country

The Shire of Campaspe is the traditional lands of the Dja Dja Wurrung, Taungurung and Yorta Yorta Peoples.

We respect and acknowledge their unique Aboriginal cultural heritage and pay our respect to their ancestors, descendants and emerging leaders as the Traditional Owners of this Country.

We acknowledge their living culture and their unique role in the life of this region.

Opening Prayer

We pray to almighty God that our decisions as a Council be in the best interest of the people, culture and the environment of the Shire of Campaspe.

Amen

Meeting Procedures

Please ensure that all electronic devices are turned off or switched to silent.

Council meetings are broadcast live via the internet. During the meeting, members of the public may be recorded, particularly those speaking to an item. By attending this meeting, you are consenting to the possibility that your image may also be broadcast to the public. Any personal and health information voluntarily disclosed by any person at Council meetings may be broadcast live, held by Council and made available to the public for later viewing.

Those people who have requested to speak to an item will be allowed five minutes to address Council. Speakers will be notified with a bell when there is 60 seconds remaining. Speakers must only speak in relation to the subject stated on their application and shall not debate the issue with Councillors and officers. Councillors are able to ask questions of the speaker on points of clarification.

Speakers are advised that they do not enjoy any special protection from defamation arising from comments made during their presentation to Council and should refrain from voicing defamatory remarks or personal defamatory statements against any individual. Speakers will be treated with respect when addressing Council. I ask that the same respect is extended to Councillors and officers.

1 Apologies

2 Declarations of Conflict of Interest

In accordance with Section 130(1)(a) of the *Local Government Act 2020* Councillors are required to disclose any conflict of interest in respect of a matter to be considered at a Council meeting.

3 Council Decisions

3.1 Consideration of Budget for adoption

Author	Department	Manager	General Manager
Manager Finance	Finance	Manager Finance	General Manager Corporate

1. SUMMARY

This report presents to Council the Budget for the financial year 2022-23 and the following three financial years. It is recommended that Council adopt the budget as presented.

In accordance with Council's Community Engagement Policy the Proposed Budget 2022-23 was made available for public comment, eighteen submissions were received and considered by Council. There have been changes made to the document that was made available for public comment, these changes are detailed in the recommendation.

2. RECOMMENDATION

That Council:

1. **Adopt the 2022-23 Budget provided in Attachment 3.1.1, noting that it is the Proposed 2022-23 budget endorsed and released for public comment by Council on the 20 April 2022, inclusive of the following amendments;**
 - a) **Updated the Rates tables 5.1.1 (a), (b), (c), (d), (f), (h), (j) and (k) after receiving certification of the 2022 general property valuation from the Victorian Valuer General. This has resulted in a reduction in the rate in the dollar from what was published in the proposed budget document.**
 - b) **Updated the rates revenue having identified an error impacting the annualisation of supplementary rates. This has reduced the revenue to be raised from rates by \$2.82 million.**
 - c) **Updated the amount budgeted for Financial Assistance Grants to reflect the recent advice received from the Department of Jobs, Precincts and Regions, increasing the amount budgeted by \$350,000.**
 - d) **Updated the document to correct minor spelling, grammar and formatting errors.**
 - e) **Updated the fees and charges to include the fees adopted by Council for the Aerodrome.**
 - f) **Updated the statutory fees and charges to reflect the State Government gazetted fee unit and penalty fee unit.**
 - g) **Added the fees and charges applicable to moorings at the Port of Echuca.**
 - h) **Reduced the Over 55's membership fee for the Echuca War Memorial Aquatic Centre (EWMAC) to \$30.00, from the \$34.00 published in the Proposed 2022-23 Budget.**

2. Note the operating surplus of \$1.64 million has decreased to a deficit of \$0.83 million as a result of the changes to the 2022-23 budget referred to in Point 1 and the adjusted underlying deficit has increased by \$2.47 million to \$4.10 million.
3. Declare the Rates, Municipal Charge and Annual Service Charges for the 2022-23 financial year as set out within the 2022-23 Budget document on pages 41-44.
4. Declare the Fees and Charges for the 2022-23 financial year, contained as Appendix A within the 2022-23 Budget document (Attachment 3.1.1).
5. Note the submissions received in response to the Proposed Budget 2022-23, thank the submitters and provide a written response notifying submitters of the outcome of their submission considered by Council, as outlined in Attachment 3.1.2.

3. PURPOSE

To seek the adoption of the 2022-23 Budget incorporating the schedule of fees and charges contained in the document.

4. DISCUSSION

The 2022-23 Budget projects an operating deficit of \$0.829 million, however when the capital income is removed an adjusted underlying result of a \$4.10 million deficit is projected.

The 2022-23 Budget has been prepared based on the maintenance of current service levels and reflects the full costs of delivering those services with a full complement of staff.

Also included in the 2022-23 Budget is a capital works program of \$41.35 million. This does not include \$4.66 million of carry forward projects, some of which were multi-year projects.

Section 94 of the *Local Government Act 2020* (the Act) requires that Council prepares a budget for the upcoming financial year and 3 subsequent financial years. The *Local Government (Planning and Reporting) Regulations 2020* specifies the information that is required to be included in the budget.

Section 96 (1) of the Act requires that Council must develop the budget in accordance with -

- (a) the financial management principles; and
- (b) its community engagement policy.

Section 101 (1) of the Act defines the financial management principles as:

- (a) revenue, expenses, assets, liabilities, investments and financial transactions must be managed in accordance with Council's financial policies and strategic plans;
- (b) financial risks must be monitored and managed prudently, having regard to economic circumstances;
- (c) financial policies and strategic plans, including the Revenue and Rating Plan, must seek to provide stability and predictability in the financial impact on the municipal community;
- (d) accounts and records that explain the financial operations and financial position of the Council must be kept.

Section 101 (2) of the Act outlines that for the purposes of the financial management principles, financial risk includes any risk relating to the following –

- (a) the financial viability of the Council;
- (b) the management of current and future liabilities of the Council;
- (c) the beneficial enterprises of the Council.

Further to these principles defined in the Act, Council adopted the Finance Plan on 20 October 2021 which contains additional financial principals. These principles were used to guide the development of the 2022-23 Budget.

These principals are:

- Council to effectively and efficiently use its resources to deliver the best outcomes for the community whilst ensuring ongoing future financial sustainability.

- Council to maintain an operating surplus over a four-year period (current year and 3 forward years).
- Council to meet current service levels prior to the allocation of resources for new or expanded service levels or one-off operating projects.
- Council will consider the use of borrowings to fund significant capital projects where there is a demonstrated benefit to future generations and council has the capacity to service the debt.
- Council seeks a balance between service delivery and a cost recovery model having regard to capacity to pay.
- Council to consider the financial resources required for the implementation of the endorsed Council Plan and other Strategic Plans of Council.
- Before approving new or upgrade capital projects or the acquisition of new assets, Council will consider its asset renewal obligations.
- Before approving the acquisition of new assets, Council will have regard to the financial and social impacts along with service needs of the community.
- Council will not seek a rate cap variation while it maintains a sustainable financial position.

The 2022-23 Budget has been developed using the Local Government Model Financial Report and outlines the services delivered by Council in support of achieving its strategic objectives.

The budget has been prepared on the basis of maintaining a zero increase to expenses where possible and a full cost recovery model where it is deemed appropriate. Particular attention has been given to being able to deliver the services and service levels expected and needed by the community within the confines of a rate capped environment and to meet the principles contained in the Finance Plan adopted by Council at the 20 October 2021 Council meeting.

Statutory fees and charges have been updated based on fee units and penalty fee units to the fees gazetted by the Victoria State Government on 21 April 2022.

Following consideration of a report on the introduction of fees at the Echuca Aerodrome at the Council meeting held on 18 May 2022, the fees resolved at that meeting have been incorporated into the 2022-23 Budget document.

A period of consultation, in accordance with Council's adopted Community Engagement Policy has been met.

In response to the public consultation and call for submissions to the Proposed 2022-23 Budget, eighteen submissions were received and a submissions hearing was held on 1 June 2022. Of the eighteen submissions, four requested to speak to their submission.

Council reviewed and discussed the submissions post the submissions hearing. Responses will be provided to those who made submissions, as outlined in Attachment 3.1.2.

Having considered the submissions, one change was made to the 2022-23 Budget in relation to the Over 55's membership fee for the Echuca War Memorial Aquatic Centre (EWMAC) reducing the proposed fee of \$34.00 down to \$30.00.

In accordance with the *Local Government Act 2020*, the Budget is required to be adopted prior to 30 June 2022.

Rates

The 2022-23 Budget presents detailed information on rates and charges to be collected.

In accordance with adopted Revenue and Rating Plan, Council believes the most equitable and efficient distribution of the rate burden to rate payers is through the use of differential rates. The differential rate ratios are as follows:

- General Land (100% of the general rate in the dollar);
- Farm Land (90% of the general rate in the dollar);
- Commercial Land (116% of the general rate in the dollar);
- Industrial Land (116% of the general rate in the dollar); and
- Cultural and Recreation (50% of the general rate in the dollar).

The Fair Go Rate cap increase of 1.75% has been complied with in setting the differential rate in the dollar.

The Budget 2022-23, being presented for adoption has been updated to reflect the final valuation figures provided by the Victorian Valuer General. In all cases, the rate in the dollar for each group of differentials has reduced by 16.54% compared to the 2021-22 financial year.

The rates in the dollar to be applied for the 2022-23 year are as follows.

Type and class of land	2022-23 cents/\$CIV
General land	0.0033174
Farm land	0.0029857
Commercial land	0.0038482
Industrial land	0.0038482
Cultural and recreation	0.0016587

5. CONSULTATION

Internal consultation:

- Council officers responsible for budget preparation
- Executive Management Group
- Manager Finance

External consultation:

- Public comment and submissions on the budget and fees and charges was sought by advertising for submissions in line with Council's Community Engagement Policy. This advertising appeared on Council's website, in local newspapers circulating within the municipality, via social media posts and in Council's community newsletter that is distributed to households and businesses.
- A submissions hearing was held on 1 June 2022 at Echuca Headquarters Function room, four people spoke to their submissions.

Councillors:

- 10 November 2021 Council Briefing Session.
- 1 December 2021 Council Briefing Session.
- 2 February 2022 Council Briefing Session.
- 9 March 2022 Council Briefing Session.
- 6 April 2022 Council Briefing Session.
- 13 April 2022 Council Briefing Session.
- 1 June 2022 Council Briefing Session.

6. POLICY AND LEGISLATIVE IMPLICATIONS

The requirements of Section 9(2)(c) of *Local Government Act 2020* have been considered and no Council Policy and relevant law has been identified within this report.

7. FINANCIAL AND ECONOMIC IMPLICATIONS

The requirements of Section 9(2)(c) of *Local Government Act 2020* have been considered and no economic sustainability issues for the municipality have been identified within this report.

8. ENVIRONMENTAL IMPLICATIONS

The requirements of Section 9(2)(c) of *Local Government Act 2020* have been considered and no environmental sustainability issues including mitigation and planning for climate change risks have been identified within this report.

9. SOCIAL IMPLICATIONS

The requirements of Section 9(2)(c) of *Local Government Act 2020* have been considered and no social implications for the municipality have been identified with this report.

10. RELEVANCE TO COUNCIL PLAN 2021-2025

Not applicable

11. ISSUES AND RISK MANAGEMENT

Issues:

Issue 1:

The 2022-23 Budget has been prepared on a business-as-usual basis but during these uncertain times there are unknowns that may impact the budget moving into the new financial year. These will be addressed by budget reviews conducted on a quarterly basis.

Risk:

Risk management has been considered in the preparation of this report and no risks with a high or extreme rating have been identified in this process.

12. CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, the officer preparing this report declares no conflict of interest regarding this matter.

13. CHARTER OF HUMAN RIGHTS

This Report has considered and complies with the Human Rights and Responsibilities contained in the Victorian Charter of *Human Rights and Responsibilities Act 2006*.

14. INSTRUMENT OF DELEGATION

This report has considered and complies with the Instrument of Sub-Delegation by the Chief Executive Officer is so far as this report is not contrary to the existing policy or strategy previously adopted by Council.

15. CONCLUSION

This report presents the 2022-23 Budget that has been based on the ongoing delivery of current services and service levels. The 2022-23 Budget incorporating a schedule of fees and charges is recommended to be adopted and become the Budget for the 2022-23 year.

16. ATTACHMENTS

1. Budget 2022-2023 [3.1.1 - 91 pages]
2. Budget Submission Responses [3.1.2 - 15 pages]



2022-2023 BUDGET



Table of Contents

Table of Contents	i
Mayor and CEO Introduction	1
Executive Summary	3
Budget Influences	9
Economic Assumptions	11
1. Link to the Integrated Planning and Reporting Framework	12
1.1 Legislative planning and accountability framework	12
1.1.2 Key planning considerations	13
1.2 Community Vision	13
1.3 Council Plan	14
2. Services and service performance indicators	16
2.1 Flourishing local economy	17
2.2 Well planned places	19
2.3 Resilient protected and healthy natural environment	23
2.4 Growing quality of life	25
2.5 Organisational support	28
2.6 Reconciliation with budgeted operating result	30
3. Financial statements	31
4. Financial performance indicators	40
5. Notes to financial statements	42
5.1 Comprehensive income statement	42
5.1.1 Rates and charges	42
5.1.2 Grants	49
5.1.3 Statutory fees and fines	50
5.1.4 User fees	51
5.1.5 Other income	52
5.1.6 Employee cost	52
5.1.7 Materials and services	53
5.1.8 Other expenses	53
5.1.9 Depreciation	54
6. Balance sheet	54
6.1 Statement of borrowings	54
6.2 Assets	54
6.3 Liabilities	55
6.4 Equity	55
6.5 Working capital	55
7. Capital Works Program	56
7.1 Summary	56
7.2 2022-23 Capital works program – renewal works	57
7.2 2022-23 Capital works program – renewal works cont.	58
7.3 2022-23 Capital works program – upgrade works	59
7.4 2022-23 Capital works program – new works	60
7.5 2022-23 Capital works program – grant funding	61
7.5 2022-23 Capital works program - grant funding cont.	62
7.6 Projects carried over from 2021-22	63
7.7 Projects carried over from prior years	64
8. Financial Management Principles	65
Appendix A	66
Part One - Non statutory fees and charges	67
Part Two - Statutory fees and charges	84

Budget 2022-23

Mayor and CEO Introduction

This document outlines the broad range of services provided by Council from road construction and maintenance of a large road network, to providing leisure and recreation facilities to waste management services and library services and so much more. It also details the funding that is required to deliver these services as well as maintain community infrastructure.

A great deal of work has been undertaken to find cost savings and this is reflected in the budget. Rate increases have been capped at 1.75 per cent in line with the Victorian Government's Fair Go Rates System. Despite the financial challenge this poses, Council is determined to maintain current services, while working within the cap.

Council has developed a Vision and new Council Plan after extensive community consultation. The Vision and Council Plan were adopted by Council in October 2021, the 2022-23 Budget has been prepared based on the 2021 – 2025 Council Plan.

This year the budget has considered proposals from the community that were invited to be submitted in December 2021. A total of 38 proposals were submitted and considered when preparing this budget. Community members who submitted a proposal were advised on the how their individual proposal was considered in the 2022-23 Draft Budget.

In addition, there were 18 submissions received to the proposed budget, with a submissions hearing held on the 1st June. Four submitters chose to speak to their submissions. The submissions have been considered in the final budget preparation. Community members who lodged a submission will be advised on how their submission was considered in the 2022-23 Budget.

The following table provides an overview of how resources have been allocated to progress the achievement of Council's strategic objectives outlined in the Council Plan 2021 - 2025.

Budget Expenditure by Strategic Objective	2022-23 Budget	Budget %
Flourishing local economy	8,790	10.5%
Well planned places	39,331	47.0%
Resilient protected and healthy natural environment	8,529	10.2%
Growing quality of life	11,301	13.5%
Organisational support	15,659	18.7%

The capital works program for 2022-23 is \$41.36 million. In addition, \$4.66 million of projects will be carried over from the 2021-22 year. Of the \$41.36 million in capital funding required, \$14.48 million will come from 2022-23 Council income, \$16.33 million from external grants and \$10.55 million from reserves. The budget includes several initiatives and projects including:

- \$9.70 million to roads
- \$2.70 million to land improvements
- \$2.13 million to drainage
- \$1.58 million to recreation & leisure
- \$5.29 million to public buildings
- \$3.08 million to footpaths and cycleways

Budget 2022-23

With the ongoing adherence to the State Government's Fair Go Rates Policy, financial sustainability will continue to be front of mind for Council, our focus will be on continually reviewing services and assets, with an equal focus on productivity and efficiency.

We look forward to working with the community to deliver the projects outlined in this budget throughout the coming year.

CR CHRISTINE WELLER
MAYOR

TIM TAMLIN
INTERIM EXECUTIVE OFFICER

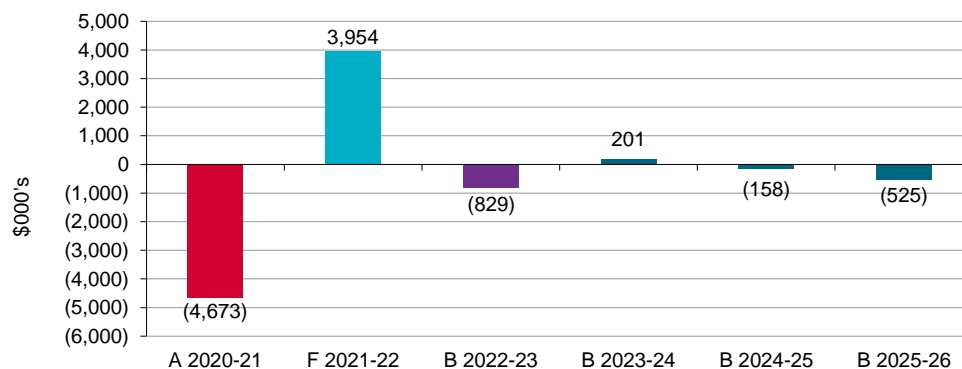
Budget 2022-23

Executive Summary

The following graphs legend terms mean the following:

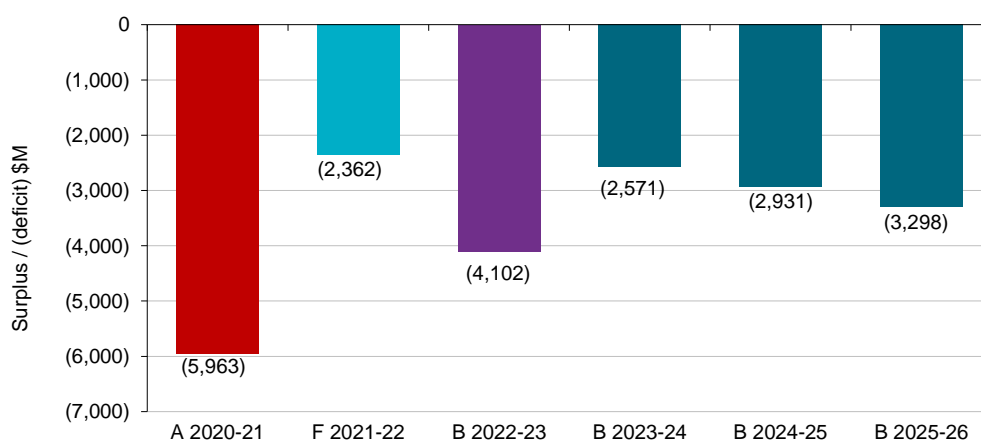
- A - Actual result
- F - Forecast result
- B - Budget result

1. Operating result



The expected operating result for the 2022-23 year is a deficit of \$829 thousand, which is a decrease of \$4.78 million compared to 2021-22. The decrease is due to grants being received in 2021-22 as part of the economic stimulus provided by Victorian and Federal Governments in response to the pandemic. It is not expected that this will occur in the 2022-23 budget year.

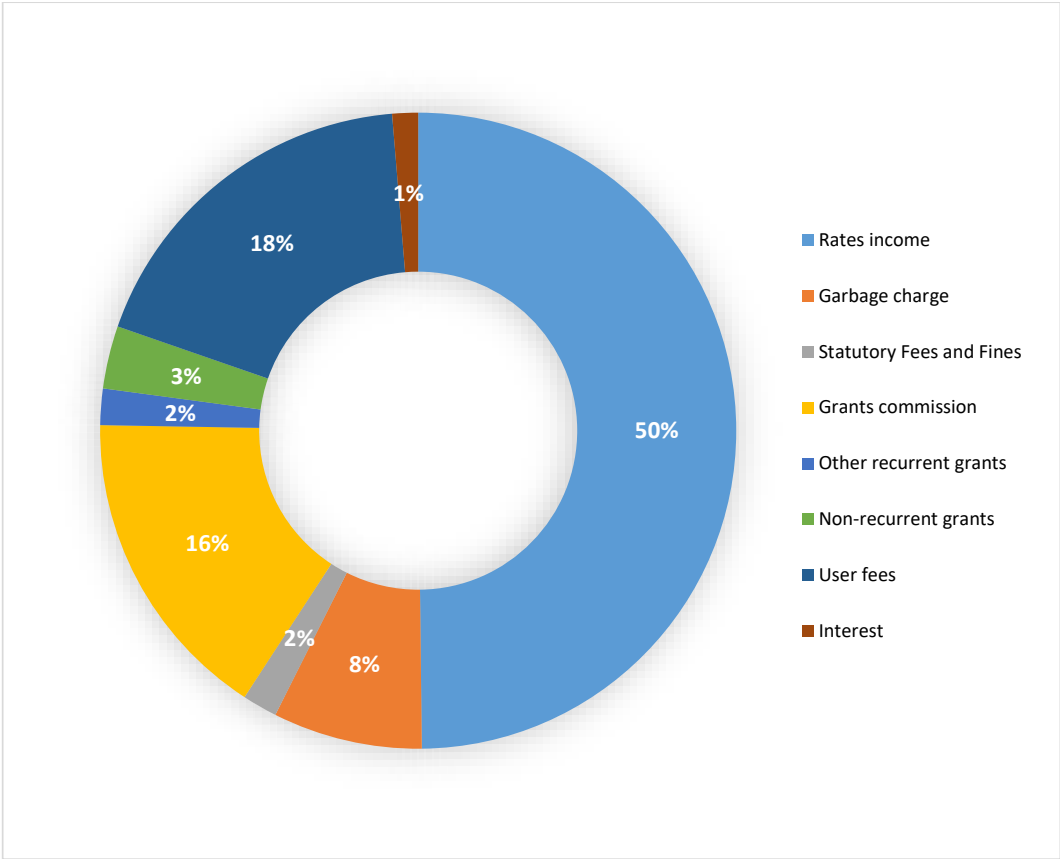
Adjusted underlying result



The adjusted underlying deficit calculation removes grant income received for capital purposes and one-off income items such as the sale of assets. The adjusted underlying result is budgeted to be a deficit of \$4.1 million in the 2022-23 year and is forecast to be deficits in the future three years.

Budget 2022-23

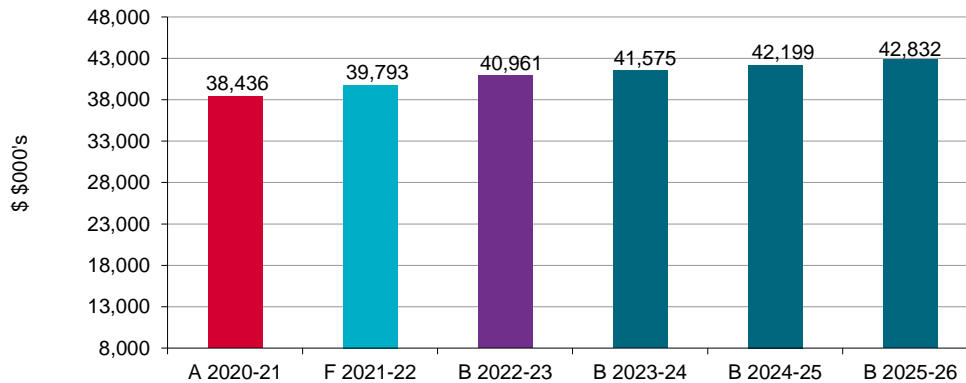
2. Sources of income



The above graph shows all sources of income for the 2022-23 budget as a percentage of total income.

Budget 2022-23

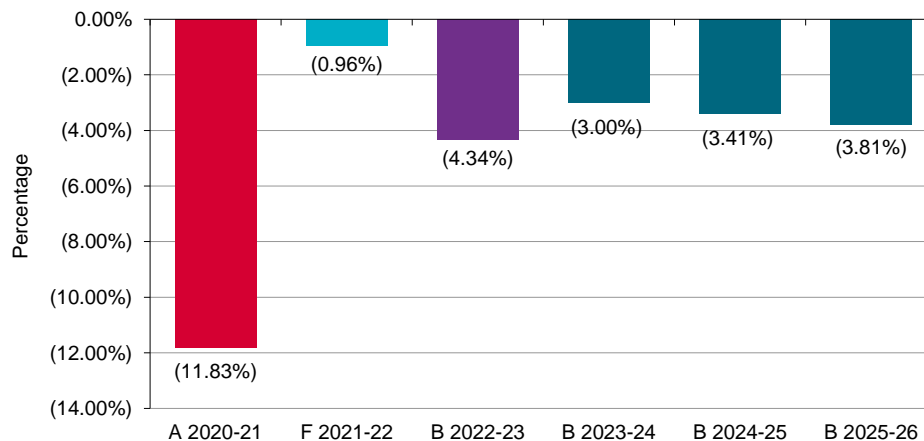
3. Change in rates and charges



The amount to be raised by rates in 2022-23 is \$40.961 million, this includes \$200,000 generated from supplementary rates and interest charged on overdue rates of \$110,800. This is an increase of \$1.168 million from 2021-22, this will go towards maintaining service levels and meeting the cost of external influences effecting the budget.

The increase of \$1.168 million in rates to be raised is due to increased supplementary rates being generated as the result of development and changes to what properties are used for across the municipality.

4. Financial sustainability

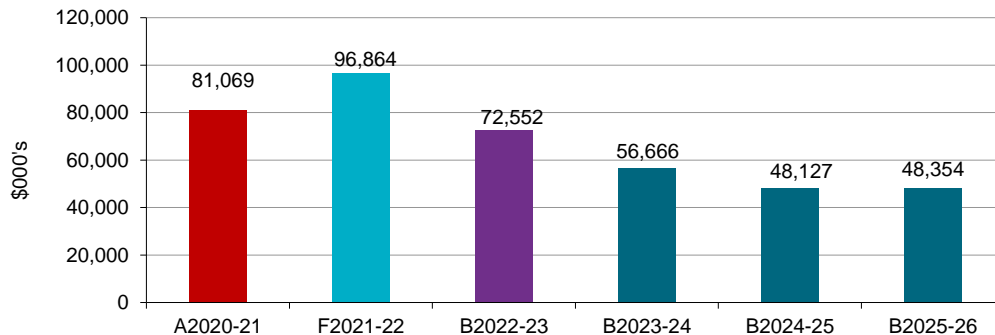


The Budget for the years 2022-2026 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. The measure of financial sustainability, which looks at adjusted underlying result compared to total income shows an operating deficit in the 2022-23 year and ongoing deficits in the following forecast years.

To continue to ensure ongoing financial sustainability, Council will continue to review the services it delivers to the community as part of its Service Planning program.

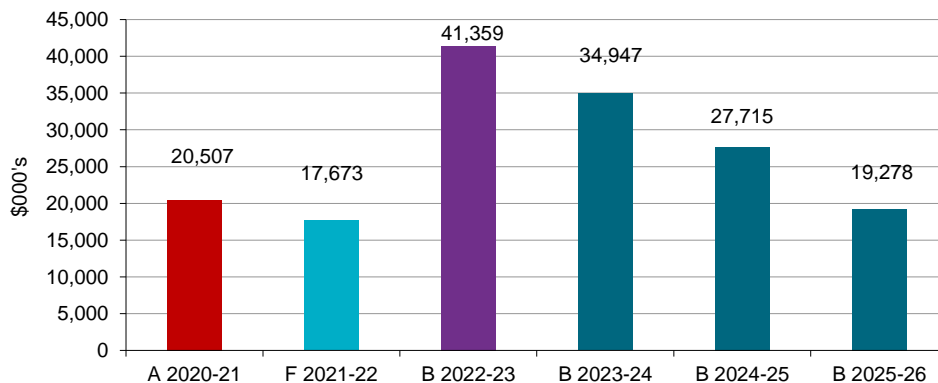
Budget 2022-23

5. Cash and investments



Cash and investments are expected to decrease by \$24.31 million during the year to \$72.55 million as at the 30 June 2023. The reduction is due to completing carried forward capital works from 2021-22. The cash and investments are expected to reduce over the future years as capital works are completed and Council renews assets that are required to deliver services.

6. Capital works

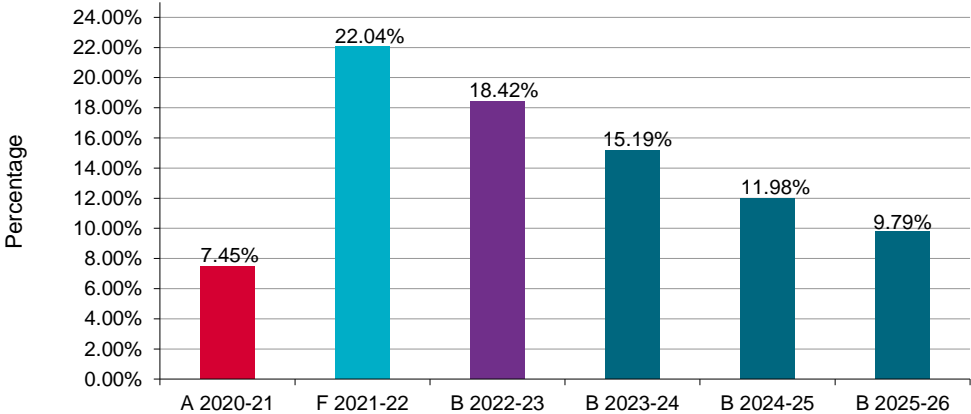


The capital works program for the 2022-23 year is expected to be \$41.36 million. This does not include \$4.66 million that relates to projects which will be carried forward from 2021-22 and 2020-21.

Of the \$41.36 million of capital funding required, \$16.33 million will come from external grants, \$14.78 million from Council cash and \$10.55 from Council reserves. The carried forward component is fully funded from the 2021-22 budget.

Budget 2022-23

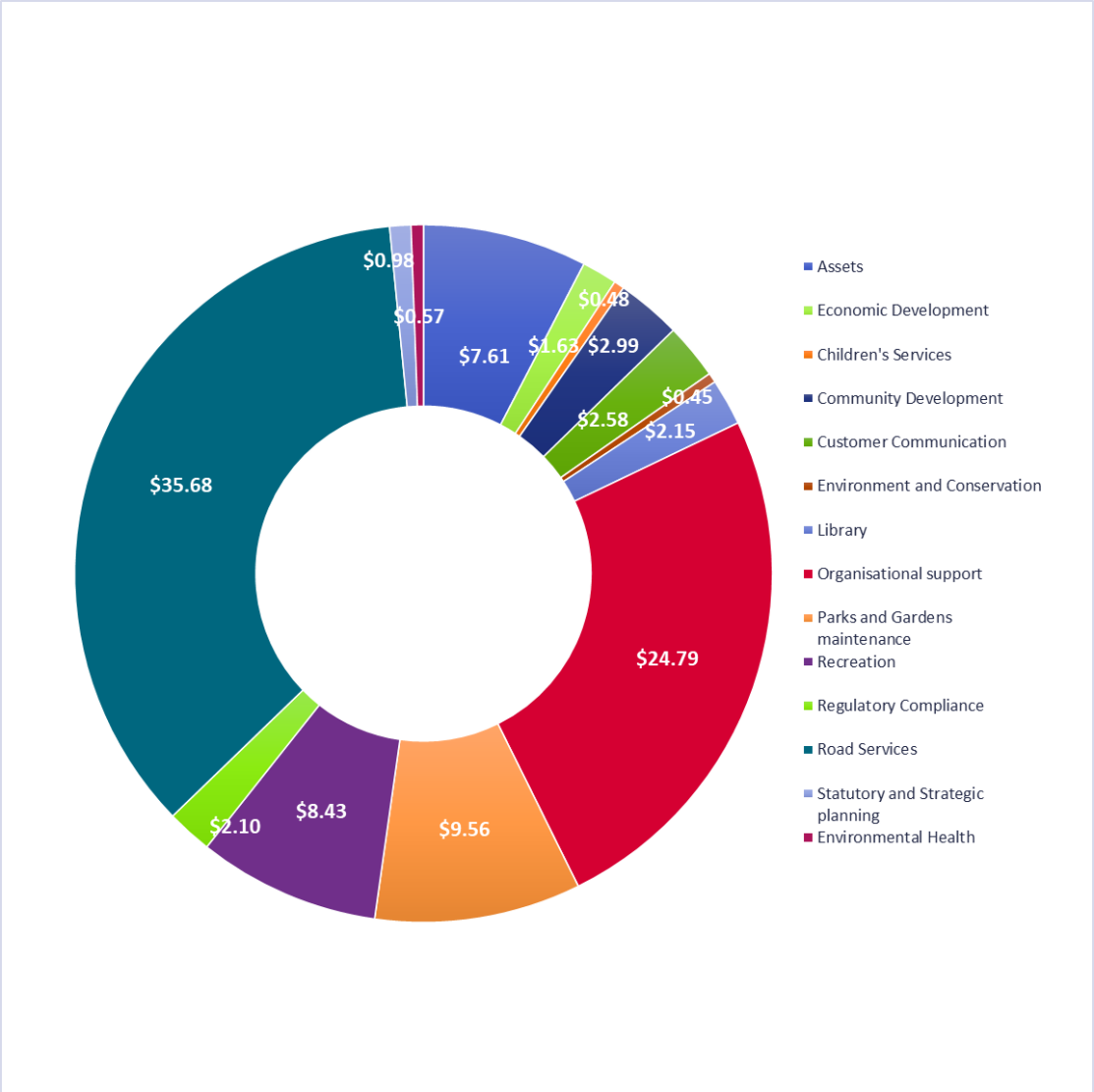
7. Borrowings



The borrowings in 2021-22 have increased compared to rate revenue due to the loan for Echuca East Community Precinct and the redevelopment of Gunbower Lions Park being drawn down. This will reduce in 2022-23 and the forecast years as these loans are repaid.

Budget 2022-23

8. Council expenditure allocation



The above chart provides an indication of how Council allocates its net expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.

Budget 2022-23

Budget Influences

This section sets out the key budget influences arising from the internal and external environment within which Council operates.

External Influences

The four years represented within the Budget are 2022-23 through to 2025-26. In preparing the 2022-23 budget, a number of external influences have been taken into consideration. These are outlined below:

- **Location** – The Campaspe Shire Council municipality is located in north central Victoria, approximately 180 kilometres north of Melbourne. It includes the communities of Echuca, Kyabram, Rochester, Lockington, Gunbower, Rushworth, Stanhope and Tongala as well as many smaller areas outside of these main townships. The municipality is located in the heart of one of the richest and most diverse agriculture and food processing areas in Victoria. Its climate, history, cultural heritage, natural assets and location in relation to major urban centres provide the municipality with extensive opportunities. The municipality encompasses a total land area of over 4,500 square kilometres.
- **Superannuation** – Council has an ongoing obligation to fund any investment shortfalls in the Defined Benefits Scheme. The last call on local government was in the 2012-13 financial year when Council was required to pay \$4.77 million to top up its share of the Defined Benefits Scheme. The amount and timing of any liability is dependent on the global investment market. At present the actuarial ratios are at a level that additional calls from local government are not expected in the next 12 months.
- **Superannuation Guarantee** – The superannuation guarantee will increase 0.5 percent every year until it reaches 12.0 percent. The 12.0 percent will be reached on 1 July 2025.
- **Financial Assistance Grants** – The largest source of government funding to Council is through the annual Victorian Grants Commission allocation. The overall state allocation is determined by the Federal Financial Assistance Grant.
- **Capital Grant Funding** – Capital grant opportunities arise continually. The budget has been based on confirmed grants. Any subsequent grants would be captured during the quarterly forecast process.
- **Cost shifting** - this occurs when Local Government provides a service to the community on behalf of the Victorian and Federal Government. Over time, the funds received by local governments do not increase in line with real cost increases, such as school crossing or library services, resulting in a further reliance on rate revenue to meet service delivery expectations.
- **Rate Capping** – The Victorian State Government continues with a cap on rate increases. The cap for 2022-23 has been set at 1.75%.
- **Supplementary Rates** – Supplementary rates are additional rates received after the budget is adopted each year, for the part of the year when a property value increases in value (eg. due to improvements made or change in land class), or new residences become assessable. Importantly, supplementary rates recognises that new residents require services on the day they move into the municipality and Council is committed to providing these. Supplementary rates income is based on historical and forecast data and is set at anticipated levels.

Budget 2022-23

- Waste Disposal Costs – The Environment Protection Agency (EPA) regulation has a sustained impact on Council with regards to compliance with existing and past landfills sites. Waste disposal costs are also impacted by industry changes such as increasing EPA landfill levies and negotiation of contracts eg., recycling sorting and acceptance. These costs are reflected in the Waste Charge.
- Coronavirus (COVID-19) – COVID-19 pandemic has presented significant challenges over the past two years, with impacts on businesses, households and the economy worldwide. As we move to a new phase of the pandemic consideration has been given to ongoing impacts that may linger, such as supply of materials and availability of workforce.

Internal Influences

As well as external influences, there are several internal influences which are expected to impact the 2022-23 Budget. These include:

- Adjusted Underlying Result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Financial performance is expected to deteriorate over the period, continued operating losses means reliance on council's cash reserves or increased debt to maintain services.
- Cash – Council holds cash reserves to fund capital works, cash reserves allocated for specific purposes and to meet operational needs. Cash must be managed to ensure that sufficient cash is available to meet Councils' obligations as and when they come due.
- Working Capital – The proportion of current liabilities represented by current assets. Working capital forecast trend is to remain steady at an acceptable level.
- Service Planning – Reviewing services to ensure that they meet the community needs is an ongoing process. Balancing the needs of the community within the constraints of the funds available is an ongoing challenge for Council. Council needs to have a robust process for service planning and review to ensure all services continue to provide value for money and are in line with community expectations.

Budget 2022-23

Economic Assumptions

This section presents information regarding the assumptions to the Comprehensive Income Statement for the 10 years from 2021-22 to 2030-31 that were used in the Finance Plan.

The assumptions for the 2022-23 budget have been updated based on current knowledge of economic drivers that are impacting the revenue and expenses of Council.

Escalation Factors % movement	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
CPI	0.07%	2.91%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Growth	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Rates and charges	1.50%	1.75%	1.50%	1.50%	1.50%	2.00%	2.00%	2.00%	2.00%	2.00%
Statutory fees and fines	1.00%	1.00%	1.00%	1.00%	1.00%	1.50%	1.50%	2.00%	2.00%	2.00%
User fees	1.00%	2.91%	1.00%	1.00%	1.00%	1.50%	1.50%	2.00%	2.00%	2.00%
Grants - Operating	1.00%	2.00%	1.00%	1.00%	1.00%	1.50%	1.50%	2.00%	2.00%	2.00%
Grants - Capital	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other income	1.00%	1.00%	1.00%	1.00%	1.00%	1.50%	1.50%	2.00%	2.00%	2.00%
Employee costs	1.50%	2.00%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
Materials and services	0.07%	2.91%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Depreciation & Amortisation	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Other expenses	1.00%	2.91%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Utilities	4.00%	1.45%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%

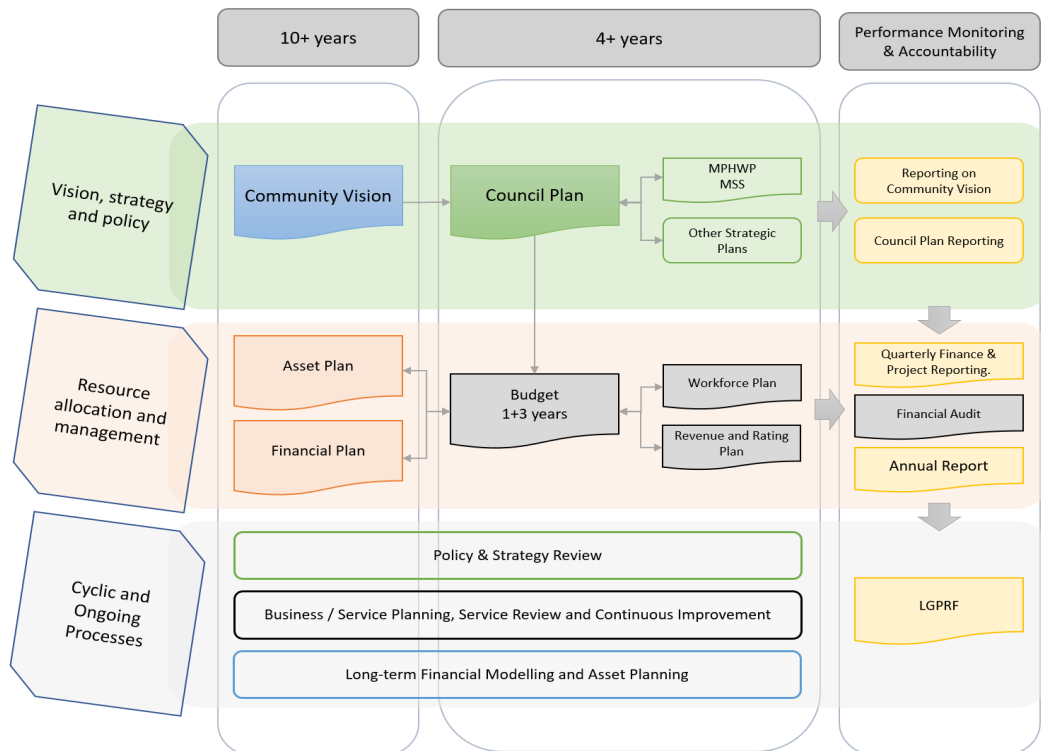
Budget 2022-23

1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides Council in identifying community needs and aspirations over the long term (Campaspe Tomorrow), medium term (Council Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs Precincts and Regions

The timing of each component of the integrated planning framework is critical to the successful achievement of the planned outcomes. The Council Plan is required to be completed by 30 October following a general election.

Budget 2022-23

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities.

Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with Council's adopted Community Engagement Policy and Public Transparency Policy.

Council continues to review its services and has been working with communities in the development of Place Based Plans.

1.2 Community Vision

Our Vision

Our places are vibrant and sustainable, our people are strong and supportive.

Principles

We are custodians and stewards, responsible for passing on a shire that meets the needs of generations beyond our own. Therefore, our work to create the Campaspe of the future is guided by the following principles:

Inclusion

Everybody is included and has something to contribute to the community. Nobody is left behind. Everybody should have an equal chance in life.

Respect

Respectful relationships are the norm between individuals and within communities. We respect the diversity in our community, and in particular, we respect the contribution of our older residents, our young people, and those with Aboriginal cultural heritage.

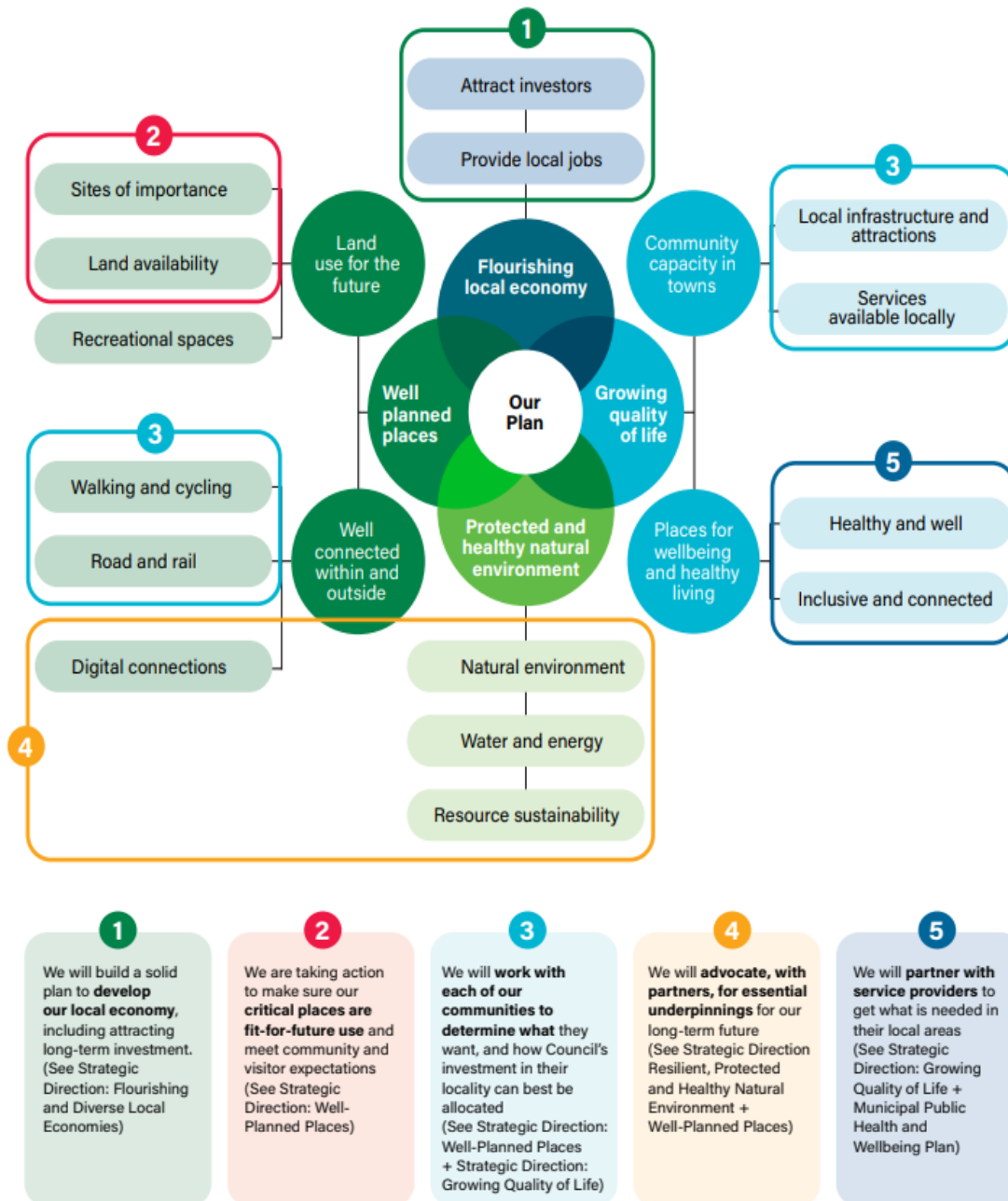
Sustainability

This is at the heart of everything we do. Sustainability is a key factor in planning for future land use, advocating for additional educational facilities, approving a development, or making decisions around how we use our infrastructure.

Budget 2022-23

1.3 Council Plan

Council delivers 141 activities under 30 service areas. Each contributes to the achievement of one or more of the five Strategic Objectives as set out in the Council Plan 2021-25. The following diagram shows the four themes and associated strategic objectives as described in the Council Plan.







Budget 2022-23

How we work

Our Promise to our communities

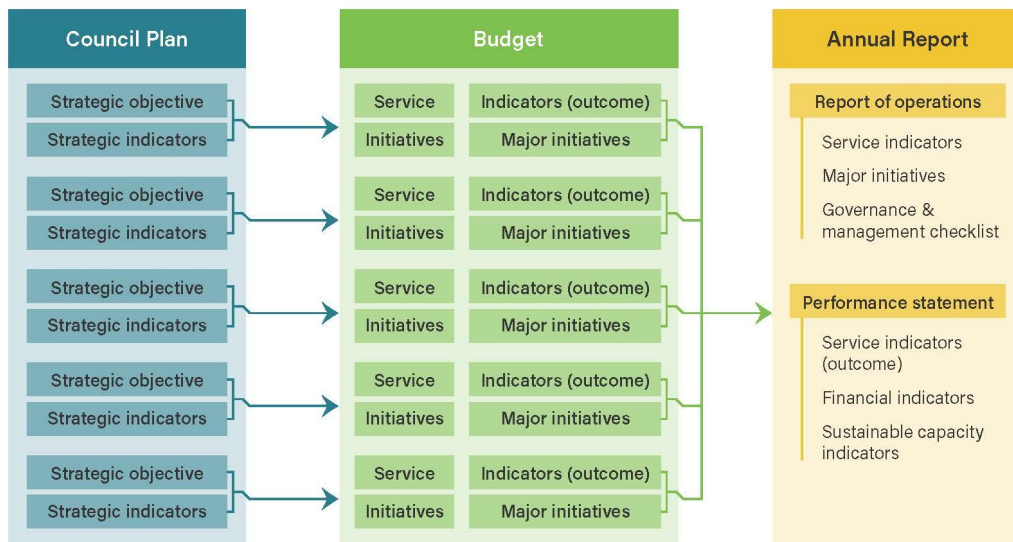
We are committed to working with community as partners and developing a culture that approaches issues cooperatively. This means listening carefully to our communities, engaging with each, and negotiating the best use of our assets and resources in our communities' interests. To do this we know the following are important, and we will work hard to build on, and improve, how we work.

 <p>Engagement</p>	 <p>Awareness</p>	 <p>Indigenous Engagement</p>	 <p>Customer Service</p>
<ul style="list-style-type: none"> We will actively encourage community members who would not ordinarily engage with consultation processes to participate in them especially young people We will better engage with small communities Our Councillors and relevant Council staff will have a greater physical and face-to-face presence in communities e.g. pop up meetings, small group discussions We will use a variety of engagement methods to seek to engage our community on matters that are important to them. 	<ul style="list-style-type: none"> We will communicate our strategic vision and major priorities clearly We will help our residents develop awareness of current issues as a result of improved, plain language communication via a broader range of channels We will make sure local businesses and residents are better informed about work that affects their properties We will work to make sure people are more aware of Council's scope of responsibility and are informed on issues such as service and asset usage 	<ul style="list-style-type: none"> We will work with Aboriginal communities and elders so they are more engaged with Council and have a genuine voice as a result of improved formal and informal communication mechanisms (e.g. committees, MOUs) Our staff will provide more culturally inclusive and welcoming services as a result of deepened cultural understanding 	<ul style="list-style-type: none"> Our customer service will improve as a result of better follow up, clear service delivery standards and a 'case management' approach to complaints We will continue to make our planning and permit processes smoother and free of red tape

Budget 2022-23

2. Services and service performance indicators

Every day we deliver services to our community. These services enable our community to be healthy, connected, prosperous and resilient. This section provides a description of the services and initiatives to be funded in the Budget for the 2022-23 year which contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Performance indicators address the strategic objectives and are outlined on the following pages relating the objectives to the services and initiatives.

Budget 2022-23

2.1 Flourishing local economy

Our priorities

Campaspe's economic drivers are numerous: agriculture, food production, manufacturing, health care and tourism. Many factors within Council's control contribute directly to these and others, such as roads and land allocation, and many areas we indirectly support are also important, such as freight links and education. Our aim over this term is to re-establish a sound basis for investment in Campaspe and, to do this, we will build a program of advocacy that helps attract funding for local infrastructure, boosts vocational education, employs our people, especially younger people, and supports all major sectors of our economy.

Strategic direction

Flourishing and diverse local economies

Strategic objective

A resilient long-term economy attractive to local and external investors.

Stimulated economic activity that provides local jobs.

Services

Service area	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	
	Actuals	Forecast Budget	Budget	Projections			
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Economic Development	Rev	7,296	6,429	7,757	7,815	7,889	7,963
	Exp	8,086	8,405	8,790	8,895	9,016	9,140
	Surplus/ (Deficit)	(790)	(1,976)	(1,033)	(1,080)	(1,128)	(1,177)
Description of services provided	To contribute to a strong, diverse, and innovative local economy.						

Major initiatives

- We will complete the Economic Development consultancy and implement an action plan.

Other initiatives

- We will review Council's role in delivering industrial land and provide Council with strategic options to support economic growth.
- We will implement the Goulburn Valley Designated Area Migration Agreement (GV DAMA) with Greater Shepparton City Council and Moira Shire Council, achieving 64 placements.
- We will support traineeships, cadetships, apprenticeships and student placements as a pathway to join Council with a minimum of five placements in place.

Budget 2022-23

Service performance outcome indicators

Service	Performance Measure	2020-21 Result
Business Development	<i>Unemployment Rate</i> ^	2.8% (Sep 2021 Quarter Actual)
Business Development	<i>Value of non-residential building approvals</i> ^	\$30.08 million
Business Development	<i>Value of residential building approvals</i> ^	\$92.15 million

^ Performance measures are sourced from Remplan Economic Profile and do not form part of the indicators reported under the Local Government Performance Reporting Framework.

Budget 2022-23

2.2 Well planned places

Our priorities

Council has significant responsibilities to make Campaspe a great place, and these are focused on ensuring we have the land we need for the future, and that we're well connected, within and outside the Shire. This means that Council, over this term, will invigorate and progress development of significant sites, such as the Bridge to Bridge locality, and identify future such sites. In addition, we will pay attention to ensuring we've got enough land available for living, working and industry. And, we'll focus on the underlying infrastructure like drains and stormwater, and the aboveground open spaces that our communities rely upon. All whilst protecting our natural environment for future generations and planning with the changing climate in mind. Roads are a vital part of our Shire, and 50% of our budget will continue to be spent on them. But, increasingly, we rely on digital communications also, so our advocacy efforts will be redoubled here.

Strategic direction

Land use for the future

Strategic objective

Attractive and useable sites of importance

Land and underlying infrastructure suitable for growing populations

Quality, attractive recreational spaces

Strategic direction

Well connected within and outside

Strategic objective

Improved walkability and cyclability within townships

Ability to travel safely and easily by road and rail

Digital connectedness maximising mobility, economic productivity, health care access and education participation.

Budget 2022-23

Services

Service area		2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
		Actuals	Forecast Budget	Budget	Projections		
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Active Recreation	Rev	109	203	202	204	206	208
	Exp	3,285	2,851	2,802	2,852	2,903	2,955
	Surplus/ (Deficit)	(3,176)	(2,648)	(2,600)	(2,648)	(2,697)	(2,747)
Description of services provided	To provide spaces and facilities to support formalised active recreation and community events that support community, social and health benefits.						
Aquatics	Rev	612	928	1,507	1,522	1,537	1,552
	Exp	3,294	3,251	3,787	3,854	3,922	3,991
	Surplus/ (Deficit)	(2,682)	(2,323)	(2,280)	(2,332)	(2,385)	(2,439)
Description of services provided	To provide facilities that support swimming and aquatic water play						
Building Surveyor Services	Rev	239	220	192	194	196	198
	Exp	122	199	216	219	222	226
	Surplus/Deficit	117	21	(24)	(25)	(27)	(28)
Description of services provided	To ensure that the built environment and places across the municipality are safe and in compliance with legislative responsibilities.						
Emergency Management	Rev	(69)	85	60	60	60	60
	Exp	281	241	204	206	209	212
	Surplus/ (Deficit)	(350)	(156)	(144)	(146)	(149)	(152)
Description of services provided	To strengthen local capacity and capability and build community resilience in compliance with legislative responsibilities.						
Engineering	Rev	91	44	122	123	124	125
	Exp	307	385	429	434	440	445
	Surplus/ (Deficit)	(216)	(341)	(307)	(311)	(316)	(320)
Description of services provided	To ensure that Council's infrastructure is designed, constructed and maintained to provide a fit for purpose network for people across the Shire of Campaspe.						

Budget 2022-23

Service area		2020-21 Actuals \$'000	2021-22 Forecast Budget \$'000	2022-23 Budget \$'000	2023-24 \$'000	2024-25 Projections \$'000	2025-26 \$'000
Parks and Gardens Maintenance	Rev	12	4	-	-	-	-
	Exp	5,370	5,872	6,044	6,146	6,249	6,354
	Surplus/ (Deficit)	(5,358)	(5,868)	(6,044)	(6,146)	(6,249)	(6,354)
Description of services provided	To provide safe and attractive public open spaces that support a range of recreation opportunities for community, social and environmental benefit.						
Project Management	Rev	-	-	-	-	-	-
	Exp	759	(363)	466	472	478	484
	Surplus/ (Deficit)	(759)	363	(466)	(472)	(478)	(484)
Description of services provided	To ensure the efficient, timely and cost effective delivery of Council's Works Program.						
Road Services	Rev	2,385	101	80	81	82	82
	Exp	32,173	21,759	22,638	23,006	23,430	23,862
	Surplus/ (Deficit)	(29,788)	(21,658)	(22,558)	(22,925)	(23,348)	(23,780)
Description of services provided	To ensure the operational and statutory functions of road and drainage infrastructure are in compliance with legislative responsibilities.						
Statutory and Strategic Planning	Rev	573	611	624	630	636	642
	Exp	917	1,113	1,244	1,261	1,279	1,296
	Surplus/ (Deficit)	(344)	(502)	(621)	(632)	(643)	(654)
Description of services provided	To provided for the fair, orderly, economic and sustainable use and development of land across the Shire of Campaspe in compliance with legislative responsibilities.						
Strategic Asset Management	Rev	-	-	-	-	-	-
	Exp	824	991	1,050	1,070	1,090	1,111
	Surplus/ (Deficit)	(824)	(991)	(1,050)	(1,070)	(1,090)	(1,111)
Description of services provided	To provide strategic direction on the management of Council's assets to support the ongoing delivery of Council's services.						
Strategic Recreation Planning	Rev	75	5	2	2	2	2
	Exp	8,070	364	451	456	462	468
	Surplus/ (Deficit)	(7,995)	(359)	(449)	(454)	(460)	(466)
Description of services provided	To strategically plan for recreation, sporting, open space and community facilities.						

Budget 2022-23

Major initiatives

- We will implement changes to the Campaspe Planning Scheme through Amendment C117 and C118 with identified areas 'infill' development, including additional zoned land to allow for additional residential development.
- We will finalise a review of the Victoria Park Master Plan in Echuca, design a multi-purpose facility and pursue funding opportunities.

Other initiatives

- We will finalise the Echuca Aquatic Reserve designs and pursue funding opportunities.
- We will prepare a design for the shared user path between Victoria Park and River Boat Dock in Echuca.
- We will transition the management of the Port of Echuca to the Campaspe Port Enterprise (CPE).
- We will prioritise the development of a program of designs to complete missing links and shared paths and cycleways.
- We will work with the Department of Transport to prepare a Network Movement Plan to increase shared paths and connectivity to capture all walking, cycling and traffic movements for Echuca and incorporate the plan in the Campaspe Planning Scheme.
- We will support community members to learn about technology through library programs.
- We will offer telehealth Maternal & Child Health consultations when physical access is not possible.

Service performance outcome indicators

Service	Performance Measure	2020-21 Result
Aquatics	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population) (Computation: Number of visits to aquatic facilities / Population)	1.87
Statutory and Strategic Planning	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	80.00%
Works	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how council has performed on the condition of sealed local roads)	47.00

Budget 2022-23

2.3 Resilient protected and healthy natural environment

Our priorities

Council has several responsibilities to ensure a resilient natural environment now, and for future generations especially in light of changing climate. Chief amongst these is to lead — and deliver — an environmentally and economically sustainable waste service. Our aim is to ultimately become a circular economy, so it's important that we work with our communities to use less that ultimately becomes landfill. In addition, we will look carefully at our own practices, especially in water and energy use, and find ways to create less negative impact. We will continue to play an integral role in managing native vegetation and pest plants on roadsides and supporting the goal of 'no net loss to biodiversity as a result of the removal, destruction or lopping of native vegetation'. We will support farmers and landowners care for their land, to enable agricultural productivity into the future. Finally, we will act as steward for the land we manage, and as partners and advocates with other land managers so that we and future generations can have the best use and enjoyment of our Campaspe environment.

Strategic direction

Resilient Protected and healthy natural environment

Strategic objective

Well managed resources for a sustainable future

Sustainable water and energy use

Protected natural environment

Services

Service area	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
	Actuals	Forecast Budget	Budget	Projections		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Environment and Conservation	Rev	132	90	15	15	15
	Exp	470	303	302	305	309
	Surplus/ (Deficit)	(337)	(213)	(287)	(290)	(294)
Description of services provided	To protect, enhance and conserve native flora and fauna through community education and programs.					
Environmental Health	Rev	325	340	352	356	359
	Exp	1,012	932	947	960	974
	Surplus/ (Deficit)	(687)	(591)	(595)	(605)	(614)
Description of services provided	To protect and enhance the health and wellbeing of residents and visitors through the delivery of public health programs and services in compliance with legislative responsibilities.					

Budget 2022-23

Service area		2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
		Actuals	Forecast Budget	Budget	Projections		
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Waste Collection and Management	Rev	6,699	6,630	6,926	7,027	7,129	7,232
	Exp	6,605	6,503	7,279	7,453	7,630	7,812
	Surplus/ (Deficit)	94	127	(353)	426	502	580
Description of services provided	To provide services for the removal of waste and the collection of recycling.						

Major initiatives

- We will engage Yorta Yorta to develop a fire and weed management program and implementation plan for Victoria Park and Scenic Trail in Echuca.

Other initiatives

- We will complete investigations and develop an action plan to manage the contaminated land at the Toolleen, Colbinabbin, Tennyson and Girgarre former landfill sites.
- We will develop an Environmentally Sustainable Design Guideline to be applied to Council projects.
- We will deliver a solar program for Council owned community buildings across multiple locations funded through the Local Roads and Community Infrastructure Program.
- We will conduct assessments for the supply of raw water or stormwater to Echuca East and Echuca South Recreation Reserves and, if appropriate, complete designs.

Service performance outcome indicators

Service	Performance Measure	2020-21 Result
Waste Collection and Management	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	48.46%
Environmental Health	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by council) (Computation: [Number of critical noncompliance outcome notifications and major noncompliance outcome notifications about a food premises followed up / Number of critical noncompliance outcome notifications and major noncompliance outcome notifications about food premises] x100)	100.00%

Budget 2022-23

2.4 Growing quality of life

Our priorities

Strong economies, resilient natural environments, and great places don't automatically lead to a higher quality of life. But we will ensure that communities have a voice in how Council spends its limited budgets in each community's interests, in a fair way. We will review services and make prudent decisions about improving those the community wants the most and divest ourselves of some that others can perform just as well or better than we can. Finally, we will work with our numerous Communities of Priority to ensure that Campaspe is a place that welcomes, and provides opportunities, for all.

Strategic direction

Growing quality of life

Strategic objective

Communities have a say on local infrastructure and attractions that stimulate engagement and activity

Effective and efficient services are available locally

Children, young people and families are healthy and well

Communities are inclusive, connected, culturally diverse and safe

Services

Service area		2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
		Actuals	Forecast Budget	Budget	Projections		
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Children's Services	Rev	3,323	3,764	3,919	3,958	3,997	4,036
	Exp	4,795	4,577	4,581	4,566	4,634	4,703
	Surplus/ (Deficit)	(1,472)	(813)	(661)	(608)	(637)	(667)
Description of services provided	To provide families with access to a range of services that support the foundations for optimal growth and development of children in partnership with families						
Community Development	Rev	914	132	78	78	79	79
	Exp	2,525	2,144	1,969	1,967	1,996	2,025
	Surplus/ (Deficit)	(1,612)	(2,012)	(1,890)	(1,889)	(1,917)	(1,946)
Description of services provided	To strengthen the understanding of community views and aspirations to inform decisions making.						

Budget 2022-23

Service area		2021-22	2021-22	2022-23	2023-24	2024-25	2025-26
		Actuals	Forecast Budget	Budget	Projections		
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Library	Rev	452	1,062	435	439	443	447
	Exp	2,055	1,878	1,793	1,820	1,848	1,877
	Surplus/ (Deficit)	(1,603)	(816)	(1,358)	(1,381)	(1,405)	(1,430)
Description of services provided	To provide space, activities and items that support access to information and knowledge.						
Regulatory Compliance	Rev	1,990	2,047	2,391	2,415	2,439	2,464
	Exp	3,059	2,731	2,959	3,000	3,042	3,085
	Surplus/ (Deficit)	(1,068)	(684)	(568)	(585)	(603)	(621)
Description of services provided	To protect the safety and amenity of the built and natural environment and public infrastructure for the use and enjoyment of community members and visitors in compliance with legislative responsibilities.						

Major initiatives

- We will conduct an engagement program to review aquatic services and work with communities to develop Place Based Plans and Township Facility Plans.
- .

Other initiatives

- We will improve our organisational performance in regard to acknowledging correspondence and telephone messages.
- We will complete 85% of the Capital Works Program by 30 June and complete 100% of the carry forward projects by 1 September.
- We will review the Municipal Early Years Plan following feedback from the community.
- We will update the Arbovirus Management Plan to support surveillance and treatment of mosquito borne diseases.
- We will conduct an audit on cultural safety in Maternal & Child Health services and Centre Based Care services.

Budget 2022-23

Service performance outcome indicators

Service	Performance Measure	2020-21 Result
Library	Active Library Borrowers in Municipality (Percentage of the municipal population that are active library members) (Computation: [The sum of the number of active library borrowers in the last 3 financial year / the sum of the population in the last 3 financial years] x100.)	13.69%
Children's Services	Participation in the Maternal Child Health (MCH) Service (Percentage of children enrolled who participate in the MCH service) (Computation: [Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH] x 100).	72.20%
Children's Services	Participation in Maternal Child Health (MCH) Service (Percentage of Aboriginal children enrolled who participate in the MCH service) (Computation: [Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH] x 100).	82.74%
Regulatory Compliance	Animal Management Prosecutions (Number of successful animal management prosecutions)	0.00
Governance	Satisfaction with council decisions (Community satisfaction rating out of 100 with how council has performed in making decisions in the interests of the community)	52.00

Budget 2022-23

2.5 Organisational support

Council has several internal, enabling services which provide responsible management to the broader organisation and the community. These services ensure that the organisation has the necessary tools to perform and enhance effectiveness and efficiency.

Services

Service area		2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
		Actuals	Forecast Budget	Budget	Projections		
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Financial Services	Rev	123	119	22	236	239	242
	Exp	1,886	1,515	1,651	1,676	1,701	1,727
	Surplus/ (Deficit)	(1,763)	(1,396)	(1,628)	(1,440)	(1,462)	(1,485)
Description of services provided	To ensure Council's revenue and expenditure is managed and controlled in a responsible manner to support the delivery of Council services and enable Council to plan for its long term financial sustainability.						
Governance	Rev	28	22	2	2	2	2
	Exp	1,084	1,203	1,950	1,973	1,997	2,020
	Surplus/ (Deficit)	(1,056)	(1,182)	(1,948)	(1,971)	(1,994)	(2,018)
Description of services provided	To provide support and advice to councillors and the organisation to ensure compliance with legislative responsibilities.						
Human Resources	Rev	-	-	-	-	-	-
	Exp	281	727	748	533	542	551
	Surplus/ (Deficit)	(281)	(727)	(748)	(533)	(542)	(551)
Description of services provided	To partner with all parts of the organisation to provide support, tools and advice to create and facilitate a healthy and sustainable workforce.						
Information Management (Records)	Rev	-	-	-	-	-	-
	Exp	55	153	177	180	183	187
	Surplus/ (Deficit)	(55)	(153)	(177)	(180)	(183)	(187)
Description of services provided	To ensure creation, capture and maintenance, retrieval and protection of records and information in compliance with legislative responsibilities.						
Information Communication Technology	Rev	-	-	-	-	-	-
	Exp	1,256	1,310	1,376	1,411	1,447	1,484
	Surplus/ (Deficit)	(1,256)	(1,310)	(1,376)	(1,411)	(1,447)	(1,484)
Description of services provided	To facilitate the effective delivery of Council services and enhance community interaction with Council						

Budget 2022-23

Service area	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
	Actuals	Forecast Budget	Budget	Projections		
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Organisational Strategy and Performance	Rev	520	122	-	-	-
	Exp	2,979	3,809	4,584	3,629	3,674
	Surplus/ (Deficit)	(2,459)	(3,687)	(4,584)	(3,629)	(3,674)
Description of services provided	To ensure Council's energy is focused and that Council and Officers are working towards the same goals through overseeing development of key organisation-wide strategic directions, plans and monitoring performance.					
Plant and Fleet Management	Rev	2,806	-	-	-	-
	Exp	692	115	451	473	496
	Surplus/ (Deficit)	2,114	(114)	(451)	(473)	(496)
Description of services provided	To plan for and effectively manage Council's plant and fleet to support the ongoing delivery of Council's services.					
Property Management	Rev	1,931	1,468	553	556	560
	Exp	4,136	3,371	3,094	3,139	3,185
	Surplus/ (Deficit)	(2,206)	(1,903)	(2,541)	(2,583)	(2,625)
Description of services provided	To plan for and effectively manage and maximise the use of land managed by Council to support the ongoing delivery of Council's services.					
Customer Communications	Rev	30	22	-	-	-
	Exp	729	1,423	1,629	1,591	1,616
	Surplus/ (Deficit)	(699)	(1,401)	(1,629)	(1,591)	(1,616)
Description of services provided	To connect the community with Council.					

Budget 2022-23

2.6 Reconciliation with budgeted operating result

Strategic Objectives	Net Cost	Expenditure	Revenue
	Subsidy		
	\$'000	\$'000	\$'000
Flourishing local economy	(1,033)	8,790	7,757
Well planned places	(36,544)	39,331	2,787
Resilient protected and healthy natural environment	(1,235)	8,529	7,293
Growing quality of life	(4,477)	11,301	6,824
Organisational support	(15,082)	15,659	577
Total	(58,370)	83,609	25,239
Expenses added in:			
Other	(92)		
Deficit before funding sources	(58,462)		
Funding sources added in:			
Rates and charges	40,961		
Grants Commission	13,225		
Interest Income	700		
Capital grants	2,623		
Other	124		
Total funding sources	57,633		
Operating surplus/(deficit) for the year	(829)		

Budget 2022-23

3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2022/23 has been supplemented with projections to 2025/26.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

Budget 2022-23

Comprehensive Income Statement

For the four years ending 30 June 2026

	Notes	Actual	Budget Forecast	Budget	Projections		
		2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
		\$000	\$000	\$000	\$000	\$000	\$000
Revenue from ordinary activities							
Rates income	5.1.1	38,436	39,793	40,961	41,575	42,199	42,832
Garbage charge	5.1.1	6,260	5,944	6,245	6,339	6,434	6,530
Statutory fees and fines	5.1.3	1,941	1,271	1,465	1,479	1,494	1,509
Grants commission	5.1.2	12,298	12,812	13,225	12,395	12,518	12,644
Other recurrent grants	5.1.2	3,903	2,427	1,518	2,494	2,517	2,540
Recurrent capital grants	5.1.2	2,648	2,623	2,623	2,623	2,623	2,623
Non-recurrent capital grants	5.1.2	1,724	2,048	-	-	-	-
User fees	5.1.4	12,772	12,799	15,108	15,259	15,411	15,565
Contributions - monetary		244	16	-	-	-	-
Contributions - non monetary		2,774	-	-	-	-	-
Interest and other income	5.1.5	1,315	1,070	1,078	1,085	1,092	1,103
Total revenues		84,315	80,803	82,222	83,248	84,289	85,346
Expenses from ordinary activities							
Employee benefits	5.1.6	27,817	25,181	31,035	31,500	31,973	32,452
Materials and services	5.1.7	21,651	26,198	26,307	24,880	25,352	25,835
Depreciation	5.1.9	20,650	21,548	20,959	21,378	21,806	22,242
Depreciation leased assets		633	923	71	73	74	76
Finance costs		113	108	146	119	89	64
Finance Costs - lease liabilities		34	-	-	12	16	13
Bad and doubtful debts		168	-	-	-	-	-
Other expenses	5.1.8	11,822	4,521	5,182	5,234	5,286	5,339
Total expenses		82,888	78,478	83,701	83,197	84,597	86,022
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(6,100)	1,629	650	150	150	150
Total comprehensive result		(4,673)	3,954	(829)	201	(158)	(525)

Budget 2022-23

Balance Sheet

For the four years ending 30 June 2026

	Notes	Actual	Budget	Budget	Projections		
		2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
		\$000	\$000	\$000	\$000	\$000	\$000
Current assets							
Cash and cash equivalents		14,539	5,334	1,022	1,136	597	824
Trade and other receivables		4,921	3,534	3,607	3,649	3,692	3,739
Inventories		676	920	942	903	918	933
Financial assets		48,030	69,022	53,940	41,875	35,842	35,842
Other assets		561	781	870	863	873	884
Non-current assets classified as held for sale		850	-	-	-	-	-
Total current assets	6.2	69,577	79,591	60,381	48,426	41,922	42,222
Non-current assets							
Trade and other receivables		17	26	27	27	28	28
Right of use assets		571	448	1,377	1,304	1,530	1,554
Financial assets		18,500	22,508	17,590	13,655	11,688	11,688
Property, infrastructure, plant and equipment		717,404	715,158	736,208	750,427	756,986	754,672
Intangible assets		3,721	3,721	3,721	3,721	3,721	3,721
Total non-current assets	6.2	740,213	741,862	758,923	769,135	773,953	771,664
Total assets		809,790	821,453	819,304	817,561	815,875	813,886
Current liabilities							
Trade and other payables		3,716	6,655	6,822	6,524	6,638	6,754
Trust funds and deposits		2,716	2,716	2,716	2,716	2,716	2,716
Unearned Income		3,883	2,272	1,408	1,411	1,414	1,418
Provisions		6,447	6,108	5,924	5,739	5,555	5,371
Interest-bearing loans and borrowings	6.1	1,009	1,384	1,418	1,453	990	859
Lease Liabilities		384	741	1,079	1,256	1,535	1,255
Total current liabilities	6.3	18,155	19,876	19,367	19,101	18,849	18,372
Non-current liabilities							
Trust funds and deposits		18	18	18	18	18	18
Provisions		1,724	1,813	1,757	1,692	1,626	1,570
Interest-bearing loans and borrowings	6.1	2,322	8,697	7,279	5,825	4,835	3,976
Lease Liabilities		205	580	1,242	1,084	864	791
Total non-current liabilities	6.3	4,269	11,107	10,296	8,618	7,343	6,355
Total liabilities		22,424	30,983	29,663	27,719	26,191	24,728
Net assets		787,366	790,470	789,640	789,842	789,684	789,158
Equity							
Accumulated surplus		321,925	325,029	332,168	342,287	346,253	346,888
Asset revaluation reserves		440,200	440,200	440,200	440,200	440,200	440,200
Other reserves		25,241	25,241	17,272	7,355	3,231	2,070
Total equity	6.4	787,366	790,470	789,640	789,842	789,684	789,158

Budget 2022-23

Statement of Changes in Equity

For the four years ending 30 June 2026

	Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	\$'000	\$'000	\$'000	\$'000
2020-21				
Balance at beginning of the financial year	772,411	328,336	420,572	23,503
Comprehensive result	(4,673)	(4,673)	-	-
Net asset revaluation increment(decrement)	19,628	-	19,628	-
Transfer to reserves	-	(6,852)	-	6,852
Transfer from reserves	-	5,114	-	(5,114)
Balance at end of the financial year	787,366	321,925	440,200	25,241
2021-22				
Balance at beginning of the financial year	787,366	321,925	440,200	25,241
Comprehensive result	3,954	3,954	-	-
Transfer from reserves	(850)	-	(850)	-
Balance at end of the financial year	790,470	325,879	439,350	25,241
2022-23				
Balance at beginning of the financial year	790,470	325,879	439,350	25,241
Comprehensive result	(829)	(829)	-	-
Transfer to reserves	-	(2,581)	-	2,581
Transfer from reserves	-	10,550	-	(10,550)
Balance at end of the financial year	789,640	333,018	439,350	17,272
2023-24				
Balance at beginning of the financial year	789,639	333,018	439,350	17,272
Comprehensive result	201	201	-	-
Transfer to reserves	-	(2,239)	-	2,239
Transfer from reserves	-	12,156	-	(12,156)
Balance at end of the financial year	789,842	343,137	439,350	7,355
2024-25				
Balance at beginning of the financial year	789,841	343,137	439,350	7,355
Comprehensive result	(158)	(158)	-	-
Transfer to reserves	-	(3,249)	-	3,249
Transfer from reserves	-	7,373	-	(7,373)
Balance at end of the financial year	789,684	347,103	439,350	3,231
2025-26				
Balance at beginning of the financial year	789,684	347,103	439,350	3,231
Comprehensive result	(525)	(525)	-	-
Transfer to reserves	-	(4,257)	-	4,257
Transfer from reserves	-	5,418	-	(5,418)
Balance at end of the financial year	789,158	347,738	439,350	2,070

Budget 2022-23

Statement of Cash Flow

For the four years ending 30 June 2026

	Actual	Budget	Budget	Projections		
	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
	\$000	\$000	\$000	\$000	\$000	\$000
Cash flows from operating activities						
Rates and charges	44,135	46,113	47,135	47,880	48,598	49,327
Statutory fees and fines	2,072	2,462	1,465	1,479	1,494	1,509
User fees and other fines (inclusive of GST)	13,938	12,799	15,108	15,259	15,411	15,565
Operating grants (inclusive of GST)	16,201	15,127	14,733	14,892	15,038	15,187
Capital grants (inclusive of GST)	7,985	3,172	1,770	2,623	2,623	2,623
Interest received	1,163	562	700	704	707	714
Net GST (payment)/refund	1,036	-	-	-	-	-
Contributions - monetary	244	16	-	-	-	-
Other receipts	376	139	294	368	372	371
Proceeds/(repayment) of trusts and deposits	542	-	-	-	-	-
Payments to suppliers (inclusive of GST)	(30,305)	(23,595)	(26,209)	(25,176)	(25,308)	(25,779)
Payments to employees	(25,729)	(25,381)	(31,235)	(31,700)	(32,173)	(32,652)
Short-term, low value and variable lease payments	(228)	-	-	-	-	-
Other payments	(5,014)	(4,521)	(5,182)	(5,234)	(5,286)	(5,339)
Net cash from operating activities	26,416	26,894	18,578	21,093	21,476	21,526
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment	(20,507)	(17,673)	(41,359)	(34,948)	(27,715)	(19,278)
Proceeds from sale of property, infrastructure, plant and equipment	1,881	-	-	-	-	-
Proceeds / (payments) for investments	(7,530)	(25,000)	20,000	16,000	8,000	-
Net cash from investing activities	(26,156)	(42,673)	(21,359)	(18,948)	(19,715)	(19,278)
Cash flows from financing activities						
Finance costs	(113)	(108)	(146)	(119)	(89)	(64)
Interest paid - lease liability	(34)	-	-	(12)	(16)	(13)
Repayment of borrowings	(1,064)	(1,009)	(1,384)	(1,418)	(1,453)	(990)
Proceeds from borrowings	-	7,758	-	-	-	-
Repayment of lease liabilities	(729)	(68)	-	(481)	(741)	(953)
Net cash from financing activities	(1,940)	6,573	(1,530)	(2,031)	(2,300)	(2,021)
Net increase/(decrease) in cash and cash equivalents	(1,680)	(9,205)	(4,312)	114	(539)	227
Cash and cash equivalents at start of period	16,219	14,539	5,334	1,022	1,136	597
Cash and cash equivalents at end of period	14,539	5,334	1,022	1,136	597	824

Budget 2022-23

Budgeted Statement of Capital Works

For the four years ending 30 June 2026

	Actual	Budget	Budget	Projections		
	2020-21	2021-22		2022-23	2023-24	2024-25
	\$000	\$000	\$000	\$000	\$000	\$000
Capital works area						
Property						
Land	-	85	-	-	-	-
Land improvements	-	-	4,923	4,150	2,000	-
Total land	-	85	4,923	4,150	2,000	-
Buildings	88	1,908	6,750	3,593	1,911	2,205
Heritage buildings	-	-	-	-	-	-
Building improvements	-	-	-	-	-	-
Total buildings	88	1,908	6,750	3,593	1,911	2,205
Total property	88	1,993	11,673	7,743	3,911	2,205
Plant and equipment						
Heritage plant and equipment	254	21	-	191	202	214
Plant, machinery and equipment	3,266	2,042	3,887	2,015	2,492	1,930
Computers and telecommunications	13	152	-	-	-	-
Total plant and equipment	3,533	2,214	3,887	2,206	2,694	2,144
Infrastructure						
Roads	10,088	8,616	9,833	12,995	10,152	8,465
Bridges	484	15	2,763	2,979	1,720	1,404
Footpaths and cycleways	1,892	1,573	3,862	1,702	3,098	1,378
Drainage	2,846	2,537	2,274	2,709	2,791	2,516
Recreational, leisure and community facilities	300	625	1,780	3,901	2,770	1,039
Waste management	407	-	373	600	435	-
Parks, open space and streetscapes	74	100	107	112	119	127
Aerodromes	129	-	4,700	-	-	-
Other infrastructure	666	-	107	-	25	-
Total infrastructure	16,886	13,466	25,800	24,998	21,110	14,929
Total capital works	20,507	17,673	41,359	34,947	27,715	19,278
Represented by:						
New	814	1,625	10,265	4,790	4,368	550
Renewal	16,808	11,753	20,297	19,652	18,192	16,823
Expansion/upgrade	2,885	4,295	10,798	10,505	5,155	1,905
Total capital works	20,507	17,673	41,359	34,947	27,715	19,278
Funding sources represented by						
Grants	-	-	16,330	2,623	2,623	2,623
Council cash	-	-	25,029	32,324	25,092	16,655
Total capital works expenditure	-	-	41,359	34,947	27,715	19,278

Budget 2022-23

Statement of Human Resources

For the four years ending 30 June 2025

	Actual		Budget Forecast	Budget	Projections		
	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Staff expenditure							
Employee costs - operating	32,285	24,127	29,911	30,033	30,467	30,907	
Employee costs - capital	1,217	1,054	1,124	1,157	1,191	1,226	
Total staff expenditure	27,817	25,181	31,035	31,190	31,658	32,133	
Staff numbers	FTE	FTE	FTE	FTE	FTE	FTE	
Employees	322.8	344.5	335.6	335.6	335.6	335.6	
Total staff numbers	322.8	344.5	335.6	335.6	335.6	335.6	

Full time equivalents (FTE's) have been reviewed in preparing the budget and reflect all costs included in the budget, this includes the full FTE of all positions within the current establishment, whether the position is currently filled or not, as well as FTE worked by casuals and budgeted leave backfill for positions.

A summary of human resources expenditure categorised according to the organisational structure of council is included below:

Division	Budget 2022-23 \$'000	Comprises			
		Permanent		Casual \$'000	Temporary \$'000
		Full Time \$'000	Part time \$'000		
Office of CEO	1,366	1,158	208	-	-
Corporate	5,354	4,394	759	65	136
Community	5,309	3,669	706	934	-
Development	9,411	4,943	2,530	1,938	-
Infrastructure	8,471	7,745	273	249	204
Total permanent staff expenditure	29,911	21,909	4,476	3,186	340
Other expenditure					
Capitalised labour costs	1,124				
Total expenditure	31,035				

A summary of the number of full time equivalent (FTE) council staff in relation to the above expenditure is included below:

Division	Budget 2022-23	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part time		
Office of CEO	9.99	8.00	1.99	-	-
Corporate	48.01	37.00	10.31	0.70	-
Community	54.67	37.00	7.92	9.75	-
Development	93.79	49.00	25.39	19.40	-
Infrastructure	121.14	117.00	2.64	1.50	-
Total permanent staff expenditure	327.60	248.00	48.25	31.35	-
Capitalised labour costs	8.00				
Total staff	335.60				

Budget 2022-23

Summary of Planned Human Resource Expenditure

For the four years ending 30 June 2025

Department	Budget	Projections		
	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000
Office of CEO				
Permanent - Fulltime				
Female	533	538	544	549
Male	625	631	638	644
Permanent - Part time				
Female	147	148	150	151
Male	61	62	62	63
Total Office of CEO	1,366	1,380	1,393	1,407
Corporate				
Permanent - Fulltime				
Female	3,176	3,208	3,240	3,272
Male	1,290	1,303	1,316	1,329
Permanent - Part time				
Female	924	933	943	952
Male	-	-	-	-
Total Corporate	5,390	5,444	5,498	5,553
Community				
Permanent - Fulltime				
Female	1,908	1,927	1,946	1,966
Male	2,201	2,223	2,245	2,268
Permanent - Part time				
Female	285	288	291	294
Male	420	424	428	433
Total Community	4,814	4,862	4,911	4,960
Development				
Permanent - Fulltime				
Female	3,742	3,779	3,817	3,884
Male	1,290	1,303	1,316	1,342
Permanent - Part time				
Female	2,363	2,387	2,410	2,459
Male	73	74	74	76
Total Development	7,468	7,543	7,618	7,760
Infrastructure				
Permanent - Fulltime				
Female	2,144	2,165	2,187	2,209
Male	8,150	8,082	8,262	8,445
Permanent - Part time				
Female	149	150	152	154
Male	124	125	126	128
Total Infrastructure	10,567	10,523	10,728	10,935
Other employee related expenses	306	304	363	359
Total operating staff expenditure	29,605	29,751	30,149	30,616

Budget 2022-23

Total Capitalised Labour expenditure	1,124	1,135	1,147	1,158
Total staff expenditure	31,035	31,190	31,658	32,133

Summary of Planned Human Resource Full Time Equivalent

For the four years ending 30 June 2025

Department	Budget	Projections		
	2022-23 FTE	2023-24 FTE	2024-25 FTE	2025-26 FTE
Office of CEO				
Permanent - Fulltime				
Female	5.0	5.0	5.0	5.0
Male	3.0	3.0	3.0	3.0
Permanent - Part time				
Female	1.4	1.4	1.4	1.4
Male	0.5	0.5	0.5	0.5
Total Office of CEO	9.9	9.9	9.9	9.9
Corporate				
Permanent - Fulltime				
Female	27.0	27.0	27.0	27.0
Male	10.0	10.0	10.0	10.0
Permanent - Part time				
Female	10.3	10.3	10.3	10.3
Male	0.0	0.0	0.0	0.0
Total Corporate	47.3	47.3	47.3	47.3
Community				
Permanent - Fulltime				
Female	18.0	18.0	18.0	18.0
Male	19.0	19.0	19.0	19.0
Permanent - Part time				
Female	3.4	3.4	3.4	3.4
Male	4.5	4.5	4.5	4.5
Total Community	44.9	44.9	44.9	44.9
Development				
Permanent - Fulltime				
Female	38.0	38.0	38.0	38.0
Male	11.0	11.0	11.0	11.0
Permanent - Part time				
Female	25.2	25.2	25.2	25.2
Male	1.1	1.1	1.1	1.1
Total Development	75.3	75.3	75.3	75.3
Infrastructure				
Permanent - Fulltime				
Female	22.0	22.0	22.0	22.0
Male	95.0	95.0	95.0	95.0
Permanent - Part time				
Female	1.6	1.6	1.6	1.6
Male	1.0	1.0	1.0	1.0
Total Infrastructure	119.6	119.6	119.6	119.6
Casual and other staff	30.6	30.6	30.6	30.6
Total operating staff	297.0	297.0	297.0	297.0
Capitalised Labour	8.0	8.0	8.0	8.0
Total staff	335.6	335.6	335.6	335.6

Budget 2022-23

4. Financial performance indicators

The following table highlights council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2020-21	Budget Forecast 2021-22	Budget 2022-23	SRP Projections			Trend
						2023-24	2024-25	2025-26	+/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	(11.83%)	(0.96%)	(4.34%)	(3.00%)	(3.41%)	(3.81%)	-
Liquidity									
Working Capital	Current assets / current liabilities	2	383.24%	400.43%	311.76%	253.53%	222.41%	229.81%	-
Unrestricted cash	Unrestricted cash / current liabilities	2	232.48%	288.09%	233.24%	164.38%	132.04%	142.43%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	7.45%	22.04%	18.42%	15.19%	11.98%	9.79%	+
Loans and borrowings	Interest and principal repayments on loans and borrowings / rate revenue		(2.63%)	(2.44%)	(3.24%)	(3.21%)	(3.17%)	(2.14%)	+
Indebtedness	Non-current liabilities / own source revenue		7.03%	18.24%	15.87%	13.11%	11.02%	9.41%	+
Asset renewal	Asset renewal expenditure / depreciation	4	95.37%	62.09%	148.36%	141.06%	107.07%	84.20%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	5	56.17%	60.09%	59.30%	59.43%	59.55%	59.67%	o
Rates effort	Rate revenue / property values (CIV)		0.54%	0.56%	0.43%	0.42%	0.41%	0.40%	o
Efficiency									
Expenditure level	Total expenditure / no. of assessments		\$4,203	\$3,643	\$3,896	\$3,895	\$3,961	\$4,027	o
Revenue Level	Residential rate revenue / no. of residential assessments		\$1,831	\$1,886	\$1,922	\$1,950	\$1,979	\$2,009	o

Budget 2022-23

Key to forecast trend:

- + Forecast's improvement in council's financial performance/financial position indicator.
- o Forecasts that council's financial performance/financial position indicator will be steady.
- Forecast's deterioration in council's financial performance/financial position indicator.

Notes to indicators:

- 1 Adjusted underlying result – An indicator of the sustainable operating result required to enable council to continue to provide core services and meet its objectives. Financial performance is expected to deteriorate over the period, continued operating losses means reliance on council's cash reserves or increased debt to maintain services.
- 2 Working capital and Unrestricted cash – The proportion of current liabilities represented by current assets. Working capital forecast trend is to decline in the forecast period due to additional borrowings increasing current liabilities.
- 3 Debt compared to rates - Trend indicates council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.
- 4 Asset renewal - This percentage indicates the extent of council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.
- 5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of council's ongoing services. Trend indicates that council's reliance on rate revenue will remain steady compared to other sources of revenue. This is due to the constraints of rate capping.

Budget 2022-23

5. Notes to financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

5.1 Comprehensive income statement

5.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, programs and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2022/23 the FGRS cap has been set at 1.75%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.75% in line with the rate cap.

This will raise total rates and charges for 2022/23 to \$47,206 million.

5.1.1 (a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Budget Forecast	Budget	Change	
	2021-22	2022-23	\$'000	%
	\$'000	\$'000	\$'000	%
General rates*	35,444	36,526	1,083	3.06%
Municipal charge*	4,095	4,124	29	0.70%
Waste management charge	5,944	6,245	301	5.06%
Supplementary rates and rate adjustments	254	200	(54)	(21.26%)
Interest on rates and charges	-	111	111	0.00%
Total rates and charges	45,737	47,206	1,469	

*These items are subject to the rate cap established under the Fair Go Rates System.

Budget 2022-23

5.1.1 (b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2021-22 cents/\$CIV*	2022-23 cents/\$CIV*	Change
General land	0.0039750	0.0033174	(0.00066)
Farm land	0.0035775	0.0029857	(0.00059)
Commercial land	0.0046109	0.0038482	(0.00076)
Industrial land	0.0046109	0.0038482	(0.00076)
Cultural and recreation	0.0019875	0.0016587	(0.00033)

5.1.1 (c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	Budget 2021-22 \$'000	Annualised rates 2021-22 \$'000	Budget 2022-23 \$'000	Change %
General land	20,515	21,221	21,677	2.15%
Farm land	8,259	9,007	9,481	5.27%
Commercial land	3,699	3,671	3,598	(1.98%)
Industrial land	1,890	1,928	1,770	(8.22%)
Cultural and recreation	-	-	-	
Municipal charge	4,095	4,124	4,124	0.00%
Total amount to be raised by general rates	38,458	39,951	40,650	1.75%

5.1.1 (d) The number of assessments in relation to each type or class of land, and the total number of assessments compared with the previous financial year.

Type or class of land	2021-22 Number	2022-23 Number	Change Number	%
General land	15,797	15,893	96	0.61%
Farm land	3,759	3,773	14	0.37%
Commercial land	1,129	1,145	16	1.42%
Industrial land	487	505	18	3.70%
Cultural and recreation	34	34	0	0.00%
Total number of assessments	21,206	21,350	144	

5.1.1 (e) The basis of valuation to be used is the Capital Improved Value (CIV).

5.1.1 (f) The estimated total value of each type or class of land, and the estimated total value of land compared with the previous financial year.

Type or class of land	2021-22 \$'000	2022-23 \$'000	Change \$'000	%
General land	5,247,094	6,534,314	1,287,220	24.53%
Farm land	2,510,887	3,175,530	664,643	26.47%
Commercial land	788,915	935,058	146,143	18.52%
Industrial land	410,434	459,899	49,465	12.05%
Cultural and recreation	22,049	23,694	1,645	7.46%
Total value of land	8,979,379	11,128,495	2,149,116	

Issue Date: 14 June 2022

Page 43

Budget 2022-23

5.1.1 (g) The municipal charge under Section 159 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2021-22	2022-23	\$	%
Municipal	\$ 200	\$ 200	-	0.00%

5.1.1 (h) The estimated total amount to be raised by municipal charges compared with the previous financial year.

Type of Charge	2021-22	2022-23	Change	
	\$'000	\$'000	\$'000	%
Municipal	4,095	4,124	29	0.71%

5.1.1 (i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	2021-22	2022-23	Change	
	\$	\$	\$	%
Residential - per year - 80 litre 1 bin - without food and garden bin	230.00	238.00	8.00	3.48%
Residential - per year - 80 litre 1 bin - with food and garden bin	165.00	167.00	2.00	1.21%
Rural - per year - 80 litre 1 bin - food and garden bin not available	199.00	202.00	3.00	1.51%
Residential - per year - 140 litre 1 bin - without food and garden bin	290.00	312.00	22.00	7.59%
Residential - per year - 140 litre 1 bin - with food and garden bin	225.00	235.00	10.00	4.44%
Rural - per year - 140 litre 1 bin - food and garden bin not available	250.00	264.00	14.00	5.60%
Residential - per year - 240 litre 1 bin (6 or more in the family) - without food and garden bin	482.00	528.00	46.00	9.54%
Residential - per year - 240 litre 1 bin (6 or more in the family) - with food and garden bin	400.00	426.00	26.00	6.50%
Rural - per year - 240 litre 1 bin - food and garden bin not available	422.00	445.00	23.00	5.45%
Residential - per year - 240 litre 1 bin (medical condition) - without food and garden bin	290.00	312.00	22.00	7.59%
Residential - per year - 240 litre 1 bin (medical condition) - with food and garden bin	225.00	235.00	10.00	4.44%
* Commercial/Industrial - per year - 80 litre	219.00	261.80	42.80	19.54%
* Commercial/Industrial - per year - 140 litre	275.00	343.20	68.20	24.80%
* Commercial/Industrial - per year - 240 litre	464.00	580.80	116.80	25.17%
Recycling charge 140 litre	61.50	63.00	1.50	2.44%
Recycling charge 240 litre	61.50	63.00	1.50	2.44%
Recycling charge 360 litre	61.50	63.00	1.50	2.44%
* Commercial/Industrial recycling charge 240 litre	67.65	69.30	1.65	2.44%
* Commercial/Industrial recycling charge 360 litre	67.65	69.30	1.65	2.44%
Food and Garden organics 240 litre	55.00	56.00	1.00	1.82%
* Commercial/Industrial Food and Garden organics 240 litre	60.50	61.60	1.10	1.82%

* Inclusive of GST for commercial properties in accordance with legislation

Issue Date: 14 June 2022

Page 44

Budget 2022-23

5.1.1 (j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2021-22	2022-23	Change	
	\$'000	\$'000	\$'000	%
Garbage charge 80 ltr	1,023	1,043	20	1.98%
Garbage charge 140 ltr	2,928	3,101	173	5.92%
Garbage charge 240 ltr	428	401	(27)	(6.42%)
Garden Organics	509	536	27	5.29%
Recycling charge	1,130	1,164	34	3.04%
Total	6,018	6,245	227	

5.1.1 (k) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

Type of Charge	2021-22	2022-23	Change	
	\$'000	\$'000	\$'000	%
Rates	35,370	36,526	1,156	11.66%
Municipal charge	4,095	4,124	29	0.70%
Waste service charges	6,018	6,245	227	3.78%
Supplementary rates & charges	254	200	(54)	(21.26%)
Interest on rates	-	111	111	0.00%
Total Rates and charges	45,737	47,206	1,469	

5.1.1 (l) Fair Go Rates System compliance

Campaspe Shire Council is fully compliant with the State Government's Fair Go Rates System.

	2021-22	2022-23
Total Rates	\$ 38,881,308	\$ 39,950,899
Number of rateable properties	21,172	21,316
Base Average Rates	\$ 1,836.45	\$ 1,874.22
Maximum Rate Increase (set by the State Government)	1.50%	1.75%
Capped Average Rate	\$ 1,864.00	\$ 1,907.02
Maximum General Rates and Municipal Charges Revenue	\$ 39,464,528	\$ 40,650,040
Budgeted General Rates and Municipal Charges Revenue	\$ 39,464,528	\$ 40,650,040

5.1.1 (m) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2022-23: estimated \$200,000 and 2020-21: \$180,000).
- The variation of returned levels of value (e.g. valuation appeals).
- Changes of use of land such that rateable land becomes non-rateable land and vice versa.
- Changes of use of land such that residential land becomes business land and vice versa.

Issue Date: 14 June 2022

Page 45

Budget 2022-23

5.1.1 (n) Differential rates

Rates to be levied.

The rate and amount of rates payable in relation to land in each category of differential are:

A general rate of 0.0033174% (0.0033174) cents in the dollar of CIV) for all general land.

A general rate of 0.0029857% (0.0029857) cents in the dollar of CIV) for all rateable farm land.

A general rate of 0.0038482% (0.0038482) cents in the dollar of CIV) for all rateable commercial and industrial land.

A general rate of 0.0016587% (0.0016587) cents in the dollar of CIV) for all rateable cultural and recreation land.

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

The differential rate ratios are as follows:

- General land (100% of the general rate in the dollar);
- Farm land (90% of the general rate in the dollar);
- Commercial land (116% of the general rate in the dollar);
- Industrial land (116% of the general rate in the dollar); and
- Cultural and recreation (50% of the general rate in the dollar).

The objectives of the differentials above or below 100% are as follows:

Farm land – to provide an equitable rate for primary producers, to encourage land use consistent with farming activities, conservation of areas which are suited to a variety of agricultural pursuits.

Commercial and industrial land – to provide an equitable rate for commercial/industrial use assessments which reflects the higher earning capacity of these premises.

Cultural and recreational land – to provide an equitable rate for cultural and recreational land, as defined in the Cultural & Recreational Land Act 1963, to encourage land use for community benefit in the pursuit of cultural and recreational activity.

Commercial/Industrial land

Commercial/Industrial land is any land which is:

- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services; or
- Unoccupied but zoned commercial or industrial under the Campaspe Shire Council's Planning Scheme.

Issue Date: 14 June 2022

Budget 2022-23

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the budget by council. The level of the rate for land in this category is considered to provide for an appropriate contribution to council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant planning scheme.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to commercial/industrial land. The vacant land affected by this rate is that which is zoned commercial and/or industrial under the Campaspe Shire Council Planning Scheme. The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the 2022-23 financial year.

General land

General land is:

- Any land which does not have the characteristics of farm land, commercial/industrial land or cultural and recreational land.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the budget by council. The level of the rate for land in this category is considered to provide for an appropriate contribution to council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is where it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant planning scheme.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to general land. The vacant land affected by this rate is that which is zoned residential under the Campaspe Shire Council Planning Scheme. The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already on the land or which will be constructed prior to the expiry of the 2022-23 financial year.

Issue Date: 14 June 2022

Page 47

Budget 2022-23

Farm land

Farm land is any land, which is:

- not less than two hectares in area; and
- used primarily for grazing (including agistment), dairying, pig-farming, poultry-farming, fish-farming, tree-farming, bee-keeping, viticulture, horticulture, fruit-growing or the growing of crops of any kind or for any combination of those activities; and

is used by a business:

- that has significant and substantial commercial purpose or character; and
- that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
- that is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way it is operating.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the budget by council. The level of the rate for land in this category is considered to provide for an appropriate contribution to council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is where it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant planning scheme.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to farm land. The vacant land affected by this rate is that which is zoned residential under the Campaspe Shire Council Planning Scheme. The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already on the land or which will be constructed prior to the expiry of the 2022-23 financial year.

Cultural and Recreational Land

In accordance with Council's Rating Strategy, cultural and recreational lands will receive a waiver from the payment of municipal rates, except where:

- The land is subject to a grazing lease, in which case it will attract the general rate (or farm rate if applicable).
- The land is used for housing gaming machines, in which case the portion of premises used for housing gaming machines shall attract the commercial rate.

Issue Date: 14 June 2022

Page 48

Budget 2022-23

5.1.2 Grants

Grants are required by the Act and the Regulations to be disclosed in council's budget.

	Budget Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change	
			\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	17,192	15,920	(1,272)	(7.40%)
State funded grants	2,778	1,446	(1,331)	(47.93%)
Total grants received	19,970	17,366	(2,604)	(13.04%)

Grants - operating

	Budget Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change	
			\$'000	%
Operating Grants				
Recurrent - Commonwealth Government				
Financial Assistance Grants	12,812	13,225	414	3.23%
Community Health	31	5	(27)	(84.69%)
Children's Services	-	67	67	100.00%
Recurrent - State Government				
Primary care partnerships	370	-	(370)	(100.00%)
Protection of Biodiversity and Habitat	8	-	(8)	(100.00%)
School crossing supervisors	93	95	2	2.65%
Libraries	308	283	(25)	(8.21%)
Maternal and child health	744	732	(12)	(1.55%)
Children's Services	132	140	8	6.06%
Community safety	52	52	0	0.16%
Community Welfare	1	-	(1)	(100.00%)
Total recurrent grants	14,551	14,600	(48)	(0.33%)
Non-recurrent - Commonwealth Government				
Primary care partnerships	54	-	(54)	(100.00%)
Children's Services	120	-	(120)	(100.00%)
Community Development	50	-	(50)	(100.00%)
Non-recurrent - State Government				
Community Health	3	-	(3)	100.00%
Libraries	8	24	16	100.00%
Economic Development	60	-	(60)	(100.00%)
Infrastructure	123	-	(123)	(100.00%)
Protection of Biodiversity and Habitat	75	-	(75)	(100.00%)
Public Order and Safety	86	60	(26)	(30.56%)
Youth services	49	60	11	23.29%
Waste services	70	-	(70)	(100.00%)
Total non-recurrent grants	699	144	(553)	(79.12%)
Total operating grants	15,250	14,744	(506)	(3.32%)

Issue Date: 14 June 2022

Page 49

Budget 2022-23

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of council's services to ratepayers. Overall, the level of operating grants is projected to decrease by 3.32% or \$0.50 million compared to 2021-22. This is due to receiving unexpected additional grants in 2021-22 in response to the pandemic. The 2021-22 result also includes funding for Primary Care Partnership, this will cease in 2022-23 as the service is moving to Bendigo Health. Council will no longer be the auspicing body.

Grants – capital

	Budget Forecast	Budget	Change	
	2021-22	2022-23	\$'000	%
	\$'000	\$'000	\$'000	%
Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	2,623	2,623	-	0.00%
Recurrent - State Government				
Total recurrent grants	2,623	2,623	-	0.00%
Non-recurrent - Federal Government				
Infrastructure	1,434	-	(1,434)	0.00%
Non-recurrent - State Government				
Living Libraries	604	-	(604)	0.00%
Total non-recurrent grants	2,037	-	(2,037)	(100.00%)
Total capital grants	4,660	2,623	(2,037)	(43.72%)
Total Grants	19,910	17,366	(2,543)	(12.77%)

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 12.77% or \$2.54 million compared to 2021-22. This is due mainly to having received an unbudgeted Local Roads and Community Infrastructure Grant as part of Government stimulus program related to the pandemic in 2020-21 and 2021-22. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included above.

5.1.3 Statutory fees and fines

	Budget Forecast	Budget	Change	
	2021-22	2022-23	\$'000	%
	\$'000	\$'000	\$'000	%
Infringements and costs	297	500	203	68.36%
Town planning fees	820	770	(50)	(6.12%)
Building fees	40	98	58	143.80%
Other Statutory Fees	114	97	(17)	(15.25%)
Total statutory fees and fines	1,271	1,465	193	15.19%

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are budgeted to decrease by 15.19 % or \$0.19 million compared to 2021-22. The decrease in town planning and building fees is expected due to development activity within the shire expected to slowdown in the immediate future. The increase in infringements from 2021-22 is due to infringements not being charged as part of pandemic relief measures implemented by council resolution during 2021-22.

Budget 2022-23

5.1.4 User fees

	Budget Forecast	Budget	Change	
	2021-22 \$'000	2022-23 \$'000	\$'000	%
Active Recreation	203	202	(1)	(0.53%)
Aquatics	928	1,507	579	62.41%
Children's Services	2,868	2,981	113	3.92%
Community Development	33	18	(15)	(45.07%)
Customer Communication	22			
Economic Development	5,645	7,249	1,605	28.43%
Engineering	44	122	78	178.44%
Environment and Conservation	15	15	0	0.00%
Environmental Health	284	295	11	3.93%
Financial Services	121	122	1	1.20%
Governance	24	2	(21)	(89.94%)
Library	141	128	(13)	(9.37%)
Other Income	140	24	(116)	(82.89%)
Passive Recreation	(2)	2	4	(169.95%)
Property Management	(22)	(25)	(3)	11.36%
Regulatory Compliance	1,560	1,660	100	6.43%
Road Services	101	80	(21)	(20.67%)
Statutory and Strategic Planning	11	46	35	313.75%
Waste Collection and Management	685	681	(4)	(0.53%)
Total user fees	12,799	15,108	2,332	18.22%

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as childcare. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases do not impact capacity to pay or market levels.

User charges are projected to increase by 18.22% or \$2.33 million compared to 2021-22. The increase compared to 2020-21 is due to a number of services being closed due to the pandemic, the forecast fee income from those services has reduced due to these closures. The 2022-23 budget has been set assuming no closures.

A detailed listing of fees and charges is included in Appendix A.

Budget 2022-23

5.1.5 Other income

	Budget Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change	
			\$'000	%
Interest	562	700	138	24.55%
Property rental and leases	484	378	(107)	(22.01%)
Sundry Income	21	-	(21)	(100.00%)
Total other income	1,070	1,078	7	0.67%

Other income is projected to increase by 0.67% or \$0.007 million compared to 2021-22. This is due to interest rates on investments increasing, this is expected to be maintained across the 2022-23 year.

5.1.6 Employee cost

	Budget 2021-22 \$'000	Budget Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change	
				\$'000	%
Wages and salaries	24,443	17,817	24,467	(6,649)	(37.32%)
Casual staff	-	1,084	-	1,084	100.00%
WorkCover	442	213	445	(233)	(109.63%)
Superannuation	2,841	2,713	2,992	(279)	(10.30%)
Annual leave and long service leave	3,070	2,749	3,029	(280)	(10.19%)
Redundancy	-	84	-	84	100.00%
Sick leave	99	521	101	420	80.55%
Total employee costs	30,896	25,181	31,035	5,854	23.25%

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc.

Employee costs are forecast to increase by 23.25% or \$5.85 million compared to 2021-22 reforecast budget. The increase is impacted by savings in 2021-22 made on employee costs as the result of the closure of services due to the pandemic that have a heavy reliance on casual staff. These are primarily aquatics and tourism related services.

The increase relates to projected annual enterprise agreement increases and movement between levels within wage bands. The budget is set assuming full employment throughout the year with no vacancies. The increase in employee costs between the 2022-23 budget and the 2021-22 budget is \$0.14 million or 0.45%.

In the 2021-22 year there has been a greater than expected vacancy rate and recruiting appropriate staff to fill vacancies has been problematic. This is an issue being experienced across many sectors of the economy.

Budget 2022-23

5.1.7 Materials and services

	Budget Forecast	Budget	Change	
	2021-22	2022-23	\$'000	%
	\$'000	\$'000	\$'000	%
Consultants	1,582	1,250	(332)	(20.98%)
Contract Payments	10,127	10,278	151	1.49%
Information Technology	1,663	1,786	123	7.42%
Insurance	964	1,107	143	14.79%
Legal services	149	213	64	42.89%
Repairs and Maintenance	3,815	3,149	(667)	(17.47%)
Service level contributions	972	887	(85)	(8.75%)
Utility costs	1,608	1,763	155	9.67%
Vehicle fuel costs	1,204	1,195	(9)	(0.76%)
Other vehicle costs	875	483	(392)	(44.83%)
Materials	3,240	4,198	958	29.57%
Total materials and services	26,198	26,307	110	0.42%

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs. Materials and services are budgeted to increase by 0.42% or \$0.11 million compared to 2021-22. The small increase has been achieved by seeking efficiencies and prudent procurement processes.

5.1.8 Other expenses

	Budget Forecast	Budget	Change	
	2021-22	2022-23	\$'000	%
	\$'000	\$'000	\$'000	%
Advertising	173	169	(5)	(2.72%)
Audit expenses	107	103	(4)	(3.76%)
Bank fees	179	167	(12)	(6.55%)
Commission	1,123	1,251	128	11.43%
Contributions and Community Grants	490	507	17	3.56%
Contribution to Campaspe Port Enterprise	-	615	615	0.00%
Councillor allowances	334	358	23	6.97%
Councillor election costs	6	-	(6)	0.00%
Councillor - other expenses	8	43	34	402.15%
Fire service levy	96	95	(1)	(0.62%)
Food Purchases	106	109	3	2.81%
Fringe benefits tax	390	337	(54)	(13.80%)
Marketing	53	128	75	143.02%
Memberships to associations	223	241	18	8.24%
Operating lease rentals and equipment hire	525	425	(100)	(19.03%)
Postage and stationery	388	352	(35)	(9.13%)
Protective clothing	130	89	(41)	(31.70%)
Veterinary costs	160	150	(10)	(6.26%)
Quarry royalties	30	45	15	49.00%
Total other expenses	4,520	5,182	662	14.65%

Other expenses relate to a range of items including councillor allowances, contributions to community groups, community grants and advertising, insurances, food purchases for child care and animals housed at the animal shelter, veterinary expenses and other miscellaneous expenditure items. Other expenses are forecast to

Issue Date: 14 June 2022

Page 53

Budget 2022-23

increase by 14.65% or \$0.66 million compared to 2021-22. The main item contributing to the increase is Council's contribution to the Campaspe Port Enterprise of \$0.61 million.

5.1.9 Depreciation

	Budget Forecast 2021-22 \$'000	Budget 2022-23 \$'000	Change	
			\$'000	%
Property	4,239	4,221	(18)	(0.43%)
Plant & equipment	4,447	3,048	(1,399)	-31.46%
Infrastructure	13,784	13,761	(23)	-0.17%
Total depreciation and amortisation	22,471	21,030	(1,441)	(6.41%)

Depreciation is an accounting measure that attempts to allocate the value of an asset over its useful life. The depreciation charge is used as a proxy for the funds required to renew Council's assets to maintain agreed service levels. The decrease of \$1.44 million is due to several plant items being fully depreciated but not being replaced. This is due to the item still being fit for purpose or not being able to source replacements due to supply issues.

6. Balance sheet

6.1 Statement of borrowings

The table below shows information on borrowings specifically required by the regulations.

	2021-22 \$'000	2022-23 \$'000
Amount borrowed as at 30 June of the prior year	3,331	10,081
Amount proposed to be borrowed	7,758	-
Amount projected to be redeemed	(1,008)	(1,384)
Amount of borrowings as at 30 June	10,081	8,697

Borrowings for 2021-22 included \$6.94 million for the redevelopment of the Echuca East Community Precinct and \$0.81 million for redevelopment of Gunbower Lions Park. These borrowings have been made possible through the State Governments Community Infrastructure Loans Scheme, which council was successful in obtaining. These funds were approved in the 2020-21 budget and will be partially drawn down in the 2021-22 year as the stages of the projects are completed. The final drawdown will occur in 2022-23 when the final stage of the project is completed.

No additional borrowings are being considered in the 2022-23 budget.

6.2 Assets

Current assets (\$19.21 million decrease) and Non-current assets (\$17.06 million increase).

Cash and cash equivalents include cash and investments such as cash held in the bank, petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by \$19.21 million during the year, this is dependent on cash required to pay for capital works as they are completed.

Trade and other receivables are monies owed to council by ratepayers and others. The balance is expected to increase by \$0.73 million over the budget period, this is due to the trend in rate revenue collection decreasing over the last budget period.

Issue Date: 14 June 2022

Budget 2022-23

Other assets include items such as prepayments for expenses that council has paid in advance of service delivery, inventories or stocks held for sale or consumption in council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by council over many years. The \$21.05 million increase in this balance is attributable to the net result of capital works and the yearly revaluation of asset classes.

6.3 Liabilities

Current liabilities (\$0.50 million decrease) and Non-current liabilities (\$0.81 million decrease)

Trade and other payables are those to whom council owes money as at 30 June. These liabilities are budgeted to increase by \$0.16 million compared with 2021-22 levels.

Provisions include accrued long service leave and annual leave owing to employees. These employee entitlements are expected to remain constant due to more active management of entitlements despite factoring in an increase for Enterprise Agreement outcomes.

Interest-bearing loans and borrowings are borrowings of council. Council is budgeting to repay loan principal of \$1.38 million over the year and to draw down the remaining new borrowings related to the Echuca East Community Precinct and Gunbower Lions Park redevelopment. While these loans were approved in the 2020-21 budget, the impact will progressively hit the balance sheet to 2022-23 when the funds are drawn down as the project stages are completed.

6.4 Equity

Equity (\$0.83 million decrease)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the accumulated surplus of the council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time. The \$0.83 million decrease in accumulated surplus results directly from the deficit for the year.

6.5 Working capital

Working capital (\$18.70 million decrease)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months and are therefore not available for discretionary spending.

Some of council's cash assets are restricted in that they are required by legislation to be held in reserve for specific purposes or are held to fund carry forward capital works from the previous financial year.

Issue Date: 14 June 2022

Page 55

Budget 2022-23

7. Capital Works Program

This section presents a listing of the capital works projects that will be undertaken for the 2022-23 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

The list of carried forward projects included at 7.6 is based on the best available information at the time of setting the budget, this may differ from what occurs at year end.

7.1 Summary

	Budget	Forecast Actual	Budget	Change	%
	2021/22 \$'000	2021/22 \$'000	2022/23 \$'000	\$'000	
Property	5,011	2,618	15,696	10,685	213.23%
Plant and equipment	2,880	2,214	3,642	762	26.47%
Infrastructure	20,466	12,841	22,021	1,555	7.60%
Total	28,357	17,673	41,359	13,002	45.85%

The below table is a summary of the funding sources and the type of capital works (new, renewal or upgrade) that is budgeted to be completed in the 2022-23 budget year.

	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources				
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000	Reserves \$'000
Property	15,696	7,231	3,005	5,460	10,211	-	3,405	-	6,500
Plant and equipment	3,642	-	3,642	-	-	-	171	-	3,471
Infrastructure	22,021	3,033	13,650	5,338	6,119	-	10,902	-	579
Total	41,359	10,265	20,297	10,798	16,330	-	14,478	-	10,551

Budget 2022-23

7.2 2022-23 Capital works program – renewal works

	Project cost (whole of life cost)	Project Exp 22/23	Asset Expenditure Types			Funding Sources				
			New	Renewal	Upgrade	Grants	Contrib.	Cash	Borrowings	Reserves
Renewal works										
Bridges										
PR-100557 Gunbower Thompsons Bridge Renewal (Construction)	\$546,500	\$500,000		\$500,000				\$500,000		
PR-100650 Stanhope Two Tree Road Floodway Bridge Renewal (Design)	\$26,000	\$26,000		\$26,000				\$26,000		
		\$526,000	\$0	\$526,000	\$0	\$0	\$0	\$526,000	\$0	\$0
Buildings & Structures										
PR-100646 Campaspe Animal Shelter Dog Area Renewal and Cat Area Design	\$408,505	\$408,505		\$408,505				\$408,505		
PR-100676 Echuca & District Livestock Exchange (Saleyards) Column Rectification Stage 3	\$150,000	\$150,000		\$150,000				\$150,000		
PR-100688 Echuca Aquatic Reserve Public Toilet Renewal	\$60,000	\$60,000		\$60,000				\$60,000		
		\$618,505	\$0	\$618,505	\$0	\$0	\$0	\$618,505	\$0	\$0
Designs - advance designs all areas										
PR-100756 Shire Advance Designs	\$250,000	\$250,000		\$250,000				\$250,000		
		\$250,000	\$0	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0
Footpaths & Cycleways										
PR-100657 Shire Footpath Renewal Program 22/23	\$500,000	\$500,000		\$400,000	\$100,000			\$500,000		
		\$500,000	\$0	\$400,000	\$100,000	\$0	\$0	\$500,000	\$0	\$0
Irrigation										
PR-100713 Shire Parks and Playgrounds Irrigation Renewal 22/23	\$100,000	\$100,000		\$100,000				\$100,000		
		\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0
Kerb & Channel										
PR-100715 Kerb & Channel Program 22/23	\$1,500,000	\$1,500,000		\$1,425,000	\$75,000	\$342,195		\$1,157,805		
		\$1,500,000	\$0	\$1,425,000	\$75,000	\$342,195	\$0	\$1,157,805	\$0	\$0
Open Space & Recreation Assets										
PR-100703 Kyabram Northern Oval Amenities Renewal	\$80,000	\$80,000		\$64,000	\$16,000			\$80,000		
PR-100704 Kyabram Recreation Reserve Old Toilet Block Demolition	\$35,000	\$35,000		\$35,000				\$35,000		
PR-100732 Echuca Apex Park BBQ Shelter Renewal	\$50,000	\$50,000		\$50,000				\$50,000		
		\$165,000	\$0	\$149,000	\$16,000	\$0	\$0	\$165,000	\$0	\$0
Plant & Equipment										
PR-100685 Disaster Recovery System Renewal	\$71,000	\$71,000		\$71,000				\$71,000		
PR-100692 Shire Retirement of Disused Radio Towers	\$60,000	\$10,000		\$10,000				\$10,000		
PR-100730 Plant Replacement Program 22/23	\$3,471,256	\$3,471,256		\$3,471,256						\$3,471,256
PR-100753 Shire Pool Dosing Plant Equipment Renewals	\$90,000	\$90,000		\$90,000				\$90,000		
		\$3,642,256	\$0	\$3,642,256	\$0	\$0	\$0	\$171,000	\$0	\$3,471,256

Budget 2022-23

7.2 2022-23 Capital works program – renewal works cont.

	Project cost (whole of life cost)	Project Exp 22/23	Asset Expenditure Types			Funding Sources				
			New	Renewal	Upgrade	Grants	Contrib.	Cash	Borrowings	Reserves
Renewal works										
Roads										
PR-100521 Rushworth Lions Park Internal Road Rehabilitation (Construction)	\$170,650	\$155,650	\$31,130	\$124,520				\$155,650		
PR-100554 Echuca Nish Street Urban Road Rehabilitation (Construction)	\$417,600	\$397,600		\$318,080	\$79,520	\$397,600				
PR-100568 Echuca Service Street Urban Road Rehabilitation (Construction)	\$361,000	\$341,000		\$272,800	\$68,200	\$341,000				
PR-100569 Rochester McColl Road Rehabilitation (Construction)	\$625,000	\$610,000		\$488,000	\$122,000	\$610,000				
PR-100570 Girgarre Mason Road Rehabilitation (Construction)	\$952,000	\$932,000		\$745,600	\$186,400	\$932,000				
PR-100653 Shire Road Resheeting Program	\$2,492,000	\$2,492,000		\$1,993,600	\$498,400			\$2,492,000		
PR-100654 Shire Sealed Road Unsealed Shoulder Re-sheeting Program	\$1,000,000	\$1,000,000		\$1,000,000				\$1,000,000		
PR-100655 Shire Sealed Road Resurfacing Program 22/23	\$1,350,000	\$1,350,000		\$1,350,000				\$1,350,000		
PR-100744 Shire Road Rehabilitation Design for 23/24 Construction	\$200,000	\$200,000		\$200,000				\$200,000		
		\$7,478,250	\$31,130	\$6,492,600	\$954,520	\$2,280,600	\$0	\$5,197,650	\$0	\$0
Stormwater & Flood Control										
PR-100647 Echuca Mount Terrick Road Pump Well Renewal	\$200,000	\$200,000		\$200,000				\$200,000		
PR-100648 Colbinabbin Gamble Court Pump Well Renewal	\$200,000	\$200,000		\$200,000				\$200,000		
PR-100660 Shire Rural Culvert Renewal Program 22/23	\$220,000	\$220,000		\$220,000				\$220,000		
		\$620,000	\$0	\$620,000	\$0	\$0	\$0	\$620,000	\$0	\$0
Total Renewal Projects		\$15,400,011	\$31,130	\$14,223,361	\$1,145,520	\$2,622,795	\$0	\$9,305,960	\$0	\$3,471,256

Budget 2022-23

7.3 2022-23 Capital works program – upgrade works

	Project cost (whole of life cost)	Project Exp 22/23	Asset Expenditure Types			Funding Sources				
			New	Renewal	Upgrade	Grants	Contrib.	Cash	Borrowings	Reserves
Upgrade works										
Bridges										
PR-100745 Echuca Boat Ramp Redevelopment Stage 1	\$390,710	\$390,710	\$78,142		\$312,568	\$390,710				
		\$390,710	\$78,142	\$0	\$312,568	\$390,710	\$0	\$0	\$0	\$0
Buildings & Structures										
PR-100353 Echuca Holiday Park Master Plan 19/29	\$1,600,000	\$1,600,000			\$1,600,000					\$1,600,000
PR-100596 Rushworth Service Centre Upgrade (Construction)	\$1,100,904	\$1,064,401		\$212,880	\$851,521	\$592,925		\$471,476		
PR-100675 Shire Resource Recovery Centre Skip Loading Bay Upgrades (Colbinabbin, Toolleen, Lockington)	\$475,000	\$175,000		\$35,000	\$140,000					\$175,000
PR-100536 Shire Security Review Implementation	\$300,000	\$200,000	\$40,000		\$160,000			\$200,000		
PR-100695 Echuca Victoria Park Changerooms Construction	\$600,000	\$600,000	\$120,000	\$360,000	\$120,000			\$600,000		
PR-100712 Shire DDA Works 22/23	\$100,000	\$100,000			\$100,000					\$100,000
PR-100764 Shire Wide Public Amenities Program (Design)	\$50,000	\$50,000			\$50,000			\$50,000		
		\$3,789,401	\$160,000	\$607,880	\$3,021,521	\$592,925	\$0	\$1,321,476	\$0	\$1,875,000
Footpaths & Cycleways										
PR-100085 Kyabram Breen Avenue Shared User Path	\$435,000	\$435,000			\$435,000			\$435,000		
PR-100763 Echuca Murray Esplanade Street Lighting Component Upgrade	\$300,000	\$300,000			\$300,000			\$300,000		
		\$735,000			\$735,000			\$735,000		
Fencing & Bollards										
PR-100739 Shire Resource Recovery Centre Safety Gate Upgrades	\$100,000	\$100,000			\$100,000					\$100,000
		\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Open Space & Recreation Assets										
PR-100625 Lockington Recreation Reserve Multipurpose Courts	\$800,000	\$750,000			\$750,000			\$750,000		
PR-100698 Echuca South Netball Complex Upgrade (Design)	\$50,000	\$50,000		\$50,000				\$50,000		
		\$800,000	\$0	\$50,000	\$750,000	\$0	\$0	\$800,000	\$0	\$0
Roads										
PR-100418 Torrumbarry Torrumbarry Weir Road Road Safety Upgrade (Re-Design)	\$479,500	\$50,000			\$50,000			\$50,000		
		\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$50,000	\$0	\$0
Total Upgrade Projects		\$5,865,111	\$238,142	\$657,880	\$4,969,089	\$983,635	\$0	\$2,906,476	\$0	\$1,975,000

Budget 2022-23

7.4 2022-23 Capital works program – new works

	Project cost (whole of life cost)	Project Exp 22/23	Asset Expenditure Types			Funding Sources				
			New	Renewal	Upgrade	Grants	Contrib.	Cash	Borrowings	Reserves
New works										
Buildings & Structures										
PR-100749 Echuca Canoe Club Storage Facility	\$50,000	\$50,000	\$50,000					\$50,000		
PR-100762 Echuca Vic Park Multi-use Changeroom facility (Cricket and Netball)	\$450,000	\$450,000	\$450,000					\$450,000		
		\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0
Waste										
PR-100573 Shire Resource Recovery Centre Fire Hydrant Installations (Echuca, Rochester and Mt Scobie)	\$150,000	\$150,000	\$150,000							\$150,000
PR-100652 Shire Resource Recovery Centre Skip Leachate Prevention Program Design	\$25,000	\$25,000		\$20,000	\$5,000					\$25,000
		\$175,000	\$150,000	\$20,000	\$5,000	\$0	\$0	\$0	\$0	\$175,000
Footpaths & Cycleways										
PR-100682 Shire Footpath New and Upgrade Program 22/23	\$280,000	\$280,000	\$280,000					\$280,000		
		\$280,000	\$280,000	\$0	\$0	\$0	\$0	\$280,000	\$0	\$0
Total New Projects		\$955,000	\$930,000	\$20,000	\$5,000	\$0	\$0	\$780,000	\$0	\$175,000

Budget 2022-23

7.5 2022-23 Capital works program – grant funding

	Project cost (whole of life cost)	Project Exp 22/23	Asset Expenditure Types			Funding Sources				
			New	Renewal	Upgrade	Grants	Contrib.	Cash	Borrowings	Reserves
Grant Dependent Projects										
Bridges										
PR-100752 Echuca Boat Ramp Redevelopment Stages 2 and 3	\$826,290	\$826,290	\$165,258		\$661,032	\$826,290				
PR-100746 Echuca Wharf Access (Building Better Regions Application)	\$958,820	\$958,820	\$958,820			\$479,410				\$479,410
		\$1,785,110	\$1,124,078	\$0	\$661,032	\$1,305,700	\$0	\$0	\$0	\$479,410
Buildings & Structures										
PR-100606 Kyabram Recreation Reserve Wilf Cox Pavilion Upgrade	\$1,050,000	\$1,000,000		\$200,000	\$800,000	\$500,000				\$500,000
		\$1,000,000	\$0	\$200,000	\$800,000	\$500,000	\$0	\$0	\$0	\$500,000
Land										
PR-100643 Echuca Aquatic Reserve/Onion Patch Upgrade Stage 2	\$4,922,500	\$4,922,500	\$3,445,750	\$984,500	\$492,250	\$3,322,500				\$1,600,000
		\$4,922,500	\$3,445,750	\$984,500	\$492,250	\$3,322,500	\$0	\$0	\$0	\$1,600,000
Roads										
PR-100535 Echuca Aerodrome Upgrade (Construction)	\$4,700,000	\$4,700,000		\$2,350,000	\$2,350,000	\$2,350,000				\$2,350,000
		\$4,700,000	\$0	\$2,350,000	\$2,350,000	\$2,350,000	\$0	\$0	\$0	\$2,350,000
Total Grant Dependent Projects		\$12,407,610	\$4,569,828	\$3,534,500	\$4,303,282	\$7,478,200	\$0	\$0	\$0	\$4,929,410

Budget 2022-23

7.5 2022-23 Capital works program - grant funding cont.

	Project cost (whole of life cost)	Project Exp 22/23				Funding Sources				
		Asset Expenditure Types			Grants	Contrib.	Cash	Borrowings	Reserves	
		New	Renewal	Upgrade						
Additional Grant Funded Projects										
Buildings & Structures										
PR-100734 Shire Wide Solar Program - Community Buildings	\$450,000	\$450,000	\$450,000			\$450,000				
		\$450,000	\$450,000	\$0	\$0	\$450,000	\$0	\$0	\$0	\$0
Footpaths & Cycleways										
PR-100079 Rushworth Murchison (Waranga) Trail	\$3,236,590	\$2,245,590	\$2,245,590			\$2,245,590				
		\$2,245,590	\$2,245,590	\$0	\$0	\$2,245,590	\$0	\$0	\$0	\$0
Open Space & Recreation Assets										
PR-100102 Kyabram Recreation Reserve - Netball Court and Lighting Upgrade	\$1,066,000	\$750,000		\$375,000	\$375,000	\$750,000				
		\$750,000	\$0	\$375,000	\$375,000	\$750,000	\$0	\$0	\$0	\$0
Roads										
PR-100735 Shire Wide Additional Resheeting	\$1,800,000	\$1,800,000	\$1,800,000			\$1,800,000				
		\$1,800,000	\$1,800,000	\$0	\$0	\$1,800,000	\$0	\$0	\$0	\$0
Total Additional to Budget Year Projects		\$5,245,590	\$4,495,590	\$375,000	\$375,000	\$5,245,590	\$0	\$0	\$0	\$0
Sub Total - Capital Works (excluding contingencies and project management costs)		\$39,873,322	\$10,264,690	\$18,810,741	\$10,797,891	\$16,330,220	\$0	\$12,992,436	\$0	\$10,550,666
Contingency - Allocation to reserve		\$250,000	\$0	\$250,000	\$0			\$250,000		
Project Management Costs (excludes grant dependent projects)		\$1,235,957	\$0	\$1,235,957	\$0			\$1,235,957		
Total - Capital Works		\$41,359,279	\$10,264,690	\$20,296,698	\$10,797,891	\$16,330,220	\$0	\$14,478,393	\$0	\$10,550,666

Budget 2022-23

7.6 Projects carried over from 2021-22

	Project cost (whole of life cost)	Project Exp 22/23	Asset Expenditure Types			Funding Sources				
			New	Renewal	Upgrade	Grants	Contrib.	Cash	Borrowings	Reserves
Carry Over Projects - from 21/22 financial year										
Buildings & Structures										
PR-100567 Mt Scobie Resource Recovery Centre Fencing and Water Connections	\$50,000	\$50,000			\$50,000					
PR-100409 Shire Energy Efficient Projects (Solar)	\$50,000	\$50,000			\$50,000					
PR-100498 Echuca Holiday Park Upgrade Stage 3	\$400,000	\$400,000			\$400,000					
PR-100109 Echuca POE Discovery Centre Refurb (Log Slip)	\$290,000	\$120,000			\$120,000					
PR-100585 Echuca Moama Arts Precinct Design	\$50,000	\$25,000		\$1,250	\$23,750					
PR-100595 Campaspe Community Children's Centre Renewal	\$83,000	\$50,000		\$40,000	\$10,000					
		\$695,000	\$0	\$41,250	\$653,750	\$0	\$0	\$0	\$0	\$0
Footpaths & Cycleways										
PR-100085 Kyabram Breen Avenue Walking Cycle Trail (Construction)	\$544,600	\$400,000			\$400,000					
PR-100561 Shire Footpath Renewal Program	\$583,500	\$130,000		\$104,000	\$26,000					
		\$530,000	\$0	\$104,000	\$426,000	\$0	\$0	\$0	\$0	\$0
Open Space & Recreation Assets										
PR-100360 Echuca Victoria Park Masterplan Review & Multi-purpose Facility Design	\$300,000	\$150,000	\$112,500	\$37,500						
PR-100592 Kyabram Northern Oval Drainage Upgrade	\$45,000	\$40,000			\$40,000					
		\$190,000	\$112,500	\$37,500	\$40,000	\$0	\$0	\$0	\$0	\$0
Plant & Equipment										
PR-100416 Echuca District Livestock Exchange (Saleyards)	\$42,000	\$35,000	\$35,000							
PR-100609 Major Plant Replacement Program 21/22	\$2,586,198	\$551,678								
		\$586,678	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Roads										
PR-100399 Muskerry Barnadown-Myola Road Pavement	\$191,000	\$75,000		\$75,000						
		\$75,000	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0
Stormwater & Flood Control										
PR-100422 Shire Open Drain Renewal	\$190,000	\$90,000		\$90,000						
		\$90,000	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0
Total Carry Over Projects from 21/22		\$2,166,678	\$147,500	\$347,750	\$1,119,750	\$0	\$0	\$0	\$0	\$0

Budget 2022-23

7.7 Projects carried over from prior years

	Project cost (whole of life cost)	Project Exp 22/23	Asset Expenditure Types			Funding Sources				
			New	Renewal	Upgrade	Grants	Contrib.	Cash	Borrowings	Reserves
Carry Over Projects - from prior years										
Bridges										
PR-100309 Colbinabbin Groves Bridge Renewal	\$1,006,000	\$600,000		\$600,000	\$0					
		\$600,000	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0
PR-100080 Echuca East Community Precinct	\$7,212,567	\$1,899,917		\$1,329,942	\$569,975					
		\$1,899,917	\$0	\$1,329,942	\$569,975	\$0	\$0	\$0	\$0	\$0
Total Carry Over Projects from prior years		\$2,499,917	\$0	\$1,929,942	\$569,975	\$0	\$0	\$0	\$0	\$0
Total Carry Over Projects		\$4,666,595	\$147,500	\$2,277,692	\$1,689,725	\$0	\$0	\$0	\$0	\$0

Budget 2022-23

8. Financial Management Principles

Introduction

These principles were adopted by Council within the Finance Plan on 20 October 2021 to guide decision making when considering the budget, service funding and the financial sustainability of council balanced with community needs.

Principles

- Revenue, expenses, assets, liabilities, investments and financial transactions are managed in accordance with Council's financial policies and strategic plans.
- Management of the following financial risks:
 - the financial viability of the Council Refer to section 2.1 Financial Policy Statements.
 - the management of current and future liabilities of the Council. The estimated 10 year-liabilities are disclosed in section 3.2 Balance Sheet projections.
- Financial policies and strategic plans are designed to provide financial stability and predictability to the community.
- Council maintains accounts and records that explain its financial operations and financial position Refer to section 3 Financial Statements.
- Council effectively and efficiently uses its resources to deliver the best outcomes for the community whilst ensuring ongoing future financial sustainability.
- Council maintains an operating surplus over a four-year period (current year and three forward years). Refer to section 2.1 Financial Policy Statements.
- Council meets current service levels prior to the allocation of resources for new or expanded service levels or one-off operating projects.
- Council will consider the use of borrowings to fund significant capital projects when there is a demonstrated benefit to future generations and council has the capacity to service the debt.
- Council will seek a balance between service delivery and a cost recovery model having regard to capacity to pay.
- Council will consider the financial resources required for the implementation of the endorsed Council Plan and other strategic plans of council.
- Before approving new or upgrade capital projects or the acquisition of new assets, council will consider its asset renewal obligations.
- Before approving the acquisition of new assets, council will have regard to the financial and social impacts along with service needs of the community.
- Council will not seek a rate cap variation while it maintains a sustainable financial position.

Budget 2022-23

Appendix A

Fees and charges schedule

The fees and charges document is set out in two parts.

- Part One - Council set (non-statutory) fees and charges.
- Part Two - State or Federal Government set (statutory) fees and charges.

Budget 2022-23

Part One - Non statutory fees and charges

Non statutory fee and charges are set by council.

When setting these fees council consider the following:

- Cost recovery of service delivery
- Applicable strategies or policies
- Benchmarking
- Competitive neutrality

Fee listed is GST exclusive and will be levied at this rate

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
<u>Animal and Local Laws services</u>				
Animal Registration fees				
Whole animal	Non Taxable	\$147.00	\$150.00	2.04%
Sterilised animal	Non Taxable	\$49.00	\$50.00	2.04%
Concession whole animal	Non Taxable	\$73.50	\$75.00	2.04%
Concession sterilised animal	Non Taxable	\$24.50	\$25.00	2.04%
Registration of domestic animal business	Non Taxable	\$245.00	\$250.00	2.04%
Registration Fee for Foster Carer as per S68H(1) DAA	Non Taxable	\$60.00	\$60.00	0.00%
Fee to register Foster Carer - Dog - first 12 months S15.4.e.i DAA - no more than 5 dogs or combination of 5 dogs/cats	Non Taxable	\$8.00	\$8.00	0.00%
Fee to register Foster Carer - Cat - first 12 months S15.4.f.i DAA - no more than 5 cats or combination of 5 cats/dogs	Non Taxable	\$8.00	\$8.00	0.00%
Parking fees				
3 month parking permits	Taxable	\$369.50	\$406.50	10.01%
12 month Nish & High street car parking permit option	Taxable	\$1,478.50	\$1,626.00	9.98%
Off street parking per hour	Taxable	\$1.40	\$1.50	7.14%
On street meter parking per hour	Taxable	\$1.60	\$1.70	6.25%
Parking infringements - Road Safety Act Section 87(4)	Taxable	\$80.00	\$85.00	6.25%
Residential Parking Permits - per annum	Taxable		\$100.00	New fee
Trade Parking Permits (per bay / per day)	Taxable		\$10.00	New fee
Local Laws charges				
Grazing permit - 3 months	Non Taxable	\$78.00	\$80.00	2.56%
Street furniture - per setting (table and 4 chairs)	Non Taxable	\$158.00	\$160.00	1.27%
A Boards (per board)	Non Taxable	\$95.00	\$100.00	5.26%
Goods for sale permit	Non Taxable	\$158.00	\$160.00	1.27%
Release of Impounded goods - sign	Non Taxable	\$66.00	\$70.00	6.06%
Release of Impounded goods - general goods	Non Taxable	\$124.00	\$130.00	4.84%
Inspection of Animal register not more than two animals	Non Taxable	\$7.70	\$8.00	3.90%
Issue a certificate from domestic animal register, not more than two animals	Non Taxable	\$14.00	\$15.00	7.14%
Street trading delineation marker - each	Non Taxable	\$2.00	\$2.00	0.00%
Street trading delineation marker - installation per premise	Non Taxable	\$50.00	\$50.00	0.00%
Livestock Impoundment Fees				
Impoundment fees (max per head)	Taxable	\$58.00	\$60.00	3.45%
Ranger fee (per hour)	Taxable	\$73.00	\$75.00	2.74%
Feed costs	Taxable	at cost	at cost	
Transport costs	Taxable	at cost	at cost	
RFID tags (per head)	Taxable	\$22.00	\$25.00	13.64%
Use of Council Stock crate (per transport)	Taxable	\$70.00	\$75.00	7.14%
Small cattle up to yearling (per head)	Taxable	\$13.50	\$15.00	11.11%
Grown cattle (per head)	Taxable	\$20.50	\$22.00	7.32%
Domestic Impoundment Fees				
Surrendered Dog Desexed - Outside of the Shire of Campaspe	Taxable	\$460.00	\$460.00	0.00%
Surrendered Dog Non Desexed - Outside Shire of Campaspe	Taxable	\$550.00	\$550.00	0.00%
Surrendered Cat Desexed - Outside of the Shire of Campaspe	Taxable	\$410.00	\$410.00	0.00%
Surrendered Cat Non Desexed - Outside Shire of Campaspe	Taxable	\$505.00	\$505.00	0.00%
Country Fire Authority Act				
Administration fee for failure to comply with a Schedule 15 Fire Prevention Notice	Taxable	\$235.00	\$240.00	2.13%

Budget 2022-23

SHIRE OF CAMPASPE FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
<u>Animal and Local Laws services cont.</u>				
Campaspe Animal Shelter charges				
Adoption Fees				
A range of fees has been introduced to allow for fees to be reduced if there is an over supply of animals available for adoption.				
Adult dog	Non Taxable	\$305 - \$370	\$305 - \$375	
Senior dog 7 years +	Non Taxable	\$105 - \$190	\$105 - \$195	
Puppy	Non Taxable	\$405 - \$470	\$405 - \$480	
Adult Cat	Non Taxable	\$15 - \$105	\$15 - \$108	
Senior cat 7 years +	Non Taxable	\$10 - \$50	\$10 - \$50	
Kitten	Non Taxable	\$55- \$170	\$55- \$173	
Reclaim Fees				
1st day impound	Non Taxable	\$57.00	\$58.00	1.75%
Additional days	Non Taxable	\$35.00	\$36.00	2.86%
Surrender Fees				
Surrender Fees - Canine (within Shire)	Non Taxable	\$47.00	\$48.00	2.13%
Surrender Fees - Feline (within Shire)	Non Taxable	\$26.00	\$27.00	3.85%
Microchip Fee - Impounded animal		\$49.00	\$50.00	2.04%
Microchip Fee - Private animal	Non Taxable	\$33.00	\$33.50	1.52%
<u>Aerodrome</u>				
Landing fees - per use, per tonne	Taxable		\$11.00	
Access fee general - annual fee	Taxable		\$264.00	
Access fee commercial - annual	Taxable		\$396.00	
Parking fee annual	Taxable		\$396.00	
Aerodrome Meeting Room (NEW)				
Room Hire (Inc. kitchenette) 7am - 6pm only	Taxable		\$15 per hour, to a maximum of \$165 per day	
Bond	Non Taxable		\$190.00	0.00%
Meeting Room hire insurance (public liability if customer does not have current public liability certificate)	Taxable		\$25.00	0.00%
<u>Building and Planning Fees</u>				
Building Approval Fees				
Domestic Works	Taxable	by quotation	by quotation	
Commercial Works	Taxable	by quotation	by quotation	
Other Services				
Non-mandatory inspection and addition re-inspection fees	Taxable	\$245.00	\$250.00	2.04%
Amendment of a domestic building permit	Taxable	\$280.00	\$290.00	3.57%
Amendment of commercial/industrial building permit	Taxable	\$400.00	\$600.00	50.00%
Extension of a current domestic building permit	Taxable	\$325.00	\$335.00	3.08%
Extension of a current commercial/industrial building permit	Taxable	\$325.00	\$335.00	3.08%
Domestic demolition permit Class 1, 2 and 10 buildings	Taxable	\$720.00	\$740.00	2.78%
Commercial/industrial demolition permit (minor)	Taxable	\$720.00	\$1,000.00	38.89%
Commercial/industrial demolition permit (major)	Taxable	\$1,100.00	\$1,500.00	36.36%
Swimming Pool Report/Audit	Taxable	\$265.00	\$300.00	13.21%

Budget 2022-23

SHIRE OF CAMPASPE FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
Building Control				
Municipal Building Surveyor (MBS) Approvals				
Occupancy Permits (POPES) free entry events	Taxable	\$360.00	\$370.00	2.78%
Temporary Occupancy Permits (TOP) free entry events (marquees, stages, single structure, multiple by quotation)	Taxable	\$75.00	\$77.00	2.67%
Occupancy Permits (POPES) pay for entry one-off events	Taxable	\$790.00	\$840.00	6.33%
Occupancy Permits (POPES) pay for entry events (3 year permit)	Taxable	\$1,580.00	\$1,850.00	17.09%
Temporary Occupancy Permits (TOP) pay for entry events	Taxable	\$150.00	\$155.00	3.33%
Modification Class 2 - 9	Taxable	\$380.00	\$390.00	2.63%
Owner Builders Defect Report (Sheds & Pools Only)	Taxable	\$485.00	\$515.00	6.19%
Retrieval of Council permit file from archives	Taxable	\$125.00	\$128.00	2.40%
Red Line Plan & Report - liquor licence	Taxable	\$490.00	\$505.00	3.06%
Building over easements	Taxable	\$355.00	\$365.00	2.82%
Hourly rates				
Referrals for reporting authority consents (CFA, heritage, water authority, preparation of protection notices or any other building Notice of Orders - MBS)	Taxable	\$305.00	\$315.00	3.28%
Municipal Building Surveyor - For private or municipal building surveyor duties where there is not any other applicable charge. Note this is not for general advice which remains free of charge.	Taxable	\$305.00	\$315.00	3.28%
Illegal Building Works				
Commercial/Industrial illegal building work or work without a building permit (2 times commercial building approval fee as a minimum)	Taxable	based on value of works	based on value of works	
Domestic illegal building work or work without a building permit (2 times building approval fee as a minimum)	Taxable	based on value of works	based on value of works	
Building and Planning Fees cont.				
Planning				
Extension of time to a permit	Taxable	\$190.00	\$200.00	5.26%
Second extension of time to a permit	Taxable	\$430.00	\$450.00	4.65%
Secondary consent under a permit	Taxable	\$180.00	\$220.00	22.22%
Provision of advice and copies of permit and plans	Taxable	\$145.00	\$150.00	3.45%
Public Notice				
Standard administration fee	Taxable	\$53.00	\$55.00	3.77%
Advertising Signage	Taxable	\$53.00	\$55.00	3.77%
Cost per letter sent	Taxable	\$9.40	\$9.60	2.13%
Newspaper advertisement	Taxable	at cost	at cost	
Children's Services Fees				
Child Care				
Rochester Child Care - daily rate	Non Taxable	\$102.00	\$104.00	1.96%
Campaspe Child Care - daily rate	Non Taxable	\$120.00	\$122.00	1.67%
Preschools				
Enrolment Fee	Taxable	\$28.00	\$28.00	0.00%
Library Services Fees				
Library fees				
Library bags	Taxable	\$1.20	\$1.20	0.00%
Replacement card	Taxable	\$4.60	\$4.60	0.00%
Item replacement processing charge	Taxable	\$18.00	\$18.00	0.00%
Temporary membership (refundable)	Taxable	\$60.00	\$60.00	0.00%
Bud Earphones	Taxable	\$3.50	\$3.50	0.00%

Issue Date: 14 June 2022

Page 70

Budget 2022-23

SHIRE OF CAMPASPE FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
Library Services Fees cont.				
Photocopying & Printing				
A4 black & white per page	Taxable	\$0.20	\$0.20	0.00%
A3 black & white per page	Taxable	\$0.30	\$0.30	0.00%
A4 colour per page	Taxable	\$0.65	\$0.65	0.00%
A3 colour per page	Taxable	\$1.00	\$1.00	0.00%
Library Fines				
Fine - per item per day - discontinued in 2022-23	Taxable	\$0.65		(100.00%)
DVDs - per item per day - discontinued in 2022-23	Taxable	\$2.80		(100.00%)
Library Loan Requests				
Inter library loans from public libraries	Taxable	\$4.30	\$4.30	0.00%
Inter library loans from tertiary libraries	Taxable	\$20.00	\$20.00	0.00%
Hire of library meeting rooms				
Commercial operator, per hour	Taxable	\$41.00	\$42.00	2.44%
Not for profit organisation (Government funded), per hour	Taxable	\$18.50	\$19.00	2.70%
Community organisation (non Government funding), per hour	Taxable	\$12.80	\$13.00	1.56%
After hours bookings access card (refundable)	Taxable	\$30.00	\$30.00	0.00%
Waste Services				
Clean Tyres - disposal				
Car	Taxable	\$4.00	\$6.50	62.50%
Light Truck	Taxable	\$7.00	\$13.00	85.71%
Truck	Taxable	\$15.00	\$30.50	103.33%
Super Single	Taxable	\$30.00	\$61.00	103.33%
Tractor small (up to 1.0 metre diameter)	Taxable	\$85.00	\$124.00	45.88%
Tractor Large (1.0 - 2.0 metres diameter)	Taxable	\$140.00	\$252.50	80.36%
Motorcycle	Taxable	\$4.00	\$4.10	2.50%
Earthmover small (up to 1.0 metre diameter)	Taxable	\$120.00	\$202.00	68.33%
Earthmover medium (up to 1.0 - 1.5 metres diameter)	Taxable	\$220.00	\$505.00	129.55%
Earthmover large (up to 1.5 - 2 metres diameter)	Taxable	\$440.00	\$1,010.00	129.55%
Contaminated Tyres (dirt and/or rock inside tyre) disposal				
Car	Taxable	\$12.00	\$14.50	20.83%
Light Truck	Taxable	\$24.00	\$29.00	20.83%
Truck	Taxable	\$48.00	\$65.50	36.46%
Super Single	Taxable	\$95.00	\$131.00	37.89%
Tractor small (up to 1.0 metre diameter)	Taxable	\$168.00	\$200.00	19.05%
Tractor Large (1.0 - 2.0 metres diameter)	Taxable	\$280.00	\$300.00	7.14%
Motorcycle	Taxable	\$9.00	\$9.50	5.56%
Earthmover small (up to 1.0 metre diameter)	Taxable	\$240.00	\$500.00	108.33%
Earthmover medium (up to 1.0 - 1.5 metres diameter)	Taxable	\$437.00	\$1,000.00	128.83%
Earthmover large (up to 1.5 - 2 metres diameter)	Taxable	\$875.00	\$1,900.00	117.14%
Transfer station fees				
Transfer station charges - per cubic metre (general waste)	Taxable	\$40.00	\$43.00	7.50%
Transfer station charges - per cubic metre (garden organic waste)	Taxable	\$18.00	\$20.00	11.11%
Refrigerators , Air Conditioners - degassing charge	Taxable	\$19.00	\$15.00	(21.05%)
Mattresses - single	Taxable	\$13.00	\$14.00	7.69%
Mattresses - double, queen, king	Taxable	\$18.00	\$20.00	11.11%
Clean fill soil - per cubic metre (Echuca and Mt Scobie only)	Taxable	\$20.00	\$21.00	5.00%
Concrete/brick tipping per cubic metre (Echuca and Mt Scobie only)	Taxable	\$25.00	\$26.00	4.00%
Gas bottles (household up to 9kgs) and fire extinguishers	Taxable	\$5.00	\$6.00	20.00%

Issue Date: 14 June 2022

Page 71

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
Waste Services cont.				
Kerbside Waste, Recycling, Food and Garden Services				
Waste Services				
Residential - per year - 80 litre 1 bin - without food and garden bin	Non Taxable	\$230.00	\$238.00	3.48%
Residential - per year - 80 litre 1 bin - with food and garden bin	Non Taxable	\$165.00	\$167.00	1.21%
Rural - per year - 80 litre 1 bin - food and garden bin not available	Non Taxable	\$199.00	\$202.00	1.51%
Residential - per year - 140 litre 1 bin - without food and garden bin	Non Taxable	\$290.00	\$312.00	7.59%
Residential - per year - 140 litre 1 bin - with food and garden bin	Non Taxable	\$225.00	\$235.00	4.44%
Rural - per year - 140 litre 1 bin - food and garden bin not available	Non Taxable	\$250.00	\$264.00	5.60%
Residential - per year - 240 litre 1 bin (6 or more in the family) - without food and garden bin	Non Taxable	\$482.00	\$528.00	9.54%
Residential - per year - 240 litre 1 bin (6 or more in the family) - with food and garden bin	Non Taxable	\$400.00	\$426.00	6.50%
Rural - per year - 240 litre 1 bin - food and garden bin not available	Non Taxable	\$422.00	\$445.00	5.45%
Residential - per year - 240 litre 1 bin (medical condition) - without food and garden bin	Non Taxable	\$290.00	\$312.00	7.59%
Residential - per year - 240 litre 1 bin (medical condition) - with food and garden bin	Non Taxable	\$225.00	\$235.00	4.44%
Commercial/Industrial - per year - 80 litre	Taxable	\$219.00	\$261.80	19.54%
Commercial/Industrial - per year - 140 litre	Taxable	\$275.00	\$343.20	24.80%
Commercial/Industrial - per year - 240 litre	Taxable	\$464.00	\$580.80	25.17%
Recycling Services				
Residential - per year - 140 litre (elderly residents & units/flats)	Non Taxable	\$61.50	\$63.00	2.44%
Residential - per year - 240 litre	Non Taxable	\$61.50	\$63.00	2.44%
Residential - per year - 360 litre	Non Taxable	\$61.50	\$63.00	2.44%
Commercial/Industrial - per year - 240 litre	Taxable	\$67.65	\$69.30	2.44%
Commercial/Industrial - per year - 360 litre	Taxable	\$67.65	\$69.30	2.44%
Food and Garden Waste Service				
Food and Garden Waste Residential - 240 litre	Non Taxable	\$55.00	\$56.00	1.82%
Food and Garden Waste Commercial - 240 litre	Taxable	\$60.50	\$61.60	1.82%
Health Services				
Registered Food Premises fees				
Food Premises				
Class 1 - Premises serving high risk foods to high risk customers including hospitals, childcare centres and aged care facilities	Taxable	\$500.00	\$510.00	2.00%
Class 2A - Premises that are preparing high risk foods and require a third party audit such as manufacturers	Taxable	\$500.00	\$510.00	2.00%
Class 2B - Premises preparing and serving high risk foods including cafes, restaurants	Taxable	\$570.00	\$582.00	2.11%
Class 2C - Premises preparing and serving high risk foods on a reduced scale such motels with cooked breakfasts	Taxable	\$390.00	\$398.00	2.05%
Class 2D - Community groups serving high risk foods	Taxable	\$70.00	\$72.00	2.86%
Class 2E - Businesses preparing and serving high risk foods from a temporary food premises and that already have a fixed registration	Taxable	\$70.00	\$72.00	2.86%
Class 3A - Accommodation getaways serving ready to eat foods, including cooked breakfast. Home based businesses that make chutney type products using a hot fill process.			\$354.00	
Class 3B - Premises that are preparing and serving medium risk foods, high risk pre-packaged foods or low risk unpackaged foods including wineries, water carters and service stations	Taxable	\$347.00	\$354.00	2.02%

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
Health Services cont.				
Registered Food Premises fees				
Food Premises				
Class 3C - Premises that are serving high risk pre-packaged foods or low risk unpackaged foods on a reduced scale such as motels serving continental breakfasts	Taxable	\$245.00	\$250.00	2.04%
Class 3D- Community groups serving high risk pre-packaged foods and low risk unpackaged foods	Taxable	\$70.00	\$72.00	2.86%
Class 3D - Businesses preparing and serving high risk pre-packaged foods or low risk unpackaged foods from a temporary food premises and that already have a fixed registration	Taxable	\$70.00	\$72.00	2.86%
1st additional inspection of non compliant class 1 & 2 premises	Taxable	\$150.00	\$153.00	2.00%
2nd additional inspection of non compliant class 1 & 2 premises	Taxable	\$187.50	\$192.00	2.40%
3rd additional inspection of non compliant class 1 & 2 premises	Taxable	\$225.00	\$230.00	2.22%
4th additional inspection of non compliant class 1 & 2 premises	Taxable	\$262.50	\$268.00	2.10%
1st additional inspection of non compliant class 3 premises	Taxable	\$112.00	\$115.00	2.68%
2nd additional inspection of non compliant class 3 premises	Taxable	\$140.00	\$143.00	2.14%
3rd additional inspection of non compliant class 3 premises	Taxable	\$168.00	\$172.00	2.38%
4th additional inspection of non compliant class 3 premises	Taxable	\$196.00	\$200.00	2.04%
Late registration renewal administration charge - charged to premises that have not renewed their registration by the due date and have received at least 1 reminder for application	Taxable	\$120.00	\$123.00	2.50%
Additional Food Samples -charged to premises following 2 failed food samples when further samples are required	Taxable	\$133.00	\$136.00	2.26%
New Food Business Fee - annual registration fee plus 50%				
Inspection report request (outside registered premises)	Taxable	\$168.00	\$172.00	2.38%
Other Health Act Registration fees				
Accommodation premises -large - fee for accommodation premises that have more than 5 bedrooms such as hotels, motels	Taxable	\$276.00	\$282.00	2.17%
Accommodation premises - small - fee for accommodation premises that have less than 5 bedrooms such as bed & breakfast	Taxable	\$179.00	\$183.00	2.23%
Health Act premises (tattooist, hairdressers, skin penetration, swimming pools)	Taxable	\$153.00	\$156.00	1.96%
Health Act premises Transfer - change of ownership of a registered premises under the Public Health and Wellbeing Act	Taxable	\$74.00	\$76.00	2.70%
Accommodation Transfer - change of ownership of an accommodation premises under the Public Health and Wellbeing Act	Taxable	\$173.00	\$176.00	1.73%
Building referral report	Taxable	\$68.00	\$70.00	
Building referral inspection	Taxable	\$139.00	\$142.00	2.16%
Immunisation Services				
FluQuadri, Afluria (Influenza)	Taxable	\$30.00	\$30.00	0.00%
IPV Ipol (Polio)	Taxable	\$72.00	\$74.00	2.78%
Varilrix (Chicken Pox)	Taxable	\$78.00	\$78.00	0.00%
Havrix (Hepatitis A)	Taxable	\$88.00	\$88.00	0.00%
Engerix (Hepatitis B)	Taxable	\$39.00	\$39.00	0.00%
Twinrix (Hepatitis A/B)	Taxable	\$98.00	\$98.00	0.00%
Boostrix (Diphtheria, tetanus, pertussis)	Taxable	\$51.00	\$51.00	0.00%
Priorix (Measles, Mumps, Rubella)	Taxable	\$51.00	\$52.00	1.96%
Menactra (Adult Meningococcal)	Taxable	\$102.00	\$104.00	1.96%
Gardasil 9 (Human Papilloma Virus - HPV)	Taxable	\$213.00	\$213.00	0.00%
Bexsero (Meningococcal B childhood)	Taxable	\$135.00	\$138.00	2.22%

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
Quarries				
Mt Scobie Quarry (price per tonne)				
75mm road base	Taxable	\$12.90	\$15.50	20.16%
40mm road base	Taxable	\$16.50	\$17.00	3.03%
20mm road base	Taxable	\$18.10	\$18.70	3.31%
16mm road base	Taxable	\$20.50		(100.00%)
200mm road base	Taxable	\$12.90	\$13.30	3.10%
Spalls	Taxable	\$17.50	\$18.10	3.43%
40mm crushed rock	Taxable	\$16.00	\$16.50	3.13%
20mm crushed rock	Taxable	\$16.00	\$16.50	3.13%
Filling	Taxable	\$10.90	\$11.30	3.67%
20mm scalping's	Taxable	\$11.40	\$11.80	3.51%
Receipt of clean waste concrete	Taxable	\$21.70	\$22.40	3.23%
Crushed concrete resale (price per tonne)				
40mm Crushed Concrete	Taxable	\$22.70	\$23.40	3.08%
20mm Crushed Concrete	Taxable	\$22.70	\$23.40	3.08%
Weighing fee	Taxable	\$14.00	\$14.50	3.57%
Nanneella Quarry (price per tonne)				
40mm class 4 road base	Taxable	\$18.10	\$18.70	3.31%
20mm class 4 road base	Taxable	\$18.60	\$19.20	3.23%
75mm road base	Taxable	\$16.00	\$16.50	3.13%
40mm road base	Taxable	\$17.60	\$18.20	3.41%
30mm road base	Taxable	\$18.30		(100.00%)
20mm road base	Taxable	\$18.10	\$19.70	8.84%
16mm road base	Taxable	\$22.10		(100.00%)
40mm crushed rock	Taxable	\$17.00	\$17.60	3.53%
20mm crushed rock	Taxable	\$11.90	\$12.30	3.36%
Filling/uncrushed	Taxable	\$12.40	\$12.80	3.23%
20mm scalping's	Taxable	\$11.40	\$9.00	(21.05%)
Weighing fee	Taxable	\$14.00	\$14.50	3.57%
Gravel Pits (price per tonne)				
65mm crushed rock	Taxable	\$16.50	\$17.00	3.03%
40mm crushed rock	Taxable	\$17.00	\$17.60	3.53%
20mm crushed rock	Taxable	\$17.60	\$18.20	3.41%
150mm spalls	Taxable	\$11.90		(100.00%)
Cartage - Cost recovery, based on a per kilometre rate charged by external contractors.		Per kilometre rate		
20mm single sized aggregate crushed concrete *10/14mm single sized aggregate crushed concrete ***product available by prior arrangement and order only				

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
Commercial Operations				
Echuca Holiday Park				
Dynamic pricing will be applied to fees at the Echuca Holiday Park for the 2022-23 budget year. Dynamic pricing allows prices to move within a range depending on occupancy levels on a given day.				
Premium Season	Date From	Date To		
Melbourne Cup	28/10/2022	1/11/2022		
Xmas School Holidays - Peak	26/12/2022	8/01/2023		
Labour Day Long Weekend	10/03/2023	12/03/2023		
Easter Weekend	6/04/2023	10/04/2023		
High Season	Date From	Date To		
Blues Festival	28/07/2022	31/07/2022		
Sep/Oct School Holidays	16/09/2022	1/10/2022		
January School Holidays incl Australia Day	9/01/2023	28/01/2023		
Riverboat Music Festival	17/02/2023	19/02/2023		
Easter Holidays & ANZAC	11/04/2023	22/04/2023		
Queens Birthday Long Weekend	9/06/2023	11/06/2023		
MID Season (but High Season pricing)	Date From	Date To		
Mid (Same rates as High)	1/09/2022	15/09/2022		
Mid (Same rates as High)	2/10/2022	27/10/2022		
Mid (Same rates as High)	2/11/2022	30/11/2022		
Mid (Same rates as High)	13/03/2023	5/04/2023		
Low Season	Date From	Date To		
Low Season	1/07/2022	27/07/2022		
Low Season	1/08/2022	31/08/2022		
Low Season	1/12/2022	25/12/2022		
Low Season	29/01/2023	9/02/2023		
Low Season	13/02/2023	16/02/2023		
Low Season	20/02/2023	9/03/2023		
Low Season	23/04/2023	8/06/2023		
Low Season	12/06/2023	30/06/2023		
Southern 80 - Rates as per table below	Date From	Date To		
Southern 80	10/02/2023	12/02/2023		
All seasonal dates listed above are inclusive				
Redwood Cabin				
- Premium - per night		\$230 - \$276	\$237 - \$284	
- Premium - per week		\$1,610 - \$1,932	\$1659 - \$1991	
- High - per night	Taxable	\$165 - \$198	\$169 - \$203	
- High - per week	Taxable	\$990 - \$1188	\$1237 - \$1484	
- Mid - per night	Taxable	\$165 - \$182	\$169 - \$203	
- Mid - per week	Taxable	\$990 - \$1,089	\$1237 - \$1484	
- Low - per night	Taxable	\$125 - \$137	\$127 - \$152	
- Low - per week	Taxable	\$750 - \$825	\$925 - \$1110	
-High/Mid Friday and Saturdays per night	Taxable	\$210 - \$231	\$214 - \$257	
- Low Friday & Saturdays per night	Taxable	\$143 - \$157	\$145 - \$174	
Boronia / Waratah Cabin				
- Premium - per night	Taxable	\$215 - \$258	\$222 - \$266	
- Premium - per week	Taxable	\$1,505 - \$1,806	\$1554 - \$1865	
- High - per night	Taxable	\$160 - \$192	\$164 - \$197	
- High - per week	Taxable	\$960 - \$1152	\$965 - \$1158	
- Mid - per night	Taxable	\$160 - \$176	\$164 - \$197	
- Mid - per week	Taxable	\$960 - \$1,056	\$965 - \$1158	
- Low - per night	Taxable	\$120 - \$132	\$122 - \$146	
- Low - per week	Taxable	\$720 - \$792	\$725 - \$870	
- High/Mid season Friday and Saturdays per night	Taxable	\$205 - \$226	\$209 - \$251	
- Low Friday & Saturdays per night	Taxable	\$138 - \$152	\$140 - \$168	

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
<u>Echuca Holiday Park cont.</u>				
Acacia / Banksia Cabin				
- Premium - per night	Taxable	\$210 - \$252	\$217 - \$260	
- Premium - per week	Taxable	\$1,470 - \$1,764	\$1519 - \$1823	
- High - per night	Taxable	\$155 - \$186	\$158 - \$190	
- High - per week	Taxable	\$930 - \$1116	\$1196 - \$1435	
- Mid - per night	Taxable	\$155 - \$171	\$158 - \$190	
- Mid - per week	Taxable	\$930 - \$1,023	\$1196 - \$1435	
- Low - per night	Taxable	\$115 - \$127	\$117 - \$140	
- Low - per week	Taxable	\$690 - \$759	\$720 - \$864	
- High/Mid season Friday and Saturdays per night	Taxable	\$199 - \$219	\$203 - \$244	
- Low Friday & Saturdays per night	Taxable	\$133 - \$146	\$135 - \$162	
Acorn Cabin				
- Premium - per night	Taxable	\$185 - \$222	\$192 - \$230	
- Premium - per week	Taxable	\$1,295 - \$1,554	\$1344 - \$1613	
- High - per night	Taxable	\$140 - \$168	\$144 - \$173	
- High - per week	Taxable	\$840 - \$9008	\$1078 - \$1294	
- Mid - per night	Taxable	\$140 - \$154	\$144 - \$173	
- Mid - per week	Taxable	\$840 - \$924	\$1078 - \$1294	
- Low - per night	Taxable	\$110 - \$121	\$112 - \$134	
- Low - per week	Taxable	\$660 - \$726	\$690 - \$828	
- Mid season Friday and Saturdays per night	Taxable	\$173 - \$190	\$179 - \$215	
- Low Friday & Saturdays per night	Taxable	\$128 - \$141	\$130 - \$156	
Standard Cabin				
- Premium - per night	Taxable	\$165 - \$198	\$170 - \$204	
- Premium - per week	Taxable	\$1,155 - \$1,386	\$1190 - \$1428	
- High - per night	Taxable	\$115 - \$138	\$117 - \$140	
- High - per week	Taxable	\$690 - \$828	\$885 - \$1062	
- Mid - per night	Taxable	\$115 - \$127	\$117 - \$140	
- Mid - per week	Taxable	\$690 - \$759	\$885 - \$1062	
- Low - per night	Taxable	\$97 - \$107	\$99 - \$119	
- Low - per week	Taxable	\$582 - \$640	\$615 - \$738	
- Mid season Friday and Saturdays per night	Taxable	\$147 - \$162	\$150 - \$180	
- Low Friday & Saturdays per night	Taxable	\$118 - \$130	\$120 - \$144	
Extra Adult (from 16 years) Cabin				
- Premium - per night	Taxable	\$20.00	\$20.00	0.00%
- Premium - per week	Taxable	\$140.00	\$140.00	0.00%
- High - per night	Taxable	\$20.00	\$20.00	0.00%
- High - per week	Taxable	\$120.00	\$120.00	0.00%
- Mid - per night	Taxable	\$20.00	\$20.00	0.00%
- Mid - per week	Taxable	\$120.00	\$120.00	0.00%
- Low - per night	Taxable	\$20.00	\$20.00	0.00%
- Low - per week	Taxable	\$120.00	\$120.00	0.00%
Extra Child (4-15 years inclusive) Cabins				
- Premium - per night	Taxable	\$15.00	\$15.00	0.00%
- Premium - per week	Taxable	\$105.00	\$105.00	0.00%
- High - per night	Taxable	\$15.00	\$15.00	0.00%
- High - per week	Taxable	\$90.00	\$90.00	0.00%
- Mid - per night	Taxable	\$15.00	\$15.00	0.00%
- Mid - per week	Taxable	\$90.00	\$90.00	0.00%
- Low - per night	Taxable	\$15.00	\$15.00	0.00%
- Low - per week	Taxable	\$90.00	\$90.00	0.00%
Powered Sites				
- Premium - per night	Taxable	\$63 - \$76	\$65 - \$78	
- Premium - per week	Taxable	\$441 - \$529	\$455 - \$546	
- High - per night	Taxable	\$45 - \$54	\$47 - \$56	
- High - per week	Taxable	\$270 - \$324	\$329 - \$395	
- Mid - per night	Taxable	\$45 - \$50	\$47 - \$56	
- Mid - per week	Taxable	\$270 - \$297	\$329 - \$395	
- Low - per night	Taxable	\$35 - \$39	\$36 - \$43	
- Low - per week	Taxable	\$210 - \$231	\$216 - \$259	

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
Echuca Holiday Park cont.				
Unpowered Tent Sites				
- Premium - per night	Taxable	\$55 - \$66	\$56 - \$67	
- Premium - per week	Taxable	\$385 - \$462	\$392 - \$470	
- High - per night	Taxable	\$40 - \$48	\$40 - \$48	
- High - per week	Taxable	\$240 - \$288	\$280 - \$336	
- Mid - per night	Taxable	\$40 - \$44	\$40 - \$48	
- Mid - per week	Taxable	\$240 - \$264	\$280 - \$336	
- Low - per night	Taxable	\$28 - \$31	\$28 - \$34	
- Low - per week	Taxable	\$168 - \$185	\$168 - \$202	
Extra Adult (from 16 years) powered site				
- Premium - per night	Taxable	\$15.00	\$15.00	0.00%
- Premium - per week	Taxable	\$105.00	\$105.00	0.00%
- High - per night	Taxable	\$15.00	\$15.00	0.00%
- High - per week	Taxable	\$90.00	\$90.00	0.00%
- Mid - per night	Taxable	\$15.00	\$15.00	0.00%
- Mid - per week	Taxable	\$90.00	\$90.00	0.00%
- Low - per night	Taxable	\$15.00	\$15.00	0.00%
- Low - per week	Taxable	\$90.00	\$90.00	0.00%
Extra Child (4-15 years inclusive) powered sites				
- Premium - per night	Taxable	\$10.00	\$10.00	0.00%
- Premium - per week	Taxable	\$70.00	\$70.00	0.00%
- High - per night	Taxable	\$10.00	\$10.00	0.00%
- High - per week	Taxable	\$60.00	\$60.00	0.00%
- Mid - per night	Taxable	\$10.00	\$10.00	0.00%
- Mid - per week	Taxable	\$60.00	\$60.00	0.00%
- Low - per night	Taxable	\$10.00	\$10.00	0.00%
- Low - per week	Taxable	\$60.00	\$60.00	0.00%
Additional fee for single night booking	Taxable	\$15.00	\$15.00	0.00%
Applicable discount for relevant Caravan Park Membership		10%	10%	0.00%
Applicable discount for registered groups		10%	10%	0.00%
Applicable discount for Senior card holders		10%	10%	0.00%
Annual Sites - Option 1 (max 130 days, no more than 60 days consecutive)	Taxable	\$5,745.00	\$6,400.00	11.40%
Annual Sites - Option 2 (max 180 days, no more than 60 days consecutive)	Taxable	\$7,144.00	\$8,000.00	11.98%
Permanents - one person weekly	Taxable	\$103.00	\$105.00	1.94%
Permanents - two people weekly	Taxable	\$122.00	\$124.00	1.64%
Other fees				
Late check out fee - Sites till 4pm	Taxable	\$15.00	\$15.00	0.00%
Late check out fee - cabins till 4pm	Taxable	\$50.00	\$50.00	0.00%
Dump point fee	Taxable	\$22.50	\$22.50	0.00%
Southern 80 - cabin per night				
Redwood Cabin	Taxable	\$230.00	\$240.00	4.35%
Boronia/ Waratah Cabin	Taxable	\$215.00	\$225.00	4.65%
Acacia/ Banksia Cabin	Taxable	\$210.00	\$220.00	4.76%
Acorn Cabin	Taxable	\$185.00	\$195.00	5.41%
Standard Cabin	Taxable	\$165.00	\$170.00	3.03%
Southern 80 cabin fees (extra person rate)				
- Adult	Taxable	\$55.00	\$55.00	0.00%
- Child	Taxable	\$24.00	\$24.00	0.00%

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
<u>Echuca and District Livestock Exchange</u>				
Truck Wash Per Minute	Taxable	\$1.40	\$1.45	3.57%
Yard Dues (per head)				
Cattle	Taxable	\$13.20	\$14.00	6.06%
Cattle <\$150 including no sale stock	Taxable	\$5.85	\$6.00	2.56%
Dairy cattle	Taxable	\$13.20	\$14.00	6.06%
Bulls	Taxable	\$18.50	\$20.00	8.11%
Cow and calf (Sold as one unit)	Taxable	\$15.25	\$16.00	4.92%
Cattle sales per agent per sale	Taxable	\$290.00	\$320.00	10.34%
Agent Selling Late Fee	Taxable	\$205.00	\$215.00	4.88%
Cattle transient fee per head (per day) plus feeding (notified)	Taxable	\$4.50	\$4.50	0.00%
Cattle transient fee per head (per day) plus feeding (unnotified)	Taxable	\$6.50	\$6.50	0.00%
RFID tags issued post sale (per tag)	Taxable	\$50.00	\$50.00	0.00%
RFID tags (per head)	Taxable	\$21.00	\$21.00	0.00%
Office rental (per annum)	Taxable	\$1,630.00	\$1,660.00	1.84%
National vendor declaration - per declaration	Taxable	\$0.30	\$0.00	(100.00%)
Signage - 2900mm x 1200mm	Taxable	\$1,500.00	\$1,550.00	3.33%
Disposal of Stock	Taxable		\$100.00	
Agent fee per head			\$1.30	
Scanning Fee	Taxable	\$2.95	\$3.00	1.69%
Fees for using the facility for any event/sale not mentioned above will be based on negotiations with the administration and will reflecting the nature and frequency of use.				

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
Murray River Moorings				
Private mooring annual rental fee - set in accordance with NSW Dept. of Planning & Environment. Terms and conditions of sub-licence apply.	Taxable		\$588.50	New
Commercial mooring annual rental fee - determined on minimum market rent set by a licensed valuer. Terms and conditions of a sub-licence apply	Taxable		Market Rent	New
Application for new mooring sub-licence	Taxable		\$607.20	New
Application to transfer an existing mooring sub-licence	Taxable		\$607.20	New
Alteration of particulars of a mooring sub-licence	Taxable		\$262.90	New
Replacement of mooring sub-licence	Taxable		\$27.50	New
Sporting and Recreation Reserves fees				
Sporting Reserve Charges				
Note - Fees for individual clubs who utilise Victoria Park, Kyabram Recreation Reserve and Echuca South Recreation reserve are based Policy 133 Fees & Charges and the service agreements in place. Fees are subject to the usage data provided by users.				
Reserve Hire per Day	Taxable	\$490.00	\$500.00	2.04%
Reserve Hire per Hour	Taxable	\$45.00	\$46.00	2.22%
Per Court Hire per hour	Taxable	\$25.50	\$26.00	1.96%
Key Deposit	Taxable	\$25.00	\$25.00	0.00%
Wilf Cox Pavilion Hire per Hour (up to 2 hours)	Taxable	\$50.00	\$50.00	0.00%
Wilf Cox Pavilion Function Hire (2 hrs or more)	Taxable	\$415.00	\$415.00	0.00%
Echuca South Recreation Reserve				
Reserve Hire per Day	Taxable	\$348.50	\$355.00	1.87%
Reserve Hire per Hour	Taxable	\$45.00	\$46.00	2.22%
Clubroom & Kitchen Hire per Hour	Taxable	\$24.00	\$24.50	2.08%
Per Court Hire per hour	Taxable	\$25.50	\$26.00	1.96%
Key Deposit		\$25.00	\$25.00	0.00%

Issue Date: 14 June 2022

Page 79

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
<u>Sporting and Recreation Reserves fees cont.</u>				
Echuca South Netball (EDNA)				
Court Hire per hour	Taxable	\$25.50	\$26.00	1.96%
Clubroom Hire per hour	Taxable	\$24.00	\$24.50	2.08%
Key Deposit		\$25.00	\$25.00	0.00%
Victoria Park Recreation Reserve				
Reserve - hire per day	Taxable	\$490.00	\$500.00	2.04%
Reserve - hire per hour	Taxable	\$45.00	\$46.00	2.22%
Hire - per court per hour	Taxable	\$25.50	\$26.00	1.96%
Key deposit		\$25.00	\$25.00	0.00%
<u>Stadiums Fees</u>				
Echuca Stadium				
Multi Purpose Room per hour	Taxable	\$20.50	\$21.00	2.44%
Court Hire - per hour - per court	Taxable	\$29.50	\$30.00	1.69%
Casual Sessions - per session - per person (Stadium Facilitated Activation)	Taxable	\$5.00	\$5.00	0.00%
Casual Sessions - per family - 2 adults and 2 children - per session (Stadium Facilitated Activation)	Taxable	\$11.00	\$11.00	0.00%
Stadium Sports Programs per person - per session (Stadium Facilitated Specific Sports Activation)	Taxable	\$5.00	\$5.00	0.00%
Stadium Sports Programs - registration per person - per season (Stadium Facilitated Specific Sports Activation)	Taxable	\$5.00	\$5.00	0.00%
Stadium Sports Program - registration per team - per season (Stadium Facilitated Specific Sports Activation)	Taxable	\$46.00	\$46.00	0.00%
Exhibitions and Special Events (per day)	Taxable	\$1,130.00	\$1,155.00	2.21%
Bond	Non Taxable	\$155.00	\$160.00	3.23%
Kyabram Sports and Entertainment Centre				
Multi Purpose Room per hour	Taxable	\$20.50	\$21.00	2.44%
Exhibitions and Special Events (per day)	Taxable	\$700.00	\$715.00	2.14%
Casual Sessions - per session	Taxable	\$5.00	\$5.00	0.00%
Casual Sessions - per family - 2 adults and 2 children - per session (Stadium Facilitated Activation)	Taxable	\$11.00	\$11.00	0.00%
Stadium Sports Programs per person - per session (Stadium Facilitated Specific Sports Activation)	Taxable	\$5.00	\$5.00	0.00%
Stadium Sports Programs - registration per person - per season (Stadium Facilitated Specific Sports Activation)	Taxable	\$5.00	\$5.00	0.00%
Stadium Sports Program - registration per team - per season (Stadium Facilitated Specific Sports Activation)	Taxable	\$46.00	\$46.00	0.00%
Court Hire - per hour - per court	Taxable	\$29.50	\$30.00	1.69%
Bond	Non Taxable	\$155.00	\$160.00	3.23%
Tongala Stadium				
Exhibitions and Special Events (per day)	Taxable	\$670.00	\$670.00	0.00%
Court hire per hour	Taxable	\$29.50	\$30.00	1.69%
Squash court hire per hour	Taxable	\$14.00	\$14.50	3.57%
Casual Sessions - per person (Stadium Facilitated Activation)	Taxable	\$5.00	\$5.00	0.00%
Casual Sessions - per family - 2 adults and 2 children (Stadium Facilitated Activation)	Taxable	\$11.00	\$11.00	0.00%
Stadium Sports Programs per person - per session (Stadium Facilitated Specific Sports Activation)	Taxable	\$5.00	\$5.00	0.00%
Stadium Sports Programs - registration per person - per season (Stadium Facilitated Specific Sports Activation)	Taxable	\$5.00	\$5.00	0.00%
Stadium Sports Program - registration per team - per season (Stadium Facilitated Specific Sports Activation)	Taxable	\$46.00	\$46.00	0.00%
Bond	Non Taxable	\$155.00	\$160.00	3.23%
Key deposit	Non Taxable	\$25.00	\$25.00	0.00%

Issue Date: 14 June 2022

Page 80

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
Shire Halls and Community Facilities				
Tongala Halls				
Functions (with alcohol) e.g. weddings, balls				
Bond	Non Taxable	\$420.00	\$430.00	2.38%
Social events (without alcohol) e.g. Concerts, plays, luncheons, bazaars, elections				
Bond	Non Taxable	\$190.00	\$200.00	5.26%
Casual Use				
Charge per hour	Taxable	\$15 per hour, to a maximum of \$185 per 24 hour period	\$15.50 per hour, to a maximum of \$190 per 24 hour period	
Hire of kitchen per use - additional charge	Taxable	\$30.00	\$32.50	8.33%
Hall hire insurance (public liability if customer does not have current public liability certificate)	Taxable	\$25.00	\$25.00	0.00%
Seniors Hall Hire				
Seniors Hall Hire Not for profit organisation (Government funded), per hour	Taxable	\$15.50	\$15.50	0.00%
Seniors Hall Hire Community organisation (non Government funding), per hour	Taxable	\$10.25	\$11.00	7.32%
Echuca East Community Facility - new fees				
Functions (with alcohol) e.g. weddings, balls			\$250.00	
Bond			\$500.00	
Training, Conferences - for profit organisations inclusive of kitchen and open space - per day			\$350.00	
Training, Conference - not for profit groups inclusive of kitchen and open space - per day			\$100.00	
General Community Activity inclusive of kitchen and open space - per day			\$100.00	
Echuca East Community Facility - Casual use				
Per hour fee			\$20.00	
Hire of kitchen per use - additional charge			\$50.00	
Hall hire insurance (public liability if customer does not have current public liability certificate)			\$50.00	
Community Lease Agreements for Council Properties				
Shared Property User: Minimum rental (Peppercorn) charge per annum from	Taxable	\$100.00	\$100.00	0.00%
Sole Property User: Minimum rental (Peppercorn) charge per annum from	Taxable	\$100.00	\$500.00	400.00%
Casual Hire Fees - Artisans				
Facility hire 1 to 3 days (per period)	Taxable	\$5.00	\$5.00	0.00%
Facility hire 4 to 7 days	Taxable	\$10.00	\$10.00	0.00%
Facility hire 7 to 14 day	Taxable	\$15.00	\$15.00	0.00%
Facility hire 14 to 21 days	Taxable	\$20.00	\$20.00	0.00%
Facility hire up to 3 months	Taxable	\$25.00	\$25.00	0.00%
Facility hire 3 months and over - licence agreement to be negotiated with Council	Taxable	to be negotiated with Council	to be negotiated with Council	
Public Liability Insurance				
Facility Hirers insurance per booking	Taxable	\$25.00	\$25.00	0.00%
Council performers per booking	Taxable	\$25.00	\$25.00	0.00%
Council tutors and instructors per booking	Taxable	\$110.00	\$110.00	0.00%
Artists in council studios per booking	Taxable	\$110.00	\$110.00	0.00%
Community Transport				
Melbourne from all locations (maximum)	Non Taxable	\$120.00	\$120.00	0.00%
Bendigo from all locations (maximum)	Non Taxable	\$60.00	\$60.00	0.00%
Shepparton from all locations (maximum)	Non Taxable	\$50.00	\$50.00	0.00%

Issue Date: 14 June 2022

Page 81

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
Miscellaneous Fees and Charges				
Echuca CBD Flagpole Hire	Taxable	\$340.00	\$340.00	0.00%
Longitudinal Assets in Road Reserves				
1. Establishment Fees	Taxable	\$2,000.00	\$2,000.00	0.00%
2. Annual Fees - per kilometre for stock & domestic and irrigation	Taxable	\$200.00	\$200.00	0.00%
Freedom of Information (FOI)				
Photocopying (other than Black and White) per A4 sheet - FOI requests only		\$0.10	\$0.20	100.00%
Additional access charge may apply in accordance with Section 22 of the Freedom of Information Act and the Freedom of Information (Access Charges) Regulations 2014		On Quote	On Quote	
Aquatic Services				
Echuca War Memorial Aquatic Centre				
Casual Fees				
Pool Adult	Taxable	\$7.10	\$7.10	0.00%
Pool Adult (concession)	Taxable	\$5.90	\$5.10	(13.56%)
Pool Child (over 4 years)	Taxable	\$5.10	\$5.10	0.00%
Pool Family	Taxable	\$19.00	\$19.50	2.63%
Swim/Steam	Taxable	\$9.90	\$10.10	2.02%
Steam Casual Upgrade	Taxable	\$2.80	\$3.00	7.14%
10 visit Adult Pool	Taxable	\$56.80	\$56.80	0.00%
10 Visit Concession Pool	Taxable		\$40.80	0.00%
10 visit Junior Pool	Taxable	\$40.80	\$40.80	0.00%
Carnival Half day (up to 3 hours) *3 lifeguards, nil entry fee, extra lifeguards will be charged if required"	Taxable	\$600.00	\$525.00	(12.50%)
Carnival Full Day (from 4 to 6hours)	Taxable	\$820.00	\$870.00	6.10%
Memberships (Fortnightly direct debit)		Fortnightly		
Gold Adult	Taxable	\$43.50	\$44.50	2.30%
Gold Adult Concession	Taxable	\$37.20	\$38.00	2.15%
Corporate Gold Adult	Taxable	\$37.20	\$38.00	2.15%
Family Gold	Taxable	\$85.50	\$87.00	1.75%
Family Gold Concession	Taxable	\$71.50	\$74.00	3.50%
Pool Adult	Taxable	\$25.20	\$26.00	3.17%
Pool Adult Concession	Taxable	\$21.50	\$22.00	2.33%
Corporate Pool Adult	Taxable	\$21.50	\$22.00	2.33%
Family Pool	Taxable	\$48.00	\$49.00	2.08%
Family Pool Concession	Taxable	\$41.00	\$42.00	2.44%
		As specified		
Other Pool Hire Fees				
Group Swim Individual Entry (+ Lane Hire if requiring exclusive use of space)	Taxable	\$3.80	\$3.90	2.63%
Lane Hire per hr General (+ Group Swim Entry for non-members - Max 15 per lane)	Taxable	\$39.00	\$40.00	2.56%
School Learn To Swim 30 Minute session per school child	Non Taxable	\$5.80	\$7.50	29.31%
School Learn to Swim 45 Minute session per school child - new fee			\$11.25	0.00%
School Learn To Swim 60 Minute session per school child	Non Taxable	\$11.60	\$15.00	29.31%
LTS Group lesson - per 30 min lesson	Non Taxable	\$16.30	\$16.50	1.23%
LTS Private One Lesson (per 30 min lesson)	Non Taxable	\$44.40	\$45.50	2.48%
LTS Junior Development Squad (per 45 min lesson, previously 30 min lesson)	Non Taxable	\$16.30	\$24.75	51.84%
School Holiday LTS program	Non Taxable	\$82.00	\$82.50	0.61%

Issue Date: 14 June 2022

Page 82

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2021/2022 Charge (Incl. GST)	2022/2023 Charge (Incl. GST)	% Increase
Outdoor Pools - Seasonal				
Family Day Pass	Taxable	\$17.50	\$18.00	2.86%
Family Season Pass	Taxable	\$155.00	\$180.00	16.13%
Casual Adult Pass	Taxable	\$5.40	\$5.50	1.85%
Adult Season Pass	Taxable	\$88.00	\$82.50	(6.25%)
Concession Day pass	Taxable	\$4.40	\$4.50	2.27%
Child Day Pass	Taxable	\$4.40	\$4.50	2.27%
Concession Season Pass	Taxable	\$66.50	\$67.50	1.50%
Child Season Pass	Taxable	\$66.50	\$67.50	1.50%
Outdoor Pool Hire				
Outside operational hours - per hour hire	Taxable	\$171.00	\$175.00	2.34%
Carnival Half day (up to 4 hours)	Taxable	\$690.00	\$525.00	(23.91%)
Carnival Full Day (from 4 to 6hours)	Taxable	\$0.00	\$870.00	0.00%
EWMAC Gym and Group Fitness				
Gym and Group Fitness fees				
Gym - Casual	Taxable	\$18.50	\$18.50	0.00%
Gym - Casual Concession	Taxable		\$15.50	
Group Fitness Class	Taxable	\$15.00	\$15.50	3.33%
Group Fitness Class - Casual Concession Seniors Fitness (Water, Fit and Chair Based)	Taxable	\$12.50	\$13.00	4.00%
Personal Training 1 hr Member	Taxable	\$72.00	\$74.00	2.78%
Personal Training 1/2 hr Member	Taxable	\$44.00	\$45.00	2.27%
10 visit Group Fitness	Taxable	\$120.00	\$124.00	3.33%
10 visit PT 1 hr	Taxable	\$648.00	\$648.00	0.00%
10 visit PT 1/2 hr	Taxable	\$396.00	\$396.00	0.00%
Fitness Session Group Booking (Maximum of 25 participants)	Taxable	\$130.00	\$135.00	3.85%
Memberships (fortnightly direct debit)		Fortnightly		
Gym	Taxable	\$38.20	\$39.00	2.09%
Gym Concession	Taxable	\$32.20	\$33.00	2.48%
Group Fitness	Taxable	\$38.20	\$39.00	2.09%
Group Fitness Concession	Taxable	\$32.20	\$33.00	2.48%
Youth Gym (Restricted hours of access refer to terms and conditions)	Taxable	\$24.50	\$25.00	2.04%
Over 55's	Taxable	\$27.50	\$30.00	9.09%
Other Hire Fees				
Shower Only	Taxable	\$5.00	\$5.00	0.00%
Additional staff member per hour	Taxable	\$56.50	\$58.00	2.65%

Budget 2022-23

Part Two - Statutory fees and charges

Statutory fees and charges are set by the State Government. Council has no input into these fees.

The fees are based on the State Government penalty unit and fee units which were gazetted on 21 April 2022.

For the 2022-2023 year these are:

One Penalty Unit = \$184.92

One Fee Unit = \$15.29

The fees have been rounded to the nearest dollar when the full fees are calculated based on the above units.

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES STATE OR FEDERAL SET FEES & CHARGES SCHEDULE (STATUTORY)	2021/2022 Charge	2022/2023 Charge	% Increase
ALL STATUTORY FEES LISTED ARE GST EXEMPT			
Animal fines (2022/2023 Government Penalty Unit gazetted on 21/4/2022 - \$184.92)			
Registered animal not wearing council ID marker (0.5 of a penalty unit)	\$91.00	\$92.00	1.1%
Unregistered animal wearing council ID marker (2 penalty units)	\$363.00	\$370.00	1.9%
Person other than owner removing, altering or defacing ID marker (0.5 of a penalty unit)	\$91.00	\$92.00	1.1%
Dog or Cat on private property after notice served (0.5 of a penalty unit)	\$91.00	\$92.00	1.1%
Dog at large or not securely confined to owners premises during daytime (1.5 of a penalty unit)	\$273.00	\$277.00	1.5%
Cat at large or not securely confined to owners premises in restricted municipal district (0.5 of a penalty unit)	\$91.00	\$92.00	1.1%
Dog or cat creating nuisance (0.5 of a penalty unit)	\$91.00	\$92.00	1.1%
Contravening Council order relating to presence of dogs and cats in public places (1 penalty unit)	\$182.00	\$185.00	1.6%
Dog at large or not securely confined to owners premises during night time (2 penalty units)	\$363.00	\$370.00	1.9%
Greyhound not adequately muzzled or not controlled by chain, cord or leash (1.5 of a penalty unit)	\$273.00	\$277.00	1.5%
Not complying with order to abate nuisance (1.5 of a penalty unit)	\$273.00	\$277.00	1.5%
Failure to apply to register a dog or cat (2penalty units)	\$363.00	\$370.00	1.9%
Parking			
Road Safety (General Regulations) Offences Schedule 3 (4)	\$80.00	\$85.00	6.3%
Road Safety (General Regulations) Offences Schedule 3 (6) (1 penalty unit)	\$182.00	\$185.00	1.6%
Municipal Fire Prevention			
Fire Prevention Infringement Notice (CFA Act Section 41D) (10penalty units)	\$1,817.00	\$1,849.00	1.8%
Building Records/Information Services (2022/2023 Government Fee Unit gazetted on 14 April 2022 - \$15.29)			
Land information certificates (1.82 fee units)	\$27.00	\$28.00	3.7%
Property information requests Reg 326 (3.19 fee units)	\$48.00	\$49.00	2.1%
Property information requests Reg 327 (Private Building Surveyors) (3.19 fee units)	\$48.00	\$49.00	2.1%
Private/public building surveyors lodgement fee (8.23 fee units)	\$124.00	\$126.00	1.6%
Council lodgement fee (8.23 fee units)	\$124.00	\$126.00	1.6%
Request for Report and Consent to proposed Demolition Under Section 29A of the Building Act (5.75 fee units)	\$86.00	\$88.00	2.3%
Council consent and report (19.61 fee units)	\$295.00	\$300.00	1.7%
Stormwater legal point of discharge fee (9.77 fee units)	\$147.00	\$149.00	1.4%
Application for Pool Registration (2.15 fee units)	\$32.00	\$33.00	3.1%
Pool information search (3.19 fee units)	\$48.00	\$49.00	2.1%
Lodgement of compliance pool certificate (1.38 fee units)	\$21.00	\$21.00	0.0%
Lodgement of non-compliance pool certificate (26 fee units)	\$391.00	\$398.00	1.8%

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES STATE OR FEDERAL SET FEES & CHARGES SCHEDULE (STATUTORY)	2021/2022 Charge	2022/2023 Charge	% Increase
Planning - Subdivisions			
Applications for Certification under the subdivision Act 1988 (2022/2023 Government Fee Unit gazetted on 14 April 2022 - \$15.29)			
Processing an application to certify a plan of subdivision under the Subdivision Act 1988 (11.8 fee units)	\$177.00	\$180.00	1.7%
Processing any other application for certification under the Subdivision Act 1988 (11.8 fee units)	\$177.00	\$180.00	1.7%
Supervision of Works	2.50% x cost of engineering work	2.50% x cost of engineering work	NA
Check Engineering plans	0.75% x cost of engineering work	0.75% x cost of engineering work	NA
Certificates of Compliance under section 97N (22 fee units)	\$331.00	\$336.00	1.5%
The fee for determining a matter where a planning scheme specifies that the matter must be done to the satisfaction of a responsible authority or a referral authority (22 fee units)	\$331.00	\$336.00	1.5%
Planning Infringements (2022/2023 Government Penalty Unit gazetted on 21/4/2022 - \$184.92)			
Planning Infringement Notice (Private 5 penalty units) per offence under the Planning and Environment Act	\$925.00	\$925.00	0.0%
Planning Infringement Notice (Company 10 penalty units) per offence under Planning and Environment Act	\$1,849.00	\$1,849.00	0.0%
Planning Approvals			
Planning Permit/Planning Permit Amendment Fees			
Combined permit applications	calculation required	calculation required	NA
The fee for an application for any combination of the classes of application outlined below is the sum arrived at by adding the highest of the fees which would have applied if separate applications had been made plus 50% of each of the other fees which would have applied if separate applications had been made.	calculation required	calculation required	NA
Type of planning application (2022/2023 Government Fee Unit gazetted on 14 April 2022 - \$15.29)			
To Subdivide an existing building (89 fee units)	\$1,338.00	\$1,361.00	1.7%
To Subdivide land into two lots (89 fee units)	\$1,338.00	\$1,361.00	1.7%
To effect a realignment of a common boundary between lots or to consolidate two or more lots (89 fee units)	\$1,338.00	\$1,361.00	1.7%
To subdivide land other than above types of subdivision (89 fee units)	\$1,338.00 per 100 lots created	\$1,361.00 per 100 lots created	NA
To remove a restriction (within the meaning of the Subdivision Act 1988) over land if the land has been used or developed for more than 2 years before the date of the applications in a manner which would have been lawful under the Planning and Environment Act. (89 fee units)	\$1,338.00	\$1,361.00	1.7%
To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or to create or remove a right of way (89 fee units)	\$1,338.00	\$1,361.00	1.7%
To create, vary or remove an easement other than a right of way; or to vary or remove a condition in the nature of an easement other than a right of way in a Crown grant. (89 fee units)	\$1,338.00	\$1,361.00	1.7%
To amend an application for a permit after notice has been given	40% of fee	40% of fee	NA

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES STATE OR FEDERAL SET FEES & CHARGES SCHEDULE (STATUTORY)	2021/2022 Charge	2022/2023 Charge	% Increase
Planning Permit - Development (State change to the regulation of fees) (Fees and Charges Government Fee Unit gazetted on 14 April 2022 - \$15.29)			
Class 1 - Use (89 fee units)	\$1,338.00	\$1,361.00	1.7%
Class 2 - Single < \$10K (13.5 fee units)	\$203.00	\$206.00	1.5%
Class 3 - Single > \$10K < \$100K (42.5 fee units)	\$639.00	\$650.00	1.7%
Class 4 - Single > \$100K < \$500K (87 fee units)	\$1,308.00	\$1,330.00	1.7%
Class 5 - Single > \$500K < \$1M (94 fee units)	\$1,413.00	\$1,437.00	1.7%
Class 6 - Single > \$1M < \$2M (101 fee units)	\$1,518.00	\$1,544.00	1.7%
Class 7 - VicSmart < \$10K (13.5 fee units)	\$203.00	\$206.00	1.5%
Class 8 - VicSmart > \$10K (29 fee units)	\$436.00	\$443.00	1.6%
Class 9 - VicSmart Sub (13.5 fee units)	\$203.00	\$206.00	1.5%
Class 10 - VicSmart App'n (other than class 7, 8 or 9) (13.5 fee units)	\$203.00	\$206.00	1.5%
Class 11 - Dev < \$100K (77.5 fee units)	\$1,165.00	\$1,185.00	1.7%
Class 12 - Dev > \$100K < \$1M (104.5 fee units)	\$1,571.00	\$1,598.00	1.7%
Class 13 - Dev > \$1M < \$5M (203.5 fee units)	\$3,464.00	\$3,524.00	1.7%
Class 14 - Dev > \$5M < \$15M (587.5 fee units)	\$8,830.00	\$8,983.00	1.7%
Class 15 - Dev > \$15M < \$50M (1732.5 fee units)	\$26,039.00	\$26,490.00	1.7%
Class 16 - Dev > \$50M (3894 fee units)	\$58,527.00	\$59,539.00	1.7%
Class 17 - Sub Existing (89 fee units)	\$1,338.00	\$1,361.00	1.7%
Class 18 - Sub 2 lots (89 fee units)	\$1,338.00	\$1,361.00	1.7%
Class 19 - Realign (89 fee units)	\$1,338.00	\$1,361.00	1.7%
Class 20 - Sub (other than class 17, 18 or 19) (89 fee units)	\$1,338.00 per 100 lots created	\$1,361.00 per 100 lots created	
Class 21 Vary Restriction (89 fee units)	\$1,338.00	\$1,361.00	1.7%
Class 22 - Non defined (89 fee units)	\$1,338.00	\$1,361.00	1.7%
Planning Permit - Amendment (classified)			
Class 1 - Amendment to change the use of the permit (89 fee units)	\$1,338.00	\$1,361.00	1.7%
Class 2 - Amendment to a permit (89 fee units)	\$1,338.00	\$1,361.00	1.7%
Class 3 - Amendment to class 2, 3, 5, 5 or 6 permit if <\$10K (13.5 fee units)	\$203.00	\$206.00	1.5%
Class 4 - Amendment to class 2, 3, 5, 5 or 6 permit if >\$10K - <\$100K (42.5 fee units)	\$639.00	\$650.00	1.7%
Class 5 - Amendment to class 2, 3, 5, 5 or 6 permit if >\$100K - <\$500K (87 fee units)	\$1,308.00	\$1,330.00	1.7%
Class 6 - Amendment to class 2, 3, 5, 5 or 6 permit if >\$500K (94 fee units)	\$1,413.00	\$1,437.00	1.7%
Class 7 - Amendment to VicSmart permit if <\$10K (13.5 fee units)	\$203.00	\$206.00	1.5%
Class 8 - Amendment to VicSmart permit if >\$10K (29 fee units)	\$436.00	\$443.00	1.6%
Class 9 - Amendment to class 9 permit (13.5 fee units)	\$203.00	\$206.00	1.5%
Class 10 - Amendment to class 10 permit (13.5 fee units)	\$203.00	\$206.00	1.5%
Class 11 - Amendment to class 11, 12, 13, 14, 15 & 16 permit if <\$100K (77.5 fee units)	\$1,165.00	\$1,185.00	1.7%
Class 12 - Amendment to class 11, 12, 13, 14, 15 & 16 permit if >\$100K - <\$1M (104 .5 fee units)	\$1,571.00	\$1,598.00	1.7%
Class 13 - Amendment to class 11, 12, 13, 14, 15 & 16 permit if >\$1M	\$3,464.00	\$3,524.00	1.7%
Class 14 - Amendment to class 17 permit (89 fee units)	\$1,338.00	\$1,361.00	1.7%
Class 15 - Amendment to class 18 permit (89 fee units)	\$1,338.00	\$1,361.00	1.7%
Class 16 - Amendment to class 19 permit (89 fee units)	\$1,338.00	\$1,361.00	1.7%
Class 17 - Amendment to class 20 permit (89 fee units)	\$1,338.00 per 100 lots created	\$1,361.00 per 100 lots created	
Class 18 - Amendment to class 21 permit (89 fee units)	\$1,338.00	\$1,361.00	1.7%
Class 19 - Amendment to class 22 permit (89 fee units)	\$1,338.00	\$1,361.00	1.7%

Budget 2022-23

2022/2023 CAMPASPE SHIRE COUNCIL FEES AND CHARGES STATE OR FEDERAL SET FEES & CHARGES SCHEDULE (STATUTORY)	2021/2022 Charge	2022/2023 Charge	% Increase
Whole Farm Plans (Fees and Charges Government Fee Unit gazetted on 14 April 2022 - \$15.29)			
Application for certification of whole farm plans (22 fee units)	\$331.00	\$336.00	1.5%
To amend to end an agreement under section 173 of the Act (44.5 fee units)	\$669.00	\$680.00	1.6%
Amendments to Planning Scheme			
Considering a request to amend a planning scheme (206 fee units)	\$3,096.00	\$3,150.00	1.7%
Considering submissions which seek a change to an amendment, and where necessary referring the submissions to a panel. Up to 10 submissions (1021 fee units)	\$15,346.00	\$15,611.00	1.7%
Considering submissions which seek a change to an amendment, and where necessary referring the submissions to a panel. 11-20 submissions (2040 fee units)	\$30,661.00	\$31,192.00	1.7%
Considering submissions which seek a change to an amendment, and where necessary referring the submissions to a panel. More than 20 submissions (2727 fee units)	\$40,987.00	\$41,696.00	1.7%
Adopting an amendment or a part of an amendment in accordance with section 20(4) (270 fee units)	\$4,058.00	\$4,128.00	1.7%
Adopting an amendment or a part of an amendment in accordance with section 20A (65 fee units)	\$977.00	\$994.00	1.7%
Works within a Road Reserve permit fees (2022/2023 Government Fee Unit gazetted on 14 April 2022 - \$15.29)			
Municipal Road with speed limit less than 50kmh			
Works conducted on any part of the roadway, shoulder or pathway (23.5 fee units)	\$353.00	\$359.00	1.7%
Works not conducted on any part of the roadway, shoulder or pathway (6 fee units)	\$90.00	\$92.00	2.2%
Municipal Road with speed limit greater than 50kmh			
Works conducted on any part of the roadway, shoulder or pathway (43.1 fee units)	\$648.00	\$659.00	1.7%
Works not conducted on any part of the roadway, shoulder or pathway (23.5 fee units)	\$353.00	\$359.00	1.7%
Caravan Park (3 year registrations, new regulations)			
Caravan Park A (17 fee units)	\$256.00	\$260.00	1.6%
Caravan Park B (34 fee units)	\$511.00	\$520.00	1.8%
Caravan Park C (68 fee units)	\$1,022.00	\$1,040.00	1.8%
Caravan Park D (103 fee units)	\$1,548.00	\$1,575.00	1.7%
Caravan Park E (137 fee units)	\$2,059.00	\$2,095.00	1.7%
Caravan Park F (171 fee units)	\$2,570.00	\$2,615.00	1.8%
Onsite Wastewater Permit Fees			
Installation, construction or alteration of an onsite wastewater system (48.88 fee units)	\$724.00	\$747.00	3.2%
Minor alteration of an onsite wastewater system (37.25 fee units)	\$552.00	\$570.00	3.3%
Additional time spent over 8.2 hours 6.12 fee units per hour	\$92.00	\$94.00	2.2%
Transfer of an Onsite Wastewater System permit (9.93 fee units)	\$147.00	\$152.00	3.4%
Application to amend an Onsite Wastewater System Permit (10.38 fee units)	\$154.00	\$159.00	3.2%
Application to renew an Onsite Wastewater System Permit (8.31 fee units)	\$123.00	\$127.00	3.3%
Freedom of Information (FOI)			
Application Fee (2 fee units)	\$30.00	\$31.00	3.3%
Search Time Charge (1.5 fee units) per hour	\$23.00 per hour or part of an hour	\$23.00 per hour or part of an hour	NA
Inspection Supervision Charge (1.5 fee units) per hour	\$23.00 per hour (to be calculated per quarter hour or part of a quarter hour)	\$23.00 per hour (to be calculated per quarter hour or part of a quarter hour)	NA
Photocopying (Black and White) per A4 sheet - FOI requests only	\$0.20	\$0.20	0.0%

OFFICIAL

2022/2023 BUDGET SUBMISSIONS REGISTER
SUBMISSIONS CLOSE 5.00PM FRIDAY 20 MAY 2022
SUBMISSION HEARING 6.00PM WEDNESDAY 1 JUNE 2022



REQUESTED TO BE HEARD				
DATE RECEIVED	NAME	P/CODE	COMMENT	RESPONSE
28/04/2022	Hayden Crewe	3564	I find it absolutely absurd that we are spending \$2.55 of every \$100 on Library branches and only \$0.67 for Senior Citizens support and \$0.57 on childcare. Have any of the members been out in the community to speak with aged residents trying to live day to day or called the several childcare businesses with 40+ families on the waiting list for childcare? Please review.	<p>Response to Submitter: Thank you for your budget submission and speaking at the submission hearing.</p> <p>The information referred to in your submission relates to the proportion of overall subsidy Council spends to deliver the service and is a 'net' figure.</p> <p>Within the budget document, refer to pages 16 to 28, services are listed showing the past year and projected future spend for individual service areas.</p> <p>In relation to Children's services, Council is budgeting to spend \$4.581 million, and Council has been able to increase the funding received to deliver this service thereby reducing the overall subsidy provided by Council.</p> <p>In relation to Library services, Council is budgeting to spend \$1.793 million, however due to the lower levels of funding received to deliver this service the subsidy to provide this service is greater than the children's services.</p> <p>Council ceased to deliver Aged Care services on behalf of the Commonwealth in July 2020.</p> <p>Council notes the concerns raised with accessing childcare. While not a Council responsibility to provide Childcare, the recent announcement of an Early Years Hub to be built in the west of Echuca, the childcare facility being constructed in Moama and the opening of a facility in Tongala will likely meet current demand.</p>
28/04/2022	Judith Lawler	3564	Re EWMAC Gym and Group Fitness memberships I note the fee for over 55's has risen by 23.4%. The maximum increase for other EWMAC memberships is 4% with most below that figure.	<p>Response to Submitter: Thank you for your budget submission and speaking at the submission hearing.</p>

K:/Corporate//Budget 2022-23/Budget Submissions

OFFICIAL

REQUESTED TO BE HEARD				
DATE RECEIVED	NAME	P/CODE	COMMENT	RESPONSE
			I object to this increase. As per the Council's Health & Wellbeing Plan - encouraging over 55's to exercise improves their physical and mental health, reduces their reliance on medical care, enables people to stay active in the community and remain in their own home. This large, targeted increase will make the membership unaffordable for many folk, particularly those on a pension. I would ask that Council reconsider this increase and aim for a more modest increase.	<p>Council is working towards standardising its fee structure for the Aquatics Service to ensure more equitable discounts are provided across all of its fees.</p> <p>However, having considered the submissions received and the proposed fee increase, Council has determined to reduce the fee back to \$30.00 per fortnight. This increases the current fee by \$2.50 per fortnight instead of the proposed \$6.50 per fortnight.</p>
06/05/2022	Pat Lake	2731	<p>I wish to protest at the proposed increase to fees for the over 55's at EWMAC. I joined EWMAC when it first opened, paying a full membership but since retirement have enjoyed the benefits and affordability of the over 55's membership. At a time when mature age people are being told to get fit and keep healthy it beggars belief that Council feels it is necessary to now hit the over 55's with a hefty 23.64% increase in fees while all other memberships will only increase by up to 4%. I feel this will disadvantage some seniors to the point they may have to cancel their membership.</p> <p>Where is the fairness in this and what is the logic behind this proposed increase?</p>	<p>Response to Submitter: Thank you for your budget submission and speaking at the submission hearing.</p> <p>Council is working towards standardising its fee structure for the Aquatics Service to ensure more equitable discounts are provided across all of its fees.</p> <p>However, having considered the submissions received and the proposed fee increase, Council has determined to reduce the fee back to \$30.00 per fortnight. This increases the current fee by \$2.50 per fortnight instead of the proposed \$6.50 per fortnight.</p>
19/05/2022	Debbie Smith	3564	<p>After the EWMAC removed the creche services, the facility appeared to attract new members focussing on the over 55 age bracket with a full facility access membership. Why penalise this age group with such a large price increase and risk fewer numbers using the facility? Get creative and attract new members would make more sense. Over 55's need to be encouraged to be active not discouraged. A huge 23% increase is unfair and will force membership cancellations. 29% increase to school swim lessons is wrong.</p>	<p>Response to Submitter: Thank you for your budget submission and speaking at the submission hearing.</p> <p>Council is working towards standardising its fee structure for the Aquatics Service to ensure more equitable discounts are provided across all of its fees.</p> <p>However, having considered the submissions received and the proposed fee increase, Council has determined to reduce the fee back to \$30.00 per fortnight. This increases the current fee by \$2.50 per fortnight instead of the proposed \$6.50 per fortnight.</p> <p>The Echuca South Recreation Reserve has recently seen the resurfacing of the netball courts with an acrylic surface.</p>

K:/Corporate//Budget 2022-23/Budget Submissions

OFFICIAL

REQUESTED TO BE HEARD				
DATE RECEIVED	NAME	P/CODE	COMMENT	RESPONSE
			<p>There is no mention of the upgrade to the Echuca South Recreation Reserve. Sport and recreation is not a priority within our Shire and the fees to use their facilities is unreasonable.</p> <p>A strong pattern is emerging; if a facility is not making money, get rid of it or increase the cost for the user groups. Looks great on paper but very damaging to our community. Don't force more locals over the bridge for sport and recreation risking the demise of long-standing clubs within the Campaspe Shire.</p>	<p>The Echuca South Netball Complex is included in the proposed capital program for a court and lighting compliance design project. It would be proposed to follow the design project with the construction phase in the 22/23 capital program</p> <p>The Echuca South Recreation reserve surface renewal is proposed for the 23/24 Capital budget. Additional facility works are proposed in the 25/26 - 27/28 capital program. These future works are subject to finalising design and securing funding.</p>

OFFICIAL

DO NOT WISH TO BE HEARD				
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26/04/2022	Ellen Weeks	3564	<p>I would love to see a splash park for public use. We currently only have one at caravan parks and it is not available during tourist season.</p> <p>Tocumwal, Yarrawonga and Barooga both have amazing ones that use minimal water and don't take up a lot of space.</p> <p>Ideally it would be great to see it at the new Echuca East Reserve or the new Boat Ramp area in Vic Park but it would benefit the town no matter where it's location.</p> <p>The one at Yarrawonga has a kiosk selling drinks and snacks which is always busy which may help cover the running costs.</p>	<p>Response to Submitter: Thank you for your Budget Submission.</p> <p>Recently Council endorsed a place-based planning and township facility planning process where communities will participate in a process to identify and prioritise assets for use now and into the future. Council invites you to take part and contribute to this process where your views on what facilities should be available can be included.</p> <p>Council will not be considering the type of water play infrastructure you suggest until after the outcome of the above process is known.</p>
27/04/2022	Jennifer Annison	3564	Skate Park	<p>Response to Submitter: Council developed an Open Space Strategy that sets out the framework for types of open space and is intended to guide Council's future decisions on the levels of service and infrastructure to be provided within open space across the municipality, this includes skate parks.</p> <p>Further to this Council recently endorsed a place-based planning and township facility planning process where communities will participate in a process to identify and prioritise assets for use now and into the future. Council invites you to take part and contribute to this process where your views on what facilities should be available can be included.</p> <p>Council will not be considering the need for a Skate Park until after the outcome of the above process is known.</p>
30/04/2022	Julie Marriott	3564	<p>I protest the discriminatory % increase in the "Over 55" Membership at EWMAC. The maximum increase for all other memberships is 4%, but it is 23.64% for "Over 55".</p> <p>I have been a member at EWMAC for 15 years and have witnessed the decline in memberships as services have declined (no childcare) and costs have risen until a large number of younger people have deserted this facility for the many alternative</p>	<p>Response to Submitter: Thank you for your budget submission.</p> <p>Council is working towards standardising its fee structure for the Aquatics Service to ensure more equitable discounts are provided across all of its fees.</p> <p>However, having considered the submissions received and the proposed fee increase, Council has determined to reduce the fee back</p>

K:/Corporate//Budget 2022-23/Budget Submissions

OFFICIAL

DO NOT WISH TO BE HEARD				
DATE RECEIVED	NAME	P/CODE	COMMENT	RESPONSE
			<p>gyms. Now it is the seniors who have remained loyal who are being targeted! We are being proactive in maintaining our health and fitness thereby lessening the burden on medical support services now and into the future. We deserve better than this unfair treatment.</p> <p>Once retired we have to make our money last for as long as we do, not easy with ALL costs rising. Even harder as a pensioner. The bottom line in a ledger is one thing. The good of the community should be the goal of all levels of government.</p>	to \$30.00 per fortnight. This increases the current fee by \$2.50 per fortnight instead of the proposed \$6.50 per fortnight.
27/04/2022	Lonnie Aldon	3564	<p>Request for a footpath/bike path from Echuca Fields Estate and runs into town or joins onto the Campaspe River walking/bike path so that we can leave the car at home and not have to drive into town with our bikes attached to the car or go for a walk into town or work when the town is inundated with tourists and lack of car parking. Would also be handy to all the families that work whose children could then ride their bikes to school or the elderly who can no longer drive and rely on a mobility scooter.</p>	<p>Response to Submitter: Fehring Lane and Echuca Fields are both zoned Low Density Residential areas and as such are not required to have footpaths or connective walking/cycling routes.</p> <p>Residents in these areas have larger blocks but lower levels of infrastructure amenity. Residentially zoned properties have a higher service level attached to them that includes kerb and channel, footpaths and connecting walking/cycling routes. These are constructed at the time of development and as such are reflected in the price of the property when marketed.</p> <p>Residents of Fehring Lane/Echuca Fields will however at some time in the future be able to access the walking and cycling network within the proposed Echuca West residential development (currently under consideration by the Minister for Environment Water, Land and Planning) via roundabouts on the Northern Highway at Fehring Lane and Matheson Road.</p>
27/04/2022	Renaë Chambers	3564	<p>Firstly, I propose the budget should consider substantial funding to boost Echuca West's facilities. Options to consider could be:</p> <ul style="list-style-type: none"> - a large accessible park - a skate park - the Woolworths shopping centre to include shop fronts for new food and other shops <p>Secondly, I propose the budget should consider a splash park accessible to all. This centrally located park should include amenities such as BBQ's and a</p>	<p>Response to Submitter: The Echuca West Precinct Structure Plan identifies approximately 8 ha of open space throughout the developed area. This planning scheme amendment is currently before the minister for a decision.</p> <p>Once finalised open space development in the west of Echuca will begin, funded by developers in accordance with the Precinct Structure Plan requirements and guided by Councils open space strategy.</p> <p>A supermarket to meet the needs of Echuca West's population is already under development on the Northern Highway.</p>

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OFFICIAL

DO NOT WISH TO BE HEARD				
DATE RECEIVED	NAME	P/CODE	COMMENT	RESPONSE
			toilet block. Other tourist towns have such an area which thrives during Summer months.	Recently Council endorsed a place-based planning and township facility planning process where communities will participate in a process to identify and prioritise assets for use now and into the future. Council encourages you to take part and contribute to this process where your views on what facilities should be available can be included.
27/04/2022	Tania Van Berlo	3620	Footpaths and cycles – I would like to see a footpath/cycle track on South Boundary Road Kyabram between McEwan Road and Lake Road. It's a dangerous piece of road (80km and 100km) and without a path or track, walkers and riders (many children) have to walk on the road and the golf course is filled with bindies and unmaintained. In the 2 and a half years I have been in Kyabram, the Shire has not been out once.	Response to Submitter: Council Officers have been working to improve footpaths and shared path connections (missing links) throughout the municipality. Breen Avenue is the current priority for Kyabram. There is currently more development planned for South Boundary Road and shared paths will be investigated as part of the planning requirements.
22/04/2022	Tony Fusti	3564	I believe that the sealing of Homan Street Echuca should be a priority and be sealed in this budget. The short section of road that joins Campaspe Esplanade and Warren Street has been sadly neglected for many years now. It is a well used road and will become a lot busier now the new bridge is completed. The road is unsafe and almost impossible for maintenance crews to keep the road user friendly and safe, given the traffic volumes. I have worked in civil construction for some 35 years in and around the Campaspe Shire and this is one of the worst short stretches of roads in any of the local towns/cities. There are many ways in which this road can be sealed in a cost effective manner to the Shire. I am more than willing to donate some of my time and knowledge to discuss some design options with Council.	Response to Submitter: Thank you for your budget submission. Council has previously considered the sealing of Homan Street and undertaken investigations into the requirements to achieve the sealing of this section of road. Council has requested further investigations be completed prior to making a decision on this matter. Based on ongoing investigations Council has not included the proposal in the 2022-23 Budget.
27/04/2022	Tracey Abbott	3564	I would love to see a crushed can and bottle recycling centre here. Would love to see the town entry cleaned up – the boats on entry are disgusting. Some more things for our kids to do here would be awesome – a swimming park like Geelong or	Response to Submitter: Thank you for your budget submission. There are eight resource recovery centres distributed though the Shire that accept cans and bottles for recycling free of charge. Further, the Victorian Government has committed to implementing a Container Deposit Scheme in 2023. This will see collection points installed across the state.

K:/Corporate//Budget 2022-23/Budget Submissions

OFFICIAL

DO NOT WISH TO BE HEARD				
DATE RECEIVED	NAME	P/CODE	COMMENT	RESPONSE
			<p>Whittlesea have. We have so many visitors here it would be nice to have one here.</p> <p>Also, a toilet block would be good and a car park stacker as we don't have enough parking here now it's getting busy. It would be an awesome idea. That's a few things and if you are thinking about roads, Ogilvie Avenue is bad as is Henson Street, I think where it comes out at the new freeway. Thank you for reading this.</p>	<p>Considering this, additional can and bottle recycling centres will not be considered for the 2022 - 23 Budget.</p> <p>Recently Council endorsed a place-based planning and township facility planning process where communities will participate in a process to identify and prioritise assets for use now and into the future. Council encourages you to take part and contribute to this process where your views on what facilities should be available can be included.</p> <p>Council will not be considering the need for a splash park until after the outcome of the above process is known.</p> <p>Plans are in place for the town entry. No standing/parking signs have been installed to allow Council Officers to enforce compliance.</p> <p>Ogilvie Avenue is not a Council road, however Council is working with the Department of Transport to improve the transport links around Echuca.</p>
10/05/2022	Nathan Heinrich	3564	<p>I note that we own farm land in addition to our residential home in Echuca.</p> <p>An overall increase in rates and charges of 10%+ is a huge increase and it is misleading to say that you comply with the 1.75% FGRS (s5.1.1). Rates in the dollar have increased across the board by approximately 10% and again, farm land bears a higher proportion of this with expected 20% growth in revenue.</p> <p>The FGRS averages across all properties so a massive hike in farm rates (fewer in number) is hidden when averaged across the thousands of residential properties.</p>	<p>Response to Submitter: Thank you for your budget submission.</p> <p>The rate in the dollar that was published in the budget endorsed by Council for public submissions was subject to change. This is because the Valuer General had not released the final valuations that would apply to this budget.</p> <p>Based on the final information received from the Valuer General, the rate in the dollar has decreased on average by 9.4% from last year.</p> <p>General land values have increased by 24.53%, farm land by 26.47%, commercial land by 18.52% and industrial land by 12.05%. The increase in land values is being experienced across the country.</p> <p>The rate cap applies to the total rate revenue that council can raise each year, not to individual properties.</p>

K:/Corporate//Budget 2022-23/Budget Submissions

OFFICIAL

DO NOT WISH TO BE HEARD				
DATE RECEIVED	NAME	P/CODE	COMMENT	RESPONSE
				<p>The total amount of rate revenue is divided by the total value of all properties in the municipality. This decides the rate in the dollar. When property values increase the rate in the dollar decreases.</p> <p>The rate in the dollar is then applied to the value of each property to decide the rates payable on each property. Individual ratepayers' rates increase may be above or below the average rate increase depending on the type of property and the effect of property revaluations.</p> <p>Council uses a differential rating system which applies a discount to farming land and a premium to commercial/industrial land.</p>
12/05/2022	Dean Wallace		<p>Just having a look at the Draft Budget. I'm curious why works are not planned or any discussion had from council to provide the minimum service level requirement at CTRR. The AFL and Netball Victoria reports were provided to the Shire in 2007 and 2016 both identified these as issues.</p> <p>Namely: Football umpires change rooms Coaches boxes Netball change rooms</p>	<p>Response to Submitter: Thank you for your budget submission.</p> <p>Council has recently undertaken an extensive review of the netball facilities across the Shire. This included court, lighting and change facility compliance. The initial focus has been to ensure all netball playing surfaces are compliant followed by lighting. This has resulted in a significant court resurfacing program being delivered and the inclusion of two change facility projects in locations where there are currently no options for netballers other than public toilets.</p> <p>While not compliant, the Colbinabbin Town Recreation Reserve currently has access to the Bowls club for netball change facilities and the main pavilion provides an umpire room and amenities. While the projects identified have not been included in the current budget, the 10-year capital program is an evolving document that is adjustable based on asset condition and priority.</p>
17/05/2022	Kylie Floyd	3563	<p>In regards to the outdoor pool membership price increase, will this ensure that there will be enough staff for the days the pools are able to operate? Lockington pool was closed for about 17 days (estimate as not allowed to be given the official numbers). If pools aren't consistently open, then numbers dwindle and the public loses the facility.</p>	<p>Response to Submitter: Thank you for your budget submission.</p> <p>Outdoor pool membership prices bare no relationship to staffing availability. A shortage of suitably qualified staff to maintain the operational requirements of the pools has occurred on several occasions this season. This industry wide shortage of qualified staff has been exacerbated by the following factors:</p>

K:/Corporate//Budget 2022-23/Budget Submissions

OFFICIAL

DO NOT WISH TO BE HEARD																																																				
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				<ul style="list-style-type: none"> the requirement to always have two qualified lifeguards in attendance while a facility is open Staff illness Lack of additional relief staff in each town a pool operates – While there is sufficient staff overall, if a staff member is unavailable in a particular town, casual/relief staff from another town may not wish to travel, or do not have the means to travel <p>See below number of days closed at each facility due to staffing availability:</p> <table border="1"> <thead> <tr> <th colspan="5">2021/22 ODP Season</th> </tr> <tr> <th rowspan="2">ODP</th> <th rowspan="2">Total # Days Closed</th> <th colspan="3">Reason for closure</th> </tr> <tr> <th>Temp <25</th> <th>NIL staff</th> <th>Maint.</th> </tr> </thead> <tbody> <tr> <td>Colbinabbin</td> <td>42</td> <td>15</td> <td>23</td> <td>4</td> </tr> <tr> <td>Kyabram</td> <td>19</td> <td>15</td> <td>4</td> <td></td> </tr> <tr> <td>Lockington</td> <td>34</td> <td>15</td> <td>19</td> <td></td> </tr> <tr> <td>Rochester</td> <td>22</td> <td>15</td> <td>7</td> <td></td> </tr> <tr> <td>Rushworth</td> <td>44</td> <td>15</td> <td>29</td> <td></td> </tr> <tr> <td>Stanhope</td> <td>31</td> <td>15</td> <td>16</td> <td></td> </tr> <tr> <td>Tongala</td> <td>37</td> <td>15</td> <td>22</td> <td></td> </tr> </tbody> </table> <p>Every effort was made to equitably spread the closures across all facilities noting that due to the casual nature of these positions, Council has little control over if a staff member is willing to travel to another location/ work longer hours etc even when paid to do so.</p> <p>Council has included funding in this budget to support a proposal to offer free training to attract additional casual employees.</p>	2021/22 ODP Season					ODP	Total # Days Closed	Reason for closure			Temp <25	NIL staff	Maint.	Colbinabbin	42	15	23	4	Kyabram	19	15	4		Lockington	34	15	19		Rochester	22	15	7		Rushworth	44	15	29		Stanhope	31	15	16		Tongala	37	15	22	
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18/05/2022	Rohan Burgess	3564	<p>What is the expenditure, in total that council is providing the Port Enterprise? Where is the summary data of this information year 1, 2, 3, etc?</p> <p>Where does the budget provide a summary table of the Shire businesses to explain to the community</p>	<p>Response to Submitter: Thank you for your budget submission.</p> <p>The Campaspe Port Enterprise (CPE) Board are working towards implementation, however at the time of preparing the 2022-23 Proposed Budget the CPE budget had not been presented to Council.</p>																																																

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DO NOT WISH TO BE HEARD				
DATE RECEIVED	NAME	P/CODE	COMMENT	RESPONSE
			what is income and what is expenses and therefore what is made or lost from these businesses?	<p>As the transition progresses, CPE will present a budget for Council consideration. Future year budgets of Council will provide the CPE budget within the document.</p> <p>Council provides a high level income and expenditure of the services it delivers in section 2 of the Budget Document aligned with the Council Plan priority areas.</p>
23/05/22 After close of submissions	Peter Conway	3564	Can you please advise why in the Budget 2022-2023, there is no differentiation between Community organisations (little to no income) and Artisans (up to \$150,000 incomes allowed) when it comes to Sole Leasing where there has been a 400% increase on the annual fee to \$400, surely it would be reasonable that tailoring instructions on fees to meet individual needs would be more Civil minded as an approach.	<p>Response to Submitter: Thank you for your budget submission.</p> <p>Council has combined a range of charges relating to the leasing and licensing to ensure a fair process is implemented.</p> <p>Community groups that have the capacity to sustain the management of a facility in their own right need to make some form of contribution towards the running of that facility. We note that Council has removed several significant charges including building insurance which will provide tenants significant financial respite in regard to the cost of their lease.</p>
23/05/2022 After close of submissions	Mary Bowman on Behalf of Kyabram Deakin Residents Ratepayers & Development Group Inc (KDRRADG)	3610	<p>Thank you for the opportunity to place before Campaspe Shire councillors and staff the main budget responses received from KDRRADG members and the wider community.</p> <p>We appreciate being afforded a hard copy of the Draft Budget as there are many residents and ratepayers that cannot afford the equipment needed to read council electronic documents, do not have the expertise or have a disability but are still interested in having some idea of what surprises council has in store for us.</p> <p>1. COVID-19 Having endured years of frustration and fear it is with increased anxiety that we now read that the Australian Medical Association has warned that due to a high chance of the spread of Winter viruses Victorians should voluntarily wear masks in community venues to protect themselves.</p>	<p>Response to Submitter: Thank you for your budget submission.</p> <p>1. COVID-19 Council receives regular updates on the COVID-19 situation and will continue to implement the Pandemic Orders made by the State Government. Council maintains a COVID Safe Plan that aligns with the Pandemic Orders and this is reviewed when any changes are made.</p>

K:/Corporate//Budget 2022-23/Budget Submissions

OFFICIAL

DO NOT WISH TO BE HEARD				
DATE RECEIVED	NAME	P/CODE	COMMENT	RESPONSE
			<p>If people become complacent and the danger escalates what plans has council in place to minimize the impact?</p> <p>2. Advocacy Priorities Document In the May issue of Campaspe Times Newsletter council advised that they have newly adopted this document. Apparently it will be used to “present out key targets to governments and decision”. Who or what is decision that the five key priorities will be presented to?</p> <p>Also as this document appears to be one that will affect many residents, ratepayers and taxpayers throughout Campaspe Shire we would appreciate a hard copy of the document.</p> <p>3. Service Planning Reviewing services to ensure that the needs and expectations of ratepayers and communities throughout the Shire may be an ongoing challenge to council but we (ratepayers and residents) need to be informed how all decisions are arrived at and the reasons why council believes the decisions they are making to be fair and equitable throughout the municipality.</p> <p>What actually does council need to ensure “robust process for service planning”? There is a loss of trust and confidence in decisions being made by federal, state and local governments for our collective benefit when details are obscure. How is the value in “value for money” decided?</p> <p>4. Cost Shifting We (ratepayers and residents) understand how the action by federal and state governments of not increasing funding to cover costs for local government on school crossings and other services only too well.</p>	<p>2. Advocacy Priorities Document Council adopted its advocacy priorities and has used the document along with advocacy fact sheets to lobby government representatives, funding bodies and during the Federal Government election.</p> <p>The Campaspe Times newsletter provided a summary of the advocacy priorities to inform the broader community of the key issues Council is lobbying for. Requests for additional information can be directed to our Customer Service team who can assist residents to access the information they are seeking.</p> <p>3. Service Planning When approaching service planning, Council has regard for the service performance principles and financial management principles defined within the Local Government Act 2020.</p> <p>The review of services is ongoing and consideration of value for money takes into consideration social, environmental and economic factors as they relate to the service being reviewed.</p> <p>4. Cost Shifting Council notes the comments in relation to cost shifting and continues to advocate for appropriate funding to deliver services and programs.</p>

K:/Corporate//Budget 2022-23/Budget Submissions

OFFICIAL

DO NOT WISH TO BE HEARD				
DATE RECEIVED	NAME	P/CODE	COMMENT	RESPONSE
			<p>Ratepayers and taxpayers have little say in the amount of money they must pay to these agencies in order to have a community that is (relatively) safe and healthy. But as staffing costs escalate so does the reliance on unpaid volunteer workers.</p> <p>5. Waste Disposal Costs The impact of more people, throw-away society, industry and recycling, contracting and landfill sites is having an ongoing affect on our dwellings, highway verges, streets, waterways, bushland and common areas.</p> <p>Over the years we have written to the many agencies and government bodies suggesting that one area in particular needs attention is packaging of products. Supermarkets continue to make small concessions to the packaging of goods that end in landfill. The continuous upgrading of electronic and white goods that are dumped creates fire and health hazards but we don't appear to have any solutions.</p> <p>Most of our members have been involved in a lifetime of picking up rubbish after others (and some still do) but some are physically past that "hobby".</p> <p>Does council have anything more to offer other than costs that may help stem the mountain of rubbish that will swamp us eventually.</p> <p>6. Community Vision – Inclusion Reports all feel good items. Much as we would like to accept that "everybody is included and has something to contribute to the community" we know that is not a fact.</p> <p>An example is that I and many others in our organisation and smaller towns particularly still rely on printed forms of information. But denying us a hard copy of council agendas excludes us. People of limited means are barred, left behind,</p>	<p>5. Waste Disposal Costs Council's waste education program delivers resources and outreach programs that focus on a waste hierarchy that emphasises waste avoidance as the most preferable outcome. Unfortunately, local government has minimal influence on the packaging that manufacturers choose to implement, although education around consumer purchases features in several education campaigns Council has delivered. The recently introduced 2021 Circular Economy (Waste Reduction and Recycling) Act (2021) (CE Act), passed by Parliament, reinforces the waste hierarchy, validating the focus of the team's programs.</p> <p>Council also advocates with the State government on behalf of the best interests of our local community and for our future generations.</p> <p>6. Community Vision – Inclusion Council is moving towards a paperless office; agendas are available to people who do not have access at home via Councils library branches and tablets are provided in the gallery at Council meetings for attendees.</p>

K:/Corporate//Budget 2022-23/Budget Submissions

OFFICIAL

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			<p>disrespected and unable to participate fully in the community they have created and served for a lifetime.</p> <p>7. Community Promises – Engagement It is heartening to read that council “will better engage with small communities” but we are disappointed if having a “greater physical and face-to-face presence” means that we are to be satisfied with pop up meetings while standing around in the cold or hot footpath. Council wouldn’t consider that location appropriate to have a discussion with a Premier or leader so why is it suitable for their own ratepayers and residents?</p> <p>And group discussions or meetings by invitation only, led by council selected people, or not allowing the opportunity for open discussion and participation is a mockery of democratic rights.</p> <p>8. Campaspe Shire Project In our submission to the Campaspe Shire Project 2021 we tried to bring together all the elements that had been discussed at our meetings as to what is desirable for smaller communities for the future. Presumably councillors considered them but we didn’t receive any acknowledgement from council or the development committee that council has appointed as the “voice” for Kyabram.</p> <p>9. Dealing With Senior Staff KDRRADG wrote to council in March this year highlighting some of the problems being encountered when dealing with senior staff. We understand “Council’s scope of responsibility” well but still believe that we need to be advised exactly what can be done to satisfy regulations and council policies and not just what can’t be done.</p> <p>And it is not just community volunteers without recourse to financial resources to a legal team that come unstuck. The obscene waste of time, million</p>	<p>7. Community Promises – Engagement Council utilises a wide range of mechanisms to engage with the community. Pop up sessions are only one way in which community feedback is sought.</p> <p>8. Campaspe Shire Project The Kyabram Place Based Plan was heavily supported by the Kyabram Development Committee, who in partnership with Council and its consultant helped promote the plan, how community could engage and what outcomes were obtained through the process. The plan is the collective voice of Kyabram. The Ky Development committee are supporting Council in facilitating the priority projects that identified in the Ky Place Based Plan, e.g. New website, logos and community festivals</p> <p>9. Dealing With Senior Staff Council notes the comments made in relation to dealing with senior staff. These comments have been referred to the Interim Chief Executive Officer for further review.</p>

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DATE RECEIVED	NAME	P/CODE	COMMENT	RESPONSE
			<p>of dollars, effort and outcome in the golden area of the Port of Echuca shows that even top ranking legal teams and other professionals, who provide services to council and are well aware of issues have had to battle council.</p> <p>10. Customer Service Most of us have at some time experienced red tape and problems when dealing with government agencies but it has become an art form. Council staff had been dealing with the Ky Project Group while the volunteers develop the site of the previously removed Kyabram Railway Station for years but the volunteers were of so little importance that they had no say and were not even advised when council workers moved in and removed the fence around the leased area in the Drum Street (Kyabram) area.</p> <p>11. Dealing With Campaspe Staff We have been told of several poor experiences when dealing with some Campaspe staff seeking planning and permit information to the extent that it soured their decision about building in Echuca and went to Moama instead as they were better to deal with. One was commercial business.</p> <p>12. Projects Carried Over From 2021-22 Kyabram Northern Oval Drainage Upgrade This appears to be work that should have been done as part of the original contract. Why wasn't this included in the original contract?</p> <p>We're always hesitant about drainage work as costs often appear to be over estimated (in which case the return of surplus is such good management). The estimated costs appears very high for the shovelling of run off that needs to be done. Does council take the responsibility for this oval or it up to the volunteer committee to supervise the "upgrade"?</p>	<p>10. Customer Service Council notes the comments made in relation to dealing with Campaspe staff and the communication with community members. These comments have been referred to the Interim Chief Executive Officer for further review.</p> <p>11. Dealing With Campaspe Staff Council notes the comments made in relation to dealing with Campaspe staff seeking planning and permit information. These comments have been referred to the Interim Chief Executive Officer for further review.</p> <p>12. Projects Carried Over From 2021-22 The Kyabram North Oval Drainage upgrade is due to be awarded in June 2022 with the works expected to be completed by November 2022. The works will be supervised by CSC staff. The terms of the contract are commercial in confidence.</p>

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DATE RECEIVED	NAME	P/CODE	COMMENT	RESPONSE
			<p>We would appreciate an itemised cost of the contract.</p> <p>13. Summation The Campaspe Shire Draft Budget is well presented, clear and concise. An approach with no great surprises there doesn't appear to be much to interest to the ratepayers on the outer reaches of the Shire.</p>	

K:/Corporate//Budget 2022-23/Budget Submissions

3.2 Endorsement of Echuca Paddlesteamer and Port of Echuca fees and charges

Author	Department	Manager	General Manager
Manager Finance	Finance	Manager Finance	General Manager Corporate

1. SUMMARY

This report presents to Council the Fees and Charges for Echuca Paddlesteamers and the Port of Echuca for the 2022-23 financial year. It is recommended that Council adopt the fees and charges, appended as Attachment 3.2.1 and incorporate them into the Adopted 2022-23 Budget document.

2. RECOMMENDATION

That Council:

1. **Adopt the 2022-23 Fees and Charges for Echuca Paddlesteamers and Port of Echuca.**
2. **Authorise the CEO to incorporate the 2022-23 Fees and Charges for Echuca Paddlesteamers and Port of Echuca into the Adopted 2022-23 Budget for the purpose of public display.**

3. PURPOSE

To adopt the Echuca Paddlesteamers and the Port of Echuca schedule of fees and charges for the 2022-23 financial year as contained in the Attachment 3.2.1.

4. DISCUSSION

The 2022-23 Fees and Charges for Echuca Paddlesteamers and Port of Echuca have been reviewed and are recommended for adoption and inclusion in the Adopted 2022-23 Budget for the purposes of public display.

A period of consultation, in accordance with Council's adopted Community Engagement Policy was conducted inviting submissions. Of the 18 submissions received to the Proposed Budget 2022-23, none related to the proposed fees and charges for Echuca Paddlesteamers and the Port of Echuca.

5. CONSULTATION

Internal consultation:

- Council officers responsible for budget preparation
- Executive Management Group
- Manager Finance

External consultation:

- Public comment and submissions on the budget and fees and charges was sought by advertising for submissions in line with Council's Community Engagement Policy.
- This advertising appeared on Council's website, in local newspapers circulating within the municipality, via social media posts and in Council's community newsletter that is distributed to households and businesses

Councillors:

- Wednesday 2 February 2022 Council Briefing Session
- Wednesday 2 March 2022 Council Briefing Session

- Wednesday 9 March 2022 Council Briefing Session
- Wednesday 6 April 2022 Council Briefing Session
- Wednesday 13 April 2022 Council Briefing Session
- Wednesday 11 May 2022 Council Briefing Session
- Wednesday 1 June 2022 Council Briefing Session

6. POLICY AND LEGISLATIVE IMPLICATIONS

The requirements of Section 9(2)(c) of *Local Government Act 2020* have been considered and no Council Policy and relevant law has been identified within this report.

7. FINANCIAL AND ECONOMIC IMPLICATIONS

The requirements of Section 9(2)(c) of *Local Government Act 2020* have been considered and no issues of ongoing financial viability of the Council have been identified within this report.

8. ENVIRONMENTAL IMPLICATIONS

The requirements of Section 9(2)(c) of *Local Government Act 2020* have been considered and no environmental sustainability issues including mitigation and planning for climate change risks have been identified within this report.

9. SOCIAL IMPLICATIONS

The requirements of Section 9(2)(c) of *Local Government Act 2020* have been considered and no social implications for the municipality have been identified with this report.

10. RELEVANCE TO COUNCIL PLAN 2021-2025

Not Applicable

11. ISSUES AND RISK MANAGEMENT

There have been no issues identified during the preparation of this report.

Risk:

Risk management has been considered in the preparation of this report and no risks with a high or extreme rating have been identified in this process.

12. CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, the officer preparing this report declares no conflict of interest regarding this matter.

13. CHARTER OF HUMAN RIGHTS

This Report has considered and complies with the Human Rights and Responsibilities contained in the Victorian Charter of *Human Rights and Responsibilities Act 2006*.

14. INSTRUMENT OF DELEGATION

This report has considered and complies with the Instrument of Sub-Delegation by the Chief Executive Officer is so far as this report is not contrary to the existing policy or strategy previously adopted by Council.

15. CONCLUSION

This report presents the 2022-23 Fees and Charges for Echuca Paddlesteamers and Port of Echuca. It is recommended that the fees and charges be adopted and incorporated into the Adopted 2022-23 Budget for public display.

16. ATTACHMENTS

1. Echuca Paddlesteamer and Port of Echuca fees and charges [3.2.1 - 1 page]

Port of Echuca and Echuca Paddlesteamers fees and charges 2022-23

<u>Echuca Paddlesteamers</u>				
Special rates and charges will be set by the Manager Community Business with approval from the CEO having regard to the commercial principles of the service.				
Cruise				
Adult	Taxable	\$27.00	\$28.00	3.70%
Concession/Senior /student	Taxable	\$24.00	\$25.00	4.17%
Child (4-14)	Taxable	\$12.00	\$12.50	4.17%
Family 2A up to 4C	Taxable	\$70.00	\$72.00	2.86%
Family 1A up to 4C	Taxable	\$49.00	\$50.00	2.04%
Charters				
Pevensey				
Standard (2 hour cruise)	Taxable	\$1,900.00	\$2,000.00	5.26%
Long (between 2 - 3.5 hours)	Taxable	\$2,600.00	\$2,800.00	7.69%
Each additional hour after 3.5 hours	Taxable	\$350.00	\$370.00	5.71%
Wedding set up and trial time per hour	Taxable	\$100.00	\$105.00	5.00%
PS Alexander Arbuthnot				
Standard (2 hour cruise)	Taxable	\$1,700.00	\$1,800.00	5.88%
Long (between 2 - 3.5 hours)	Taxable	\$2,400.00	\$2,600.00	8.33%
<u>Port Of Echuca charges</u>				
Special rates and charges will be set by the Manager Community Business with approval from the CEO having regard to the commercial principles of the service.				
Guided Tours				
Adult	Taxable	\$12.50	\$13.00	4.00%
Senior / student	Taxable	\$10.00	\$10.50	5.00%
Child	Taxable	\$6.00	\$6.50	8.33%
Family 2A + 4	Taxable	\$45.00	\$46.00	2.22%
Family 1A + 4	Taxable	\$37.00	\$38.00	2.70%
Extra child	Taxable	\$6.00	\$6.50	8.33%
Port After Dark	Taxable	\$15.00	\$18.00	20.00%
<u>Port Of Echuca charges cont.</u>				
Wharf Hire				
Wharf hire - Wedding Ceremony (1.5 hours) - Venue only, after Discovery Centre Business Hours	Taxable	\$500.00	\$550.00	10.00%
Venue Hire - Wedding ceremony additional hours venue only	Taxable	\$100.00	\$110.00	10.00%
Wedding/functions equipment package	Taxable	\$500.00	\$550.00	10.00%
Wedding photos (1 hour) - This may be in several different locations within the Port of Echuca	Taxable	\$150.00	\$160.00	6.67%
Venue Hire - General Event -5pm-11pm includes but not limited to Birthdays, Corporate & Conventions - This may be in several different locations within the Port of Echuca. At the managers discretion the time may be extended with the appropriate Council approvals	Taxable	\$1,000.00	\$1,100.00	10.00%
General Event additional hrs required for set up and pack down	Taxable	\$100.00	\$110.00	10.00%
Venue Hire - Commercial Event - 5pm-11pm includes but not limited to Ticketed Events	Taxable	\$1,250.00	\$1,500.00	20.00%
Commercial Event additional hrs required for set up and pack down. Cost per hour	Taxable	\$100.00	\$110.00	10.00%
Venue Hire - Community Event charged per hour and includes but not limited to school performances, art classes, book launches, photo shoots, local community clubs (new)	Taxable	\$50.00	\$60.00	20.00%
Functions set up per hour - during business hours 9am-5pm, 7 days per week. Hire includes time taken to set-up and pull down equipment. Set-up and pull-down during business hours of the Discovery Centre will be at the managers discretion	Taxable	\$100.00	\$110.00	10.00%
Venue Hire per hour during business hours (dependant on groups/tours) will be at the managers discretion	Taxable	\$100.00	\$110.00	10.00%
Alexander Arbuthnot				
Standard daily hire rate	Taxable	\$500.00	\$550.00	10.00%
5 days or greater daily hire rate	Taxable	\$400.00	\$500.00	25.00%

4 Confidential Business

Closure of Public Meeting

RECOMMENDATION

That pursuant to the provisions of the *Local Government Act 2020* (the Act), the meeting will now be closed to members of the public in accordance with sections 66(1) and 66(2)(a) of the Act to enable consideration to be given to items that contain confidential information as defined in section 3(1) of the Act as follows:

4.1 Interim CEO Key Performance Indicators

Pursuant to 66(5) and 3(1)(f) of the *Local Government Act 2020*, the information contained in this report is confidential because it contains personal information, being information which if released would result in the unreasonable disclosure of information about any person or their personal affairs.

4.2 CEO Recruitment – Appointment of recruiter

Pursuant to 66(5) and 3(1)(g) of the *Local Government Act 2020*, the information contained in this report is confidential because it contains private commercial information, being information provided by a business, commercial or financial undertaking that if released, would unreasonably expose the business, commercial or financial undertaking to disadvantage.

Resumption of Public Meeting

5 Close Meeting

Tim Tamlin

Interim Chief Executive Officer