



ADOPTED 2020-2021 BUDGET AND STRATEGIC RESOURCE PLAN

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Mayor and CEO Introduction

This document outlines the broad range of services provided by council from road construction and maintenance of a large road network, to providing leisure and recreation facilities, waste management services and library services and so much more. It also details the funding that is required to deliver these services as well as maintain community infrastructure.

A great deal of work has been completed by council staff to find cost savings and this is reflected in the budget. Rate increases have been capped at 2.0 per cent in line with the Victorian Government's Fair Go Rates System. Despite the financial challenge this poses, council is determined to maintain its services, while working within the cap.

The capital works program for 2020/21 is \$24.38 million. In addition \$7.70 million of projects will be carried over from the 2019-20 year. Of the \$24.38 million in capital funding required, \$13.29 million will come from council operations, 2.75 million from external grants and contributions, \$4.62 million from reserves and \$7.75 from borrowings. The budget includes several initiatives and projects including:

- \$9.10 million to roads
- \$1.11 million to bridges
- \$5.60 million to drainage
- \$0.53 million to recreation & leisure
- \$4.61 million to public buildings

The budget proposes new borrowings of \$7.75 million to support two projects bringing council's overall debt to \$13.21 million. The two projects are the Echuca East Community Precinct and Gunbower Lions Park redevelopments, these borrowings have been made possible by the State Government Community Infrastructure Loans Scheme. Council was successful in having both applications to the scheme approved. The scheme provides low cost borrowing for community infrastructure, the scheme has allowed Council to progress these projects, which have been in planning stages for many years.

The following table provides an overview of the budget, along with an overview of how resources have been allocated to progress the achievement of Council's strategic objectives outlined in the Council Plan 2017-21.

Financial snapshot

Key Statistics	2019-20 Budget \$'000	2020-21 Budget \$'000
Total Expenditure	78,999	79,468
Comprehensive Operating Surplus	6,098	2,730
Underlying operation surplus	556	107
Cash result	4,500	10,067

Key Statistics	2019-20 Budget \$'000	2020-21 Budget \$'000
Capital Works Program		
Funding the Capital Works Program		
Council	22,065	13,291

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Reserves	3,128	4,628
Borrowings	1,886	7,757
Grants	5,156	2,752
Contributions	271	122

Budget Expenditure by Strategic Objective	2020-21 Budget	Budget %
Strategic Objective 1	21,810	27.4%
Strategic Objective 2	8,397	10.6%
Strategic Objective 3	11,348	14.3%
Strategic Objective 4	26,802	33.7%
Strategic Objective 5 & 6	10,674	13.4%

Further improvements have been made to this document to align with the local government model budget, a Victorian Government best practice guide, to provide the community with an improved understanding of council's financial management.

While financial sustainability is a challenge for council, our focus on continually reviewing our services and assets is paramount, with an equal focus on productivity and efficiency.

We look forward to working with the community to not only deliver exciting projects outlined in this budget throughout the coming year but also to gain a thorough understanding of the impacts of the pandemic and supporting the community through the recovery phase. We also foresee that once the extent of the pandemic is known, a revised budget will be prepared.

CR ADRIAN WESTON
MAYOR

DECLAN MOORE
CHIEF EXECUTIVE OFFICER

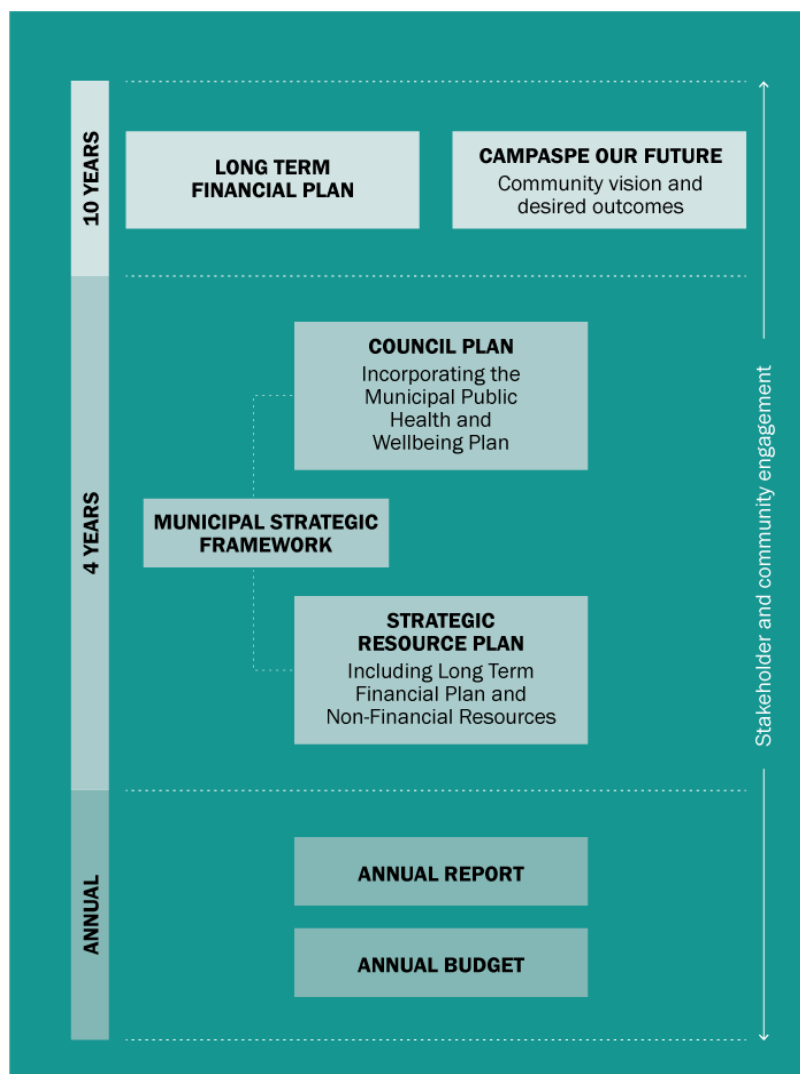
1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides council in identifying community needs and aspirations over the long term (Campaspe: Our Future), medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

This budget links to year three of the Council Plan 2017-21.

1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



In addition to the above, council has a long term plan (Campaspe: Our Future) which articulates a community vision, mission and values. The Council Plan is prepared with reference to this plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is then reviewed each year before the commencement of the Annual Budget process.

1.2 Our purpose

Campaspe: Our Future, is a long-term strategic plan for the future which has been developed in direct response to community input. Our community has described its vision for the future as follows:

Our Vision

We want to be strong, supportive, vibrant and sustainable.

The long-term strategic plan sets out what the community, business, industry, council and others can do to deliver the future the community wants, recognising that the realisation of the vision will also be affected by external factors, such as the economy and State and Federal government decisions.

Our Mission

Campaspe Shire Council will provide services, facilities, support and advocacy to enable our community to be healthy, connected, prosperous and resilient.

The Council Plan 2017-21 reinforces council's commitment to listening and discussing with the community the things that matter and how council can make a difference. We approach ongoing consultation seriously to ensure the community's views, ideas and aspirations are integrated into our forward planning and everyday activities, as well as in the evaluation of these activities and Council's services.

Our Values

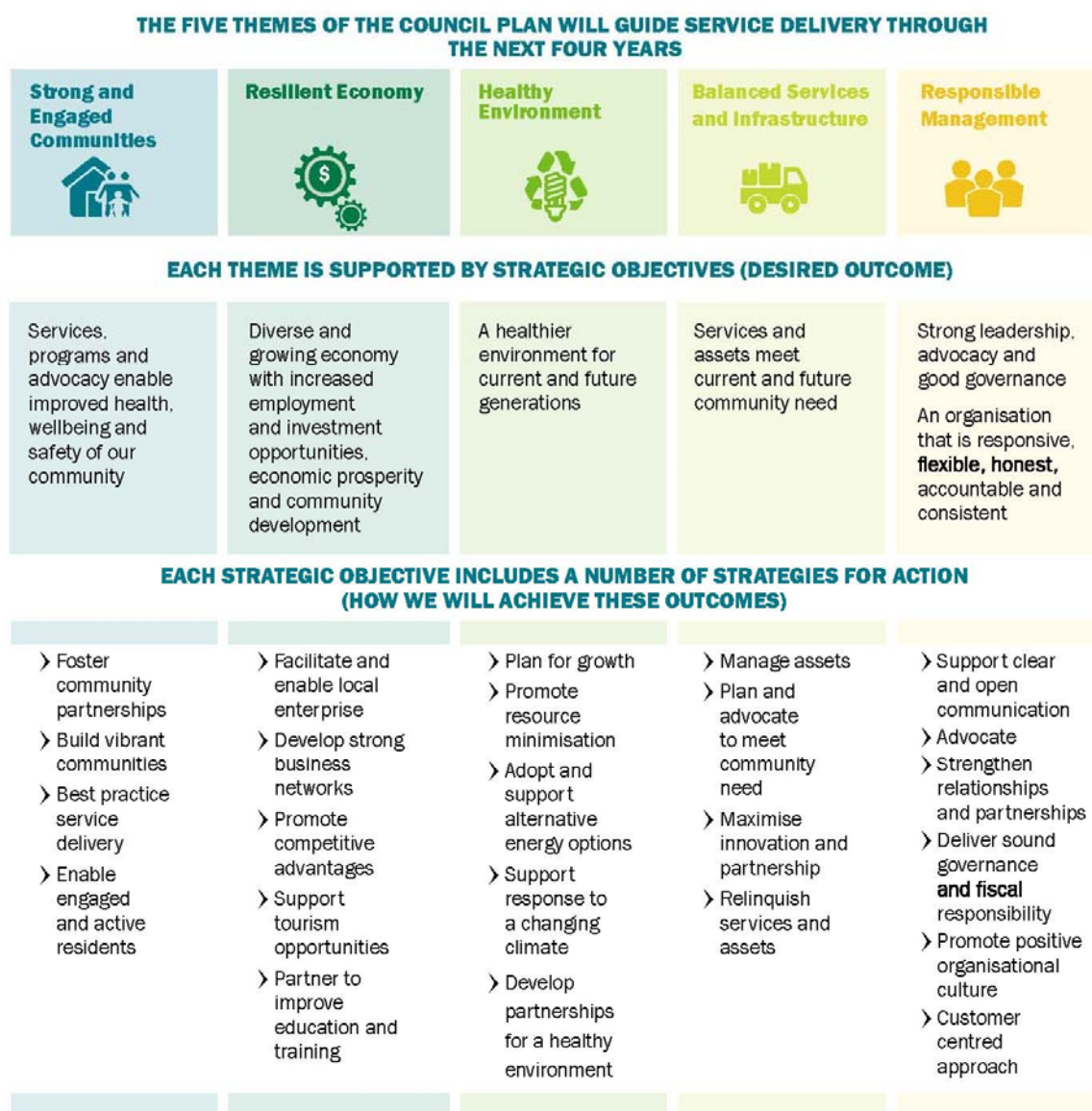
We deliver quality, innovative and community focused services today that make a difference for tomorrow.

We will do this by:

- Embracing each other's unique talents and valuing diverse life and work styles. We operate in a spirit of cooperation and value human dignity.
- Listening to our customers and delivering services which meet their demonstrated needs. We focus on customer relationships that build trust, confidence and loyalty. We are responsible for both external and internal customer satisfaction.
- Working with enthusiasm and intellect and are driven to build upon what has already been achieved. We improve productivity, processes and ourselves through measurement, analysis and review.
- Listening to and respecting each other whilst working together to achieve mutually beneficial results. We help one another, value one another's views and make our work environment fun and enjoyable. We are not afraid to stand alone, especially when it is the right thing to do.
- Conducting our business in accordance with the highest of standards of professional behaviour and ethics. We are open, honest and ethical in all our interactions with employees, clients, customers, vendors and the public. We are responsible for and take ownership of our actions.

1.3 Strategic objectives

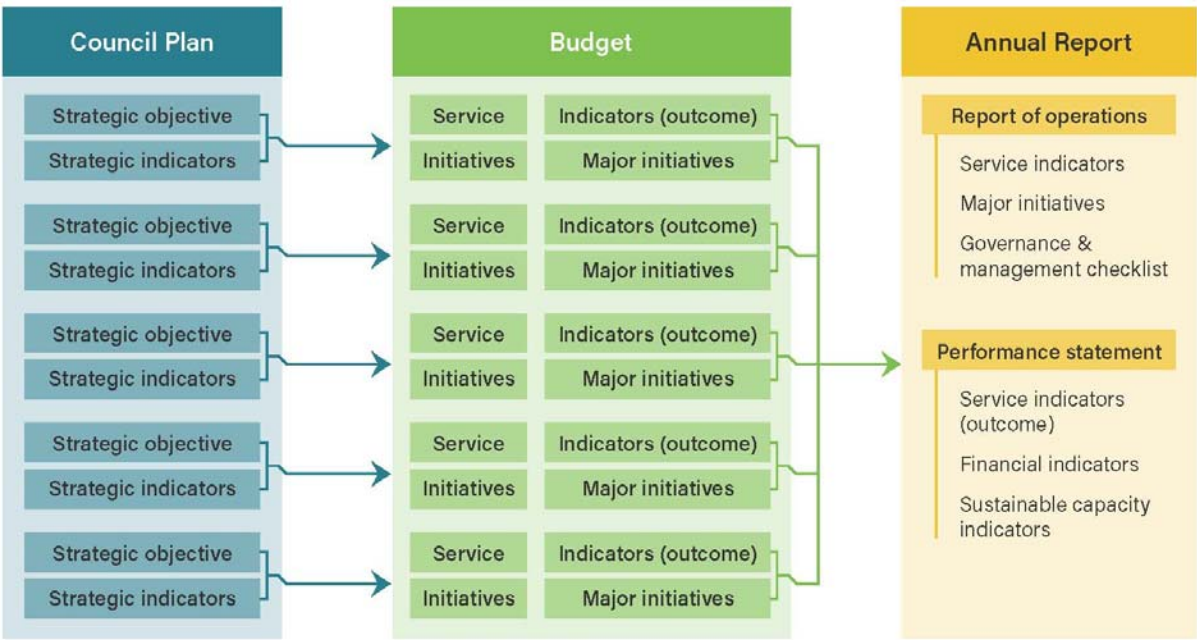
Council delivers 141 activities under 30 service areas. Each contributes to the achievement of one of the six Strategic Objectives as set out in the Council Plan 2017-21. The following diagram shows the five themes and the associated strategic objectives as described in the Council Plan.



2. Services and service performance indicators

Every day we deliver services to our community. These services enable our community to be healthy, connected, prosperous and resilient.

This section provides a description of the services and initiatives to be funded in the Budget for the 2020-21 year which contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Performance indicators address the strategic objectives and are outlined on the following pages relating the objectives to the services and initiatives.

In 2018, a review of service classifications was undertaken, a further review has been conducted in 2019. As a result of this review, 30 services have been defined, the service purpose documented along with the activities delivered as part of the service. All 30 services are listed in this section. These services are different to those presented in the 2019-20 budget document, as a result there can be no direct comparison between documents. However, against each of the services previous actuals for 2018-19 year and forecast budget for 2019-20 are provided for comparative purposes within this document.

2.1 Strong and Engaged Communities

Strategic objective 1

Services, programs and advocacy enable improved health, wellbeing and safety of our community.

To achieve our goal of strong and engaged communities, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

Services

Service area	Description of services provided		2018-19 Actuals \$'000	2019-20 Forecast Budget \$'000	2020-21 Budget \$'000
Active Recreation	To provide spaces and facilities to support formalised active recreation and community events that support community, social and health benefits.	Rev	264	323	298
		Exp	2,512	2,450	2,454
		NET	(2,248)	(2,127)	(2,156)
Aged and Disability Services	To facilitate access to and provision of in home and outreach services that care for members of our community who have a need.	Rev	4,453	3,908	3,814
		Exp	5,069	5,061	4,745
		NET	(616)	(1,153)	(931)
Aquatics	To provide facilities that support swimming and aquatic water play.	Rev	1,376	1,509	1,533
		Exp	3,759	3,523	3,683
		NET	(2,383)	(2,014)	(2,150)
Children's Services	To provide families with access to a range of services that support the foundations for optimal growth and development of children in partnership with families.	Rev	2,999	3,448	3,559
		Exp	3,645	4,062	4,187
		NET	(646)	(614)	(628)
Community Development	To strengthen the understanding of community views and aspirations to inform decision making.	Rev	135	523	78
		Exp	1,574	2,215	1,948
		NET	(1,439)	(1,692)	(1,870)

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Service area	Description of services provided		2018-19 Actuals \$'000	2019-20 Forecast Budget \$'000	2020-21 Budget \$'000
Customer Communications	To connect the community with Council.	Rev	-	-	-
		Exp	681	807	808
		NET	(681)	(807)	(808)
Emergency Management	To strengthen local capacity and capability and build community resilience in compliance with legislative responsibilities.	Rev	172	110	60
		Exp	723	337	349
		NET	(551)	(227)	(289)
Environmental Health	To protect and enhance the health and wellbeing of residents and visitors through the delivery of public health programs and services in compliance with legislative responsibilities.	Rev	315	312	356
		Exp	1,024	1,029	1,105
		NET	(708)	(717)	(749)
Library	To provide space, activities and items that support access to information and knowledge.	Rev	441	453	455
		Exp	2,026	2,073	2,249
		NET	(1,585)	(1,619)	(1,794)
Passive Recreation	To provide open spaces and public environments that support and encourage passive recreation by residents and visitors to improve health and wellbeing.	Rev	29	33	30
		Exp	272	269	280
		NET	(243)	(235)	(250)

Major initiatives

- We will work with two local communities to support the development of community place based plans.

Other initiatives

- We will engage with our community to obtain feedback as part of a one year nation-wide initiative to evaluate the impact of library services through the "Culture Counts" project of the Public Libraries Australia Evaluation Network.
- We will adopt an Arts and Culture Strategy to define Council's role and level of service provided.
- We will provide a minimum of 70 immunisation sessions across the municipality.
- We will undertake a minimum of 200 (high risk) food safety assessments.

Service performance outcome indicators – update table to this year's reflect changes to indicators

Service	Performance Measure	2018-19 Result
Library	Active Library Borrowers in Municipality (Percentage of the municipal population that are active library members)	15.34%
Children's Services	Participation in the Maternal Child Health (MCH) Service (Percentage of children enrolled who participate in the MCH service)	73.71%
Children's Services	Participation in Maternal Child Health (MCH) Service (Percentage of Aboriginal children enrolled who participate in the MCH service)	69.54%
Aquatics	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	6.22
Environmental Health	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by council)	100.00%

2.2 Resilient Economy

Strategic objective 2

Diverse and growing economy with increased employment and investment opportunities, economic prosperity and community development.

Council supports the economic prosperity of our community in many ways – we advocate, partner with industry, support the building of stronger business networks and promote Campaspe's competitive advantages to attract new investment and maximise economic growth. To achieve a resilient economy, we will focus on the following services:

Services

Service area	Description of services provided		2018-19 Actuals \$'000	2019-20 Forecast Budget \$'000	2020-21 Budget \$'000
Economic Development	To contribute to a strong, diverse and innovative local economy.	Rev	6,874	6,521	6,701
		Exp	10,166	8,011	8,397
		NET	(3,291)	(1,490)	(1,695)

Major initiatives

- We will commence construction of the recreation area of the Echuca Holiday Park and begin procurement for cabin replacement.

Other initiatives

- We will update the children's play space within the existing Cargo Shed on the Echuca Wharf.
- We will continue to advocate to the Victorian Skills Commissioner to undertake a skills demand profile for the Shire in partnership with the Loddon Mallee Councils, as well as City of Greater Shepparton and Moira Shire Councils.

Service performance outcome indicators

Service	Performance Measure	2018-19 Result
Business Development	Unemployment Rate ^	3.7% (Sep 2019 Quarter Actual)
Business Development	Value of non-residential building approvals ^	\$37.98 million
Business Development	Value of residential building approvals ^	\$63.00 million

^ Performance measures are sourced from RemPlan Economic Profile and do not form part of the indicators reported under the Local Government Performance Reporting Framework.

2.3 Healthy Environment

Strategic objective 3

A healthier environment for current and future generations.

To deliver a healthy environment, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services; build community resilience to our changing climate and support initiatives that promote environmentally sustainable practices.

Services

Service area	Description of services provided		2018-19 Actuals \$'000	2019-20 Forecast Budget \$'000	2020-21 Budget \$'000
Building Surveyor Services	To ensure that the built environment and places across the municipality are safe and in compliance with legislative responsibilities.	Rev	379	229	474
		Exp	214	338	446
		NET	164	(109)	28
Environment and Conservation	To protect, enhance and conserve native flora and fauna through community education and programs.	Rev	189	87	90
		Exp	443	409	408
		NET	(254)	(322)	(318)
Regulatory Compliance	To protect the safety and amenity of the built and natural environment and public infrastructure for the use and enjoyment of community members and visitors in compliance with legislative responsibilities.	Rev	2,325	2,289	2,408
		Exp	3,149	3,367	3,235
		NET	(823)	(1,079)	(827)
Statutory and Strategic Planning	To provide for the fair, orderly, economic and sustainable use and development of land across the Shire of Campaspe in compliance with legislative responsibilities.	Rev	495	561	551
		Exp	943	965	1,318
		NET	(448)	(403)	(767)
Strategic Recreation Planning	To strategically plan for recreation, sporting, open space and community facilities.	Rev	38	-	-
		Exp	420	455	299
		NET	(383)	(455)	(299)
Waste Collection and Management	To provide services for the removal of waste and the collection of recycling.	Rev	6,619	6,643	6,333
		Exp	6,563	5,366	5,643
		NET	57	1,277	691

Major initiatives

- We will exhibit a Planning Scheme Amendment that implements the Echuca West Precinct Structure Plan.

Other initiatives

- We will exhibit a Planning Scheme Amendment that implements the recommendations of the Planning Scheme Review.
- We will audit a minimum of 200 kerbside waste, recycling and organics bins to establish contamination
- We will plant a minimum of 250 trees in streets and open spaces.
- We will inspect a minimum of 480 properties to ensure fire prevention works have been completed.

Service performance outcome indicators

Service	Performance Measure	2018-19 Result
Waste Collection and Management	<i>Kerbside collection waste diverted from landfill</i> (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	39.03%
Statutory and Strategic Planning	<i>Council planning decisions upheld at VCAT</i> (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	90.91%
Regulatory Compliance	<i>Animal Management Prosecutions</i> (Number of successful animal management prosecutions)	0.00

2.4 Balanced Services and Infrastructure

Strategic objective 4

Services and assets meet current and future community need.

Council seeks balanced services and infrastructure through the optimum use and life of facilities. We do this through the following services:

Services

Service area	Description of services provided		2018-19 Actuals \$'000	2019-20 Forecast Budget \$'000	2020-21 Budget \$'000
Engineering	To ensure that Council's infrastructure is designed, constructed and maintained to provide a fit for purpose network for people across the Shire of Campaspe.	Rev	134	110	122
		Exp	297	383	384
		NET	(163)	(273)	(262)
Parks and Gardens Maintenance	To provide safe and attractive public open spaces that support a range of recreation opportunities for community, social and environmental benefit.	Rev	4	1	-
		Exp	5,003	5,014	4,906
		NET	(4,999)	(5,013)	(4,906)
Project Management	To ensure the efficient, timely and cost effective delivery of Council's Works Program.	Rev	-	-	-
		Exp	498	501	277
		NET	(498)	(501)	(277)
Road Services	To ensure the operational and statutory functions of road and drainage infrastructure are in compliance with legislative responsibilities.	Rev	316	182	58
		Exp	24,083	20,781	21,234
		NET	(23,768)	(20,599)	(21,176)

Major initiatives

- We will continue to deliver the footpath 'missing links' across the Shire while ensuring the Shire footpath renewal program is delivered.

Other initiatives

- We will develop an Early Years Strategy to define Council's role and level of service provided in response to sector reforms.
- We will engage with the Gunbower community to inform the development of detailed design plans for the redevelopment of Gunbower Lions Park.
- We will commence construction of the redevelopment of the Echuca East Community Precinct.
- We will develop a community policy on the sale of surplus Council Land.

- We will review the capital and operational works prioritisation in line with the Asset Management Strategy and Plans.
- We will undertake a select number of unsealed pavement stabilisation trials across the Shire to: improve pavement strength over time under load, improve dust management, provide a better operating surface for all vehicles and significantly reduce pot-holing and corrugations.
- We will increase the delivery of Disability and Discrimination Action implementation of physical and natural environment projects from previous years.

Service performance outcome indicators

Service	Performance Measure	2018-19 Result
Works	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how council has performed on the condition of sealed local roads)	47.00

2.5 Responsible Management

Strategic objective 5

Strong leadership, advocacy and good governance.

Strategic objective 6

An organisation that is responsive, flexible, honest, accountable and consistent.

Council has several internal, enabling services which provide responsible management to the broader organisation and the community. These services ensure that the organisation has the necessary tools to perform and enhance effectiveness and efficiency.

Services

Service area	Description of services provided		2018-19 Actuals \$'000	2019-20 Forecast Budget \$'000	2020-21 Budget \$'000
Financial Services	To ensure Council's revenue and expenditure is managed and controlled in a responsible manner to support the delivery of Council services and enable Council to plan for its long term financial sustainability.	Rev	213	104	104
		Exp	1,068	1,065	1,227
		NET	(854)	(961)	(1,122)
Governance	To provide support and advice to councillors and the organisation to ensure compliance with legislative responsibilities.	Rev	25	1	40
		Exp	1,345	1,324	1,507
		NET	(1,320)	(1,323)	(1,467)
Human Resources	To partner with all parts of the organisation to provide support, tools and advice to create and facilitate a healthy and sustainable workforce.	Rev	-	-	-
		Exp	187	212	400
		NET	(187)	(212)	(400)
Information Management (Records)	To ensure creation, capture and maintenance, retrieval and protection of records and information in compliance with legislative responsibilities.	Rev	-	-	-
		Exp	65	93	76
		NET	(65)	(93)	(76)
Information Communication Technology	To facilitate the effective delivery of Council services and enhance community interaction with Council	Rev	2	-	-
		Exp	1,260	1,364	1,197
		NET	(1,258)	(1,364)	(1,197)

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Service area	Description of services provided		2018-19 Actuals \$'000	2019-20 Forecast Budget \$'000	2020-21 Budget \$'000
Organisational Strategy and Performance	To ensure Council's energy is focused and that Council and Officers are working towards the same goals through overseeing development of key organisation-wide strategic directions, plans and monitoring performance.	Rev	37	275	-
		Exp	3,159	2,648	2,657
		NET	(3,122)	(2,373)	(2,657)
Plant and Fleet Management	To plan for and effectively manage Council's plant and fleet to support the ongoing delivery of Council's services.	Rev	39	92	-
		Exp	700	(275)	61
		NET	(661)	367	(61)
Property Management	To plan for and effectively manage and maximise the use of land managed by Council to support the ongoing delivery of Council's services.	Rev	338	625	325
		Exp	2,532	2,158	2,220
		NET	(2,194)	(1,533)	(1,895)
Strategic Asset Management	To provide strategic direction on the management of Council's assets to support the ongoing delivery of Council's services.	Rev	-	-	-
		Exp	883	1,007	1,328
		NET	(883)	(1,007)	(1,328)

Major initiatives

- We will engage with the community to develop a 10 year community plan which sets the long term vision for Campaspe.

Other initiatives

- We will replace our outdated customer call centre system with a modern, cloud-based, fit for purpose, customer-centric call centre software system
- We will adopt a Complaints Handling Policy and develop a framework to support staff in dealing with complaints consistently and efficiently.
- We will develop an Annual Compliance Training Plan to ensure Council's legislative accreditations are maintained.
- We will partner with Campaspe Cohuna Local Learning and Employment Network, schools and training providers to identify opportunities with Council for work experience for young people to support ongoing employment in their local community.
- We will develop Fire Management Plans around the storage and handling of combustible recyclables for each of the eight transfer stations.

Service performance outcome indicators

Service	Performance Measure	2018-19 Result
Governance	Satisfaction with council decisions (Community satisfaction rating out of 100 with how council has performed in making decisions in the interests of the community)	47.00

2.6 Reconciliation with budgeted operating result

Strategic Objectives	Net Cost Subsidy \$'000	Expenditure \$'000	Revenue \$'000
Strong and engaged communities	(11,628)	21,810	10,182
Resilient economy	(1,695)	8,397	6,701
Healthy environment	(1,492)	11,348	9,856
Services and infrastructure	(26,622)	26,802	180
Responsible management	(10,205)	10,674	469
Total	(51,642)	79,031	27,389
Expenses added in:			
Other	(437)		
Deficit before funding sources	(52,079)		
Funding sources added in:			
Rates and charges	38,636		
Grants Commission	12,276		
Interest Income	834		
Capital grants	2,623		
Other	440		
Total funding sources	54,809		
Surplus for the year	2,730		

3. Financial statements

Comprehensive Income Statement

For the four years ending 30 June 2024

		Actual	Budget	Budget	SRP Projections		
		2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
		\$000	\$000	\$000	\$000	\$000	\$000
Notes							
Revenue from ordinary activities							
	5.1.1	36,533	37,483	38,636	39,665	40,458	41,267
	5.1.1	5,615	6,240	5,875	6,046	6,167	6,290
	5.1.3	1,589	1,845	2,179	2,222	2,262	2,302
	5.1.2	-	12,009	12,276	11,689	11,928	12,143
	5.1.2	16,648	4,786	3,595	4,462	4,508	4,583
	5.1.2	5,794	5,401	2,623	2,623	2,623	2,623
	5.1.4	15,406	15,210	15,587	15,547	15,946	16,355
		476	20	-	-	-	-
		6,568	-	-	-	-	-
	5.1.5	1,968	1,961	1,188	1,209	1,231	1,253
Total revenues		90,597	84,955	81,957	83,462	85,122	86,817
Expenses from ordinary activities							
	5.1.6	29,528	31,314	32,858	33,675	34,353	35,040
	5.1.7	22,477	23,562	21,936	22,922	23,908	24,389
	5.1.9	18,572	19,008	19,075	19,607	20,149	20,546
		249	187	165	191	158	127
		146	-	-	-	-	-
	5.1.8	2,646	4,928	5,434	5,531	5,631	5,732
Total expenses		73,618	78,999	79,468	81,927	84,198	85,835
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(5,996)	141	240	-	-	-
Surplus/(deficit) for the year		10,983	6,098	2,730	1,535	924	982

Budget 2020-21

Balance Sheet

For the four years ending 30 June 2024

		Actual	Budget	Budget	SRP Projections		
		2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
	Notes	\$000	\$000	\$000	\$000	\$000	\$000
Current assets							
Cash and cash equivalents		11,575	4,644	10,209	4,454	6,210	879
Trade and other receivables		7,269	4,116	3,278	3,351	3,415	3,480
Inventories		861	862	830	861	892	908
Financial assets		36,000	43,382	43,382	42,593	37,861	37,072
Other assets		985	1,482	1,463	1,484	1,528	1,563
Non-current assets classified as held for sale		1,033	1,033	1,033	1,033	1,033	1,033
Total current assets	6.2	57,723	55,519	60,195	53,777	50,938	44,935
Non-current assets							
Trade and other receivables		50	13	13	14	14	14
Investment property		8,619	8,619	8,619	8,619	8,619	8,619
Financial assets		19,000	11,618	11,618	11,407	10,139	9,928
Property, infrastructure, plant and equipment		592,671	607,079	612,629	619,312	623,228	629,186
Intangible assets		2,952	2,952	2,952	2,952	2,952	2,952
Total non-current assets	6.2	623,292	630,281	635,831	642,304	644,952	650,699
Total assets		681,015	685,800	696,026	696,081	695,890	695,634
Current liabilities							
Trade and other payables		5,753	5,455	5,257	5,459	5,661	5,774
Interest-bearing loans and borrowings	6.1	1,041	1,064	1,904	1,547	1,583	1,621
Provisions		6,642	6,663	6,663	6,809	6,961	7,117
Trust funds and deposits		2,126	-	-	-	-	-
Total current liabilities	6.2	15,562	13,182	13,825	13,815	14,206	14,511
Non-current liabilities							
Interest-bearing loans and borrowings	6.1	4,432	3,394	10,248	8,763	7,243	5,685
Provisions		2,550	2,529	2,529	2,543	2,558	2,573
Trust funds and deposits		18	2,144	2,144	2,144	2,144	2,144
Total non-current liabilities	6.3	7,000	8,067	14,920	13,450	11,945	10,402
Total liabilities		22,562	21,249	28,745	27,265	26,151	24,913
Net assets		658,453	664,551	667,281	668,815	669,739	670,721
Equity							
Accumulated surplus		330,848	336,888	339,618	341,153	342,076	343,058
Asset revaluation reserves		327,605	327,663	327,663	327,663	327,663	327,663
Total equity		658,453	664,551	667,281	668,815	669,739	670,721

Budget 2020-21

Statement of Changes in Equity

For the four years ending 30 June 2024

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2018-19					
Balance at beginning of the financial year		646,880	320,935	308,773	17,172
Comprehensive result		10,983	10,983	-	-
Net asset revaluation increment(decrement)		590	-	590	-
Transfer to reserves		-	(5,136)	-	5,136
Transfer from reserves		-	4,066	-	(4,066)
Balance at end of the financial year		658,453	330,848	309,363	18,242
2019-20					
Balance at beginning of the financial year		658,453	330,848	309,363	18,242
Comprehensive result		6,098	6,098	-	-
Balance at end of the financial year		664,551	336,946	309,363	18,242
2020-21					
Balance at beginning of the financial year		664,551	336,946	309,363	18,242
Comprehensive result		2,730	2,730	-	-
Balance at end of the financial year		667,281	339,676	309,363	18,242
2021-22					
Balance at beginning of the financial year		667,281	339,676	309,363	18,242
Comprehensive result		1,535	1,535	-	-
Balance at end of the financial year		668,815	341,210	309,363	18,242
2022-23					
Balance at beginning of the financial year		668,815	341,210	309,363	18,242
Comprehensive result		924	924	-	-
Balance at end of the financial year		669,739	342,134	309,363	18,242
2023-24					
Balance at beginning of the financial year		669,739	342,134	309,363	18,242
Comprehensive result		982	982	-	-
Balance at end of the financial year		670,721	343,116	309,363	18,242

Budget 2020-21

Statement of Cash Flow

For the four years ending 30 June 2024

	Actual 2018-19 \$000	Budget Forecast 2019-20 \$000	Budget 2020-21 \$000	SRP Projections		
				2021-22 \$000	2022-23 \$000	2023-24 \$000
Cash flows from operating activities						
Rates and charges	42,442	43,669	44,483	45,662	46,588	47,520
Statutory Fees and Fines	1,589	2,725	2,179	2,222	2,262	2,302
User fees and other fines (inclusive of GST)	12,847	15,210	15,587	15,547	15,946	16,355
Operating Grants (inclusive of GST)	16,648	16,794	15,871	16,151	16,436	16,726
Capital Grants (inclusive of GST)	5,794	5,401	2,623	2,623	2,623	2,623
Interest received	1,960	1,426	727	740	754	767
Net GST (payment)/refund	1,127	-	-	-	-	-
Contributions - monetary	476	20				
Other Receipts	8	2,603	1,323	442	427	434
Proceeds/(repayment) of trusts and deposits	21	-	-	-	-	-
Payments to suppliers (inclusive of GST)	(22,904)	(24,205)	(22,081)	(22,772)	(23,756)	(24,305)
Payments to employees	(30,217)	(31,314)	(32,858)	(33,515)	(34,186)	(34,869)
Other Payments	(2,955)	(4,928)	(5,434)	(5,531)	(5,631)	(5,732)
Net cash from operating activities	4.4.1	26,836	27,402	21,569	21,462	21,821
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment	(15,916)	(33,275)	(24,384)	(26,291)	(24,064)	(26,504)
Proceeds from sale of property, infrastructure, plant and equipment	414	-	-	-	-	-
Proceeds / (Payments) for Investments	(10,408)	-	-	1,000	6,000	1,000
Net cash from investing activities	4.4.2	(25,910)	(33,275)	(25,291)	(18,064)	(25,504)
Cash flows from financing activities						
Repayment of borrowings	(1,043)	(1,015)	(1,064)	(1,841)	(1,484)	(1,520)
Proceeds from borrowings	-	-	8,758	-	-	-
Finance costs	(249)	(187)	(165)	(191)	(158)	(127)
Net cash from financing activities	4.4.3	(1,292)	(1,202)	(2,033)	(1,642)	(1,648)
Net increase/(decrease) in cash and cash equivalents	(366)	(7,075)	5,565	(5,755)	1,755	(5,331)
Cash and cash equivalents at start of period	11,941	11,575	4,644	10,209	4,454	6,210
Cash and cash equivalents at end of period	11,575	4,500	10,209	4,454	6,210	879

Budget 2020-21

Budgeted Statement of Capital Works

For the four years ending 30 June 2024

	Actual 2018-19 \$000	Budget Forecast 2019-20 \$000	Budget 2020-21 \$000	SRP Projections		
				2021-22 \$000	2022-23 \$000	2023-24 \$000
Capital works area						
Property						
Land improvements	100	141	-	-	-	345
Total land	100	141	-	-	-	345
Buildings	393	1,818	4,734	7,876	2,560	1,927
Heritage buildings	36	-	-	-	-	-
Total buildings	429	1,818	4,734	7,876	2,560	1,927
Total property	529	1,959	4,734	7,876	2,560	2,272
Plant and equipment						
Heritage plant and equipment	125	51	147	205	180	180
Plant, machinery and equipment	899	1,621	1,899	1,793	3,571	1,815
Fixtures, fittings and furniture	37	-	-	-	-	-
Computers and telecommunications	-	60	229	-	-	-
Library books	154	137	-	-	-	-
Total plant and equipment	1,215	1,869	2,274	1,998	3,751	1,995
Infrastructure						
Roads	8,376	10,965	11,005	13,443	15,144	15,900
Bridges	1,313	2,348	1,112	2,600	1,324	1,450
Footpaths and cycleways	280	557	1,172	1,154	1,524	907
Drainage	866	3,599	3,698	2,359	1,000	1,050
Recreational, leisure and community facilities	1,326	1,696	123	907	1,171	1,805
Waste management	543	198	-	-	-	-
Parks, open space and streetscapes	-	3,581	266	845	160	160
Aerodromes	-	111	-	-	-	-
Off street car parks	-	-	-	-	-	-
Other infrastructure	1,408	292	-	-	-	-
Total infrastructure	14,112	23,347	17,376	21,308	20,323	21,272
Total capital works	15,856	27,175	24,384	31,182	26,634	25,539
Represented by:						
New	1,479	1,471	430	1,231	885	43
Renewal	12,907	20,057	19,763	15,872	16,687	17,567
Expansion/upgrade	1,470	5,647	4,192	8,285	2,640	2,128
Total capital works	15,856	27,175	24,384	25,388	20,212	19,738
Funding sources represented by						
Grants		4,421	2,752	2,622	2,622	2,622
Contributions		92	122			
Council cash		22,662	17,920	28,560	24,012	22,917
Borrowings		-	3,590			
Total capital works expenditure		27,175	24,384	31,182	26,634	25,539

Budget 2020-21

Statement of Human Resources

For the four years ending 30 June 2024

	Actual	Budget Forecast	Budget	Strategic Resource Plan Projections		
	2018-19 \$'000	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Staff expenditure						
Employee costs - operating	32,285	30,323	31,805	32,600	33,257	33,922
Employee costs - capital	1,217	991	1,053	1,075	1,096	1,118
Total staff expenditure	29,528	31,314	32,858	33,675	34,353	35,040
Staff numbers	FTE	FTE	FTE	FTE	FTE	FTE
Employees	375.9	365.0	376.7	376.7	376.7	376.7
Total staff numbers	375.9	365.0	376.7	376.7	376.7	376.7

Full time equivalents (FTE's) have been reviewed in preparing the budget and reflect all costs included in the budget, this includes the full FTE of all positions within the current establishment, whether the position is currently filled or not, as well as FTE worked by casuals and budgeted leave backfill for positions.

A summary of human resources expenditure categorised according to the organisational structure of council is included below:

Division	Budget 2020-21 \$'000	Comprises			
		Full Time \$'000	Permanent Part time \$'000	Casual \$'000	Temporary \$'000
Office of CEO	1,452	1,199	187	66	-
Corporate Services	4,901	3,897	468	272	264
Economic and Community Development	2,352	1,526	338	291	197
Regulatory and Community Services	14,607	8,237	3,231	3,002	137
Infrastructure Services	4,690	3,915	202	178	395
Total permanent staff expenditure	28,002	18,774	4,426	3,809	993
Other expenditure	3,803				
Capitalised labour costs	1,053				
Total expenditure	32,858				

A summary of the number of full time equivalent (FTE) council staff in relation to the above expenditure is included below:

Division	Budget 2020-21	Comprises			
		Full Time	Permanent Part time	Casual	Temporary
Office of CEO	16.69	13.00	2.90	0.79	-
Corporate Services	51.00	42.00	3.20	3.80	2.00
Economic and Community Development	23.50	15.00	3.70	3.30	1.50
Regulatory and Community Services	196.14	110.00	43.00	42.10	1.04
Infrastructure Services	81.40	74.00	1.80	2.60	3.00
Total permanent staff expenditure	368.73	254.00	54.60	52.59	7.54
Capitalised labour costs	8.00				
Total staff	376.73				

Budget 2020-21

Statement of Human Resources cont.

For the four years ending 30 June 2023

Department	Budget	Projections		
	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Office of CEO				
- Fulltime	1,199	1,223	1,247	1,272
- Part time	187	191	195	198
- Casual	66	67	69	70
Total Office of CEO	1,452	1,481	1,511	1,541
Corporate Services				
- Fulltime	4,161	4,244	4,329	4,416
- Part time	468	477	487	497
- Casual	272	277	283	289
Total Corporate Services	4,901	4,999	5,099	5,201
Economic and Community Development				
- Fulltime	1,723	1,757	1,793	1,828
- Part time	338	345	352	359
- Casual	291	297	303	309
Total Economic and Community Development	2,352	2,399	2,447	2,496
Regulatory and Community Services				
- Fulltime	8,374	8,541	8,712	8,887
- Part time	3,231	3,296	3,362	3,429
- Casual	3,002	3,062	3,123	3,186
Total Regulatory and Community Services	14,607	14,899	15,197	15,501
Infrastructure Services				
- Fulltime	4,310	4,396	4,484	4,574
- Part time	202	206	210	214
- Casual	178	182	185	189
Total Infrastructure Services	4,690	4,784	4,879	4,977
Total other expenditure	3,803	4,039	4,124	4,207
Total operating staff expenditure	28,002	28,562	29,133	29,716
Total Capitalised Labour expenditure	1,053	1,074	1,096	1,117
Total staff expenditure	32,858	33,675	34,353	35,040

4. Financial performance indicators

The following table highlights council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2018-19	Budget Forecast 2019-20	Budget 2020-21	SRP Projections			Trend +/-
						2021-22	2022-23	2023-24	
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	0.22%	(7.59%)	(0.22%)	(1.34%)	(2.06%)	(1.95%)	-
Liquidity									
Working Capital	Current assets / current liabilities	2	370.05%	421.16%	430.60%	384.47%	353.90%	305.10%	-
Unrestricted cash	Unrestricted cash / current liabilities	2	190.66%	252.28%	291.83%	206.97%	179.12%	132.00%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	12.83%	11.89%	30.58%	25.12%	20.94%	16.83%	+
Loans and borrowings	Interest and principal repayments on loans and borrowings / rate revenue		3.22%	3.21%	4.25%	5.14%	4.07%	4.00%	+
Indebtedness	Non-current liabilities / own source revenue		11.39%	14.28%	22.92%	20.21%	17.50%	14.85%	+
Asset renewal	Asset renewal expenditure / depreciation	4	69.50%	105.52%	103.61%	80.95%	82.82%	85.50%	o
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	5	52.83%	51.14%	48.56%	48.93%	48.90%	48.88%	o
Rates effort	Rate revenue / property values (CIV)		0.57%	0.48%	0.47%	0.47%	0.46%	0.45%	o
Efficiency									
Expenditure level	Total expenditure / no. of assessments		\$3,860	\$3,820	\$3,852	\$3,969	\$4,079	\$3,966	+
Revenue Level	Residential rate revenue / no. of residential assessments		\$1,866	\$1,694	\$1,867	\$2,044	\$2,095	\$2,146	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the year		11.93%	10.53%	9.97%	9.42%	9.42%	9.42%	o

Key to forecast trend:

- + Forecasts improvement in council's financial performance/financial position indicator.
- o Forecasts that council's financial performance/financial position indicator will be steady.
- Forecasts deterioration in council's financial performance/financial position indicator.

Notes to indicators:

- 1 Adjusted underlying result – An indicator of the sustainable operating result required to enable council to continue to provide core services and meet its objectives. Financial performance is expected to deteriorate over the period, continued operating losses means reliance on council's cash reserves or increased debt to maintain services.
- 2 Working capital – The proportion of current liabilities represented by current assets. Working capital forecast trend is to remain steady at an acceptable level.
- 3 Debt compared to rates - Trend indicates council's reducing reliance on debt against its annual rate revenue through redemption of long term debt. Allowance has been made in future years for borrowings if required.
- 4 Asset renewal - This percentage indicates the extent of council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.
- 5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of council's ongoing services. Trend indicates that council's reliance on rate revenue will remain steady compared to other sources of revenue. This is due to the constraints of rate capping.

5. Notes to financial statements

Council has prepared a budget for the 2020-21 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, operating result, cash and investments, capital works, financial position and financial sustainability of council.

5.1 Comprehensive income statement

5.1.1 Rates and charges

This section presents information about rates and charges which the Act and the Regulations require to be disclosed in council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Victorian Government has introduced the Fair Go Rates System (FGRS) which sets out the maximum amount councils may increase rates in a year. For 2020-21 the FGRS cap has been set at 2.00%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

5.1.1 (a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Budget Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
General rates*	33,447	34,363	916	2.74%
Municipal charge*	4,025	4,044	19	0.48%
Waste management charge	6,240	5,875	(365)	(5.85%)
Supplementary rates and rate adjustments	122	120	(2)	(1.64%)
Interest on rates and charges	110	109	(2)	(1.74%)
Total rates and charges	43,945	44,511	566	1.29%

5.1.1 (b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

	2019-20	2020-21	
Type or class of land	cents/\$CIV*	cents/\$CIV*	Change
General land	0.0042985	0.0042281	(0.01638)
Farm land	0.0038686	0.0038053	(0.01636)
Commercial land	0.0049862	0.0049046	(0.01637)
Industrial land	0.0049862	0.0049046	(0.01637)
Cultural and recreation	0.0021493	0.0021140	(0.01642)

- 5.1.1 (c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	2019-20 \$'000	2020-21 \$'000	Change \$'000	%
General land	19,841	20,515	674	3.40%
Farm land	7,840	8,259	419	5.35%
Commercial land	3,565	3,699	134	3.75%
Industrial land	1,765	1,890	125	7.07%
Cultural and recreation	-	-	-	-
Total amount to be raised by general rates	33,011	34,363	1,352	4.10%

- 5.1.1 (d) The number of assessments in relation to each type or class of land, and the total number of assessments compared with the previous financial year.

Type or class of land	2019-20 Number	2020-21 Number	Change Number	%
General land	15,443	15,559	116	0.75%
Farm land	3,743	3,758	15	0.40%
Commercial land	1,114	1,124	10	0.90%
Industrial land	461	464	3	0.65%
Cultural and recreation	30	30	0	0.00%
Total number of assessments	20,791	20,935	144	0.69%

- 5.1.1 (e) The basis of valuation to be used is the Capital Improved Value (CIV).

- 5.1.1 (f) The estimated total value of each type or class of land, and the estimated total value of land compared with the previous financial year.

Type or class of land	2019-20 \$'000	2020-21 \$'000	Change \$'000	%
General land	4,615,803	4,852,117	236,314	5.12%
Farm land	2,026,674	2,170,427	143,753	7.09%
Commercial land	714,911	754,123	39,212	5.48%
Industrial land	354,063	385,323	31,260	8.83%
Cultural and recreation	19,382	19,749	367	1.89%
Total value of land	7,730,833	8,181,739	450,906	5.83%

- 5.1.1 (g) The municipal charge under Section 159 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2019-20 \$	Per Rateable Property 2020-21 \$	Change \$	%
Municipal	200	200	-	0.00%

- 5.1.1 (h) The estimated total amount to be raised by municipal charges compared with the previous financial year.

Type of Charge	2019-20 \$'000	2020-21 \$'000	Change \$'000	%
Municipal	4,025	4,044	19	0.48%

5.1.1 (i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	2019-20 \$	2020-21 \$	Change \$	%
Residential - per year - 80 litre 1 bin - without food and garden bin	230.00	230.00	0.00	0.00%
Residential - per year - 80 litre 1 bin - with food and garden bin	210.00	180.00	(30.00)	(14.29%)
Rural - per year - 80 litre 1 bin - food and garden bin not available	220.70	199.00	(21.70)	(9.83%)
Residential - per year - 140 litre 1 bin - without food and garden bin	290.00	290.00	0.00	0.00%
Residential - per year - 140 litre 1 bin - with food and garden bin	265.00	225.00	(40.00)	(15.09%)
Rural - per year - 140 litre 1 bin - food and garden bin not available	277.80	250.00	(27.80)	(10.01%)
Residential - per year - 240 litre 1 bin (6 or more in the family) - without food and garden bin	481.84	482.00	0.16	0.03%
Residential - per year - 240 litre 1 bin (6 or more in the family) - with food and garden bin	450.00	400.00	(50.00)	(11.11%)
Rural - per year - 240 litre 1 bin - food and garden bin not available	468.96	422.00	(46.96)	(10.01%)
Residential - per year - 240 litre 1 bin (medical condition) - without food and garden bin	290.00	290.00	0.00	0.00%
Residential - per year - 240 litre 1 bin (medical condition) - with food and garden bin	265.00	225.00	(40.00)	(15.09%)
* Commercial/Industrial - per year - 80 litre	242.87	219.00	(23.87)	(9.83%)
* Commercial/Industrial - per year - 140 litre	305.70	275.00	(30.70)	(10.04%)
* Commercial/Industrial - per year - 240 litre	515.82	464.00	(51.82)	(10.05%)
Recycling charge 140 litre	61.40	61.50	0.10	0.16%
Recycling charge 240 litre	61.40	61.50	0.10	0.16%
Recycling charge 360 litre	61.40	61.50	0.10	0.16%
* Commercial/Industrial recycling charge 240 litre	67.55	67.65	0.10	0.15%
* Commercial/Industrial recycling charge 360 litre	67.55	67.65	0.10	0.15%
Food and Garden organics 240 litre	54.90	55.00	0.10	0.18%
* Commercial/Industrial Food and Garden organics 240 litre	60.40	60.50	0.10	0.17%
* Inclusive of GST for commercial properties in accordance with legislation				

5.1.1 (j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2019-20 \$'000	2020-21 \$'000	Change \$'000	%
Garbage charge 80 ltr	1,078	1,073	(107)	(9.07%)
Garbage charge 140 ltr	3,081	2,944	(428)	(12.71%)
Garbage charge 240 ltr	396	344	(9)	(2.58%)
Garden Organics	318	408	(32)	(7.29%)
Recycling charge	1,056	1,106	19	1.78%
Total	5,928	5,875	(557)	(8.67%)

5.1.1 (k) The estimated total amount to be raised by all rates and charges compared with the previous financial year.

Type of Charge	2019-20 \$'000	2020-21 \$'000	Change \$'000	%
Rates	33,011	34,363	1,352	4.10%
Municipal Charge	4,025	4,044	19	0.48%
Waste service charges	6,432	5,875	(557)	(8.67%)
Supplementary rates & Charges	122	120	(2)	(1.64%)
Total Rates and charges	43,590	44,402	812	1.86%

5.1.1 (l) Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2020-21: estimated \$120,000 and 2019-20: \$122,000).
- The variation of returned levels of value (eg. valuation appeals).
- Changes in use of land such that rateable land becomes non-rateable land and vice versa.
- Changes in use of land such that residential land becomes business land and vice versa.

5.1.1 (m) Differential rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

A general rate of 0.42320% (0.42320 cents in the dollar of CIV) for all general land.

A general rate of 0.38088% (0.38088 cents in the dollar of CIV) for all rateable farm land.

A general rate of 0.49091% (0.49091 cents in the dollar of CIV) for all rateable commercial and industrial land.

A general rate of 0.21160% (0.21160 cents in the dollar of CIV) for all rateable cultural and recreation land.

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

The differential rate ratios are as follows:

- General land (100% of the general rate in the dollar);
- Farm land (90% of the general rate in the dollar);
- Commercial land (116% of the general rate in the dollar);
- Industrial land (116% of the general rate in the dollar); and
- Cultural and recreation (50% of the general rate in the dollar).

The objectives of the differentials above or below 100% are as follows:

Farm land – to provide an equitable rate for primary producers, to encourage land use consistent with farming activities, conservation of areas which are suited to a variety of agricultural pursuits.

Commercial and industrial land – to provide an equitable rate for commercial/industrial use assessments which reflects the higher earning capacity of these premises.

Cultural and recreational land – to provide an equitable rate for cultural and recreational land, as defined in the Cultural & Recreational Land Act 1963, to encourage land use for community benefit in the pursuit of cultural and recreational activity.

Commercial/Industrial land

Commercial/Industrial land is any land which is:

- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services; or
- Unoccupied but zoned commercial or industrial under the Campaspe Shire Council's Planning Scheme.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the budget by council. The level of the rate for land in this category is considered to provide for an appropriate contribution to council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant planning scheme.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to commercial/industrial land. The vacant land affected by this rate is that which is zoned commercial and/or industrial under the Campaspe Shire Council Planning Scheme. The classification of land which is improved will be determined by the occupation of that land, and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the 2020-21 financial year.

General land

General land is:

- Any land which does not have the characteristics of farm land, commercial/industrial land or cultural and recreational land.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the budget by council. The level of the rate for land in this category is considered to provide for an appropriate contribution to council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is where it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant planning scheme.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to general land. The vacant land affected by this rate is that which is zoned residential under the Campaspe Shire Council Planning Scheme. The classification of land which is improved will be determined by the occupation of that land, and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already on the land or which will be constructed prior to the expiry of the 2020-21 financial year.

Farm land

Farm land is any land, which is:

- not less than two hectares in area; and
- used primarily for grazing (including agistment), dairying, pig-farming, poultry-farming, fish-farming, tree-farming, bee-keeping, viticulture, horticulture, fruit-growing or the growing of crops of any kind or for any combination of those activities; and

is used by a business:

- that has significant and substantial commercial purpose or character; and
- that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
- that is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way it is operating.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the budget by council. The level of the rate for land in this category is considered to provide for an appropriate contribution to council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is where it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land permitted under the relevant planning scheme.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to farm land. The vacant land affected by this rate is that which is zoned residential under the Campaspe Shire Council Planning Scheme. The classification of land which is improved will be determined by the occupation of that land, and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already on the land or which will be constructed prior to the expiry of the 2020-21 financial year.

Cultural and Recreational Land

In accordance with Council's Rating Strategy, cultural and recreational lands will receive a waiver from the payment of municipal rates, except where:

- The land is subject to a grazing lease, in which case it will attract the general rate (or farm rate if applicable).
- The land is used for housing gaming machines, in which case the portion of premises used for housing gaming machines shall attract the commercial rate.

5.1.1 (n) Fair Go Rates System compliance

Campaspe Shire Council is fully compliant with the State Government's Fair Go Rates System.

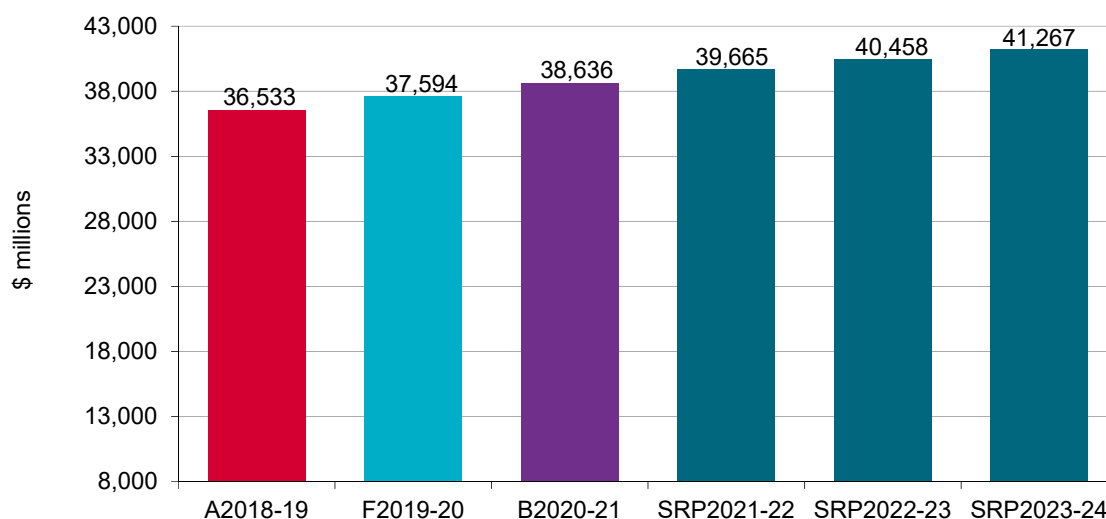
	2019-20	2020-21
Total Rates	\$ 36,132,622	\$37,654,253
Number of rateable properties	20,761	20,905
Base Average Rates	\$ 1,740.41	\$ 1,801.21
Maximum Rate Increase (set by the State Government)	2.50%	2.00%
Capped Average Rate	\$ 1,783.92	\$ 1,837.23
Maximum General Rates and Municipal Charges Revenue	\$ 37,035,938	\$38,407,338
Budgeted General Rates and Municipal Charges Revenue	\$ 37,035,938	\$38,407,338

5.1.1 (o) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2020-21: estimated \$120,000 and 2019-20: \$122,000).
- The variation of returned levels of value (eg. valuation appeals).
- Changes of use of land such that rateable land becomes non-rateable land and vice versa.
- Changes of use of land such that residential land becomes business land and vice versa.

Change in rates and charges



The amount to be raised by rates in 2020-21 is \$38.64 million, this includes \$120,000 generated from supplementary rates and interest charged on overdue rates of \$109,000. This is an increase of \$1.04 million from 2019-20, this will go towards maintaining service levels and meeting the cost of external influences effecting the budget.

5.1.2 Grants

Grants are required by the Act and the Regulations to be disclosed in council's annual budget.

	Budget Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	16,401	16,699	299	1.82%
State funded grants	5,151	1,794	(3,356)	(65.16%)
Total grants received	21,551	18,494	(3,058)	(14.19%)

Grants - operating

	Budget Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
Operating Grants				
<i>Recurrent - Commonwealth Government</i>				
Financial Assistance Grants	12,009	12,276	267	2.23%
Community Welfare	5	5	-	0.00%
Aged care	1,703	1,660	(43)	(2.55%)
<i>Recurrent - State Government</i>				
Primary care partnerships	277	286	9	3.23%
Aged care	436	170	(266)	(61.00%)
School crossing supervisors	93	95	2	2.58%
Libraries	276	280	4	1.44%
Maternal and child health	506	608	102	20.20%
Children's Services	116	118	2	1.70%
Community safety	49	51	2	4.57%
Community Welfare	113	-	(113)	(100.00%)
Total recurrent grants	15,581	15,548	(33)	(0.21%)
<i>Non-recurrent - Commonwealth Government</i>				
Primary care partnerships	61	61	-	0.00%
Children's Services	75	75	-	0.00%
Community Development	450	-	(450)	(100.00%)
<i>Non-recurrent - State Government</i>				
Aged care	2	-	-	-
Libraries	15	15	-	0.00%
Children's Services	56	-	(56)	(100.00%)
Economic Development	17	-	(17)	(100.00%)
Infrastructure	275	-	(275)	(100.00%)
Community Welfare	70	-	(70)	(100.00%)
Protection of Biodiversity and Habitat	75	75	-	0.00%
Public Order and Safety	50	60	10	20.00%
Youth services	37	37	-	0.00%
Waste services	30	-	(30)	(100.00%)
Total non-recurrent grants	1,213	323	(898)	(74.01%)
Total operating grants	16,794	15,870	(924)	(5.50%)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of council's services to ratepayers. Overall, the level of operating grants is projected to decrease by 5.5% or \$0.92 million compared to 2019-20. This is due to receiving a number of unbudgeted grants in 2019-20, these include Murray Darling Basin funding of \$440k, Echuca Moama flood study \$200k and a Finance and Accounting Support Team grant \$75k. A list of operating grants by type and source, classified into recurrent and non-recurrent, is included above.

Grants – capital

	Budget Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
Capital Grants				
<i>Recurrent - Commonwealth Government</i>				
Roads to recovery	2,623	2,623	-	0.00%
Total recurrent grants	2,623	2,623	-	0.00%
<i>Non-recurrent - State Government</i>				
Infrastructure	2,778	-	(2,778)	0.00%
Total non-recurrent grants	2,778	-	(2,778)	(100.00%)
Total capital grants	5,401	2,623	(2,778)	(51.44%)
Total Grants	22,195	18,494	(3,702)	(16.68%)

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. Overall the level of capital grants has decreased by 16.68% or \$3.70 million compared to 2019-20 due mainly to no large capital works projects being carried out in 2020-21. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included above.

5.1.3 Statutory fees and fines

	Budget Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
Infringements and costs	510	509	(1)	(0.26%)
Animal registrations	453	511	58	12.90%
Town planning fees	489	514	25	5.16%
Building fees	229	474	245	106.99%
Other Statutory Fees	163	170	7	4.23%
Total statutory fees and fines	1,845	2,179	333	18.05%

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are budgeted to increase by 18.05% or \$0.33 million compared to 2019-20. The increase in town planning and building fees is expected due to development activity within the shire expected to continue in the immediate future.

The increase to infringements and costs has been significant due to improved collection of outstanding infringements by the Infringements court.

5.1.4 User fees

	Budget Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
Active Recreation	312	298	(15)	(4.67%)
Aged and Disability Services	1,650	1,981	331	20.06%
Aquatics	1,509	1,533	24	1.58%
Building Surveyor Service	229	474		
Children's Services	2,694	2,758	64	2.36%
Community Development	14	38	24	170.47%
Economic Development	6,540	6,388	(152)	(2.32%)
Engineering	110	122	12	10.45%
Environment and Conservation	11	15	4	31.58%
Environmental Health	259	300	41	15.98%
Financial Services	111	107	(5)	(4.24%)
Governance	1	0	(0)	(53.43%)
Library	144	143	(1)	(0.53%)
Other Income	267	194	(73)	(27.30%)
Passive Recreation	33	30	(3)	(9.90%)
Property Management	5	4	(1)	(16.35%)
Regulatory Compliance	323	134	(189)	(58.54%)
Road Services	110	58	(52)	(47.26%)
Statutory and Strategic Planning	511	551	40	7.82%
Waste Collection and Management	373	459	86	22.94%
Total user fees	15,210	15,587	134	0.88%

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as home help services and childcare. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases do not impact capacity to pay or market levels.

User charges are projected to increase by 0.88% or \$0.13 million compared to 2019-20. The small increase is due to a number of services not increasing fees as they were already deemed to be at market levels. Fees for aged and disability services have been set based on industry standards.

A detailed listing of fees and charges is included in Appendix A.

5.1.5 Other income

	Budget 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
Interest	1,316	727	(588)	(44.71%)
Property rental and leases	403	418	14	3.54%
Sundry Income	129	40	(89)	(68.97%)
Solar rebates	3	3	-	0.00%
Total other income	1,851	1,188	(663)	(35.81%)

Other income projected to decrease by 35.81% or \$0.66 million compared to 2019-20. This is due to investment interest rates having dropped significantly over the last six months, it is not foreseen that this will change over the budget period.

5.1.6 Employee cost

	Budget Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
Wages and salaries	23,250	22,401.75	848	3.65%
Casual staff	1,282	3,809	(2,527)	(197.16%)
WorkCover	256	457	(201)	(78.53%)
Superannuation	2,757	2,858	(101)	(3.68%)
Annual leave and long service leave	3,157	3,237	(80)	(2.54%)
Redundancy	171	-	171	100.00%
Sick leave	442	95	346	78.40%
Total employee costs	31,314	32,858	1,544	4.93%

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc.

Employee costs are forecast to increase by 4.93% or \$1.54 million compared to 2019-20. This increase relates to projected annual enterprise agreement increases and movement between levels within wage bands and two additional full time equivalents for parks and gardens.

5.1.7 Materials and services

	Budget Forecast	Budget	Change	
	2019-20 \$'000		2020-21 \$'000	%
Consultants	1,391	1,006	(386)	(27.72%)
Contract Payments	8,025	8,854	829	10.32%
Information Technology	585	565	(20)	(3.41%)
Insurance	777	921	144	18.50%
Legal services	240	209	(31)	(12.79%)
Repairs and Maintenance	2,825	1,790	(1,035)	(36.64%)
Service level contributions	848	830	(18)	(2.08%)
Utility costs	1,512	1,513	1	0.04%
Vehicle fuel costs	856	1,072	217	25.33%
Other vehicle costs	798	761	(37)	(4.61%)
Materials	5,705	4,416	(1,289)	(22.59%)
Total materials and services	23,562	21,936	(1,626)	(6.90%)

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs. Materials and services are budgeted to decrease by 6.9% or \$1.62 million compared to 2019-20.

5.1.8 Other expenses

	Budget Forecast	Budget	Change	
	2019-20 \$'000		2020-21 \$'000	%
Advertising	162	176	13	8.29%
Audit expenses	102	96	(6)	(5.92%)
Bank fees	192	207	14	7.54%
Commission	1,255	1,201	(54)	(4.32%)
Contributions and Community Grants	489	494	5	0.98%
Councillor allowances	316	323	6	2.00%
Councillor election costs	-	250	250	0.00%
Councillor - other expenses	32	34	2	5.67%
Fire service levy	141	145	4	2.55%
Food Purchases	279	515	236	84.74%
Fringe benefits tax	247	198	(49)	(20.01%)
Marketing	162	174	12	7.10%
Memberships to associations	277	282	5	1.87%
Operating lease rentals and equipment hire	606	555	(52)	(8.51%)
Postage, stationery and subscriptions	359	421	62	17.39%
Protective clothing	76	84	8	10.27%
Veterinary costs	175	189	14	7.98%
Quarry royalties	57	92	35	62.11%
Total other expenses	4,928	5,434	505	10.25%

Other expenses relate to a range of items including councillor allowances, contributions to community groups, community grants, advertising, insurances and food purchases for child care, animals housed at the animal shelter and aged care meals on wheels, veterinary expenses and other miscellaneous expenditure items. Other expenses are forecast to increase by 10.25% or \$0.50 million compared to 2019-20.

5.1.9 Depreciation

	Budget Forecast 2019-20 \$'000	Budget 2020-21 \$'000	Change	
			\$'000	%
Property	3,436	3,432	(3)	(0.10%)
Plant & equipment	2,470	2,527	57	2.32%
Infrastructure	13,102	13,115	13	0.10%
Total depreciation and amortisation	19,008	19,075	67	0.35%

Depreciation is an accounting measure that attempts to allocate the value of an asset over its useful life. The depreciation charge is used as a proxy for the funds required to renew council's assets to maintain agreed service levels. The increase of \$0.67 million is due to the effect of assets related to the capital works program having a full year effect of depreciation.

The reduction in depreciation for property is due to a number of items being fully depreciated but not being renewed at this time.

6. Balance sheet

6.1 Statement of borrowings

The table below shows information on borrowings specifically required by the regulations.

	2019-20 \$'000	2020-21 \$'000
Amount borrowed as at 30 June of the prior year	5,473	4,458
Amount proposed to be borrowed	-	8,758
Amount projected to be redeemed	(1,015)	(1,433)
Amount of borrowings as at 30 June	4,458	11,782

Borrowings for 2020-21 included \$6.94 million for the redevelopment of the Echuca East Community Precinct and \$0.811 million for redevelopment of Gunbower Lions Park. These borrowings have been made possible through the State Governments Community Infrastructure Loans Scheme, which council was successful in obtaining. An additional \$1.00 million has been included in the budget as a contingency to cover any unforeseen events in the 2020-21 year given the current uncertain environment. These funds will only be drawn down if needed.

6.2 Assets

Current assets (\$4.67 million increase) and Non-current assets (\$5.55 million increase).

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to increase by \$5.56 million during the year, this is dependent on when capital works are completed.

Trade and other receivables are monies owed to council by ratepayers and others. The balance is expected to decrease by \$0.84 million over the budget period as no large accounts are expected to be raised for grants in 2020-21.

Other assets include items such as prepayments for expenses that council has paid in advance of service delivery, inventories or stocks held for sale or consumption in council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by council over many years. The \$5.55 million increase in this balance is attributable to the net result of the capital works.

6.3 Liabilities

Current liabilities (\$0.64million increase) and Non-current liabilities (\$7.49 million increase)

Trade and other payables are those to whom council owes money as at 30 June. These liabilities are budgeted to decrease by \$0.19 million compared with 2019-20 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are expected to remain constant due to more active management of entitlements despite factoring in an increase for Enterprise Agreement outcomes.

Interest-bearing loans and borrowings are borrowings of council. Council is budgeting to repay loan principal of \$1.06 million over the year and to draw down new borrowings of \$8.75 million. The loans are for Echuca East Community Precinct and Gunbower Lions Park redevelopment. These loans are the contributing factor to the increase in liabilities.

6.4 Equity

Equity (\$2.73 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the accumulated surplus of the council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time. The \$2.73 million increase in accumulated surplus results directly from the surplus for the year. The entire surplus is budgeted to fund the capital works program.

6.5 Working capital

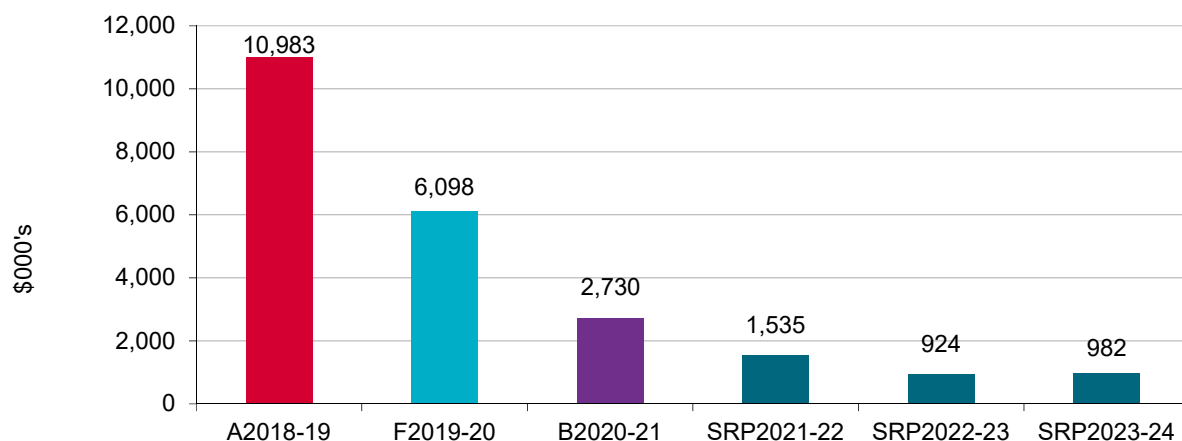
Working capital (\$4.03 million increase)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Some of council's cash assets are restricted in that they are required by legislation to be held in reserve for specific purposes or are held to fund carry forward capital works from the previous financial year.

7. Additional information – Graphs

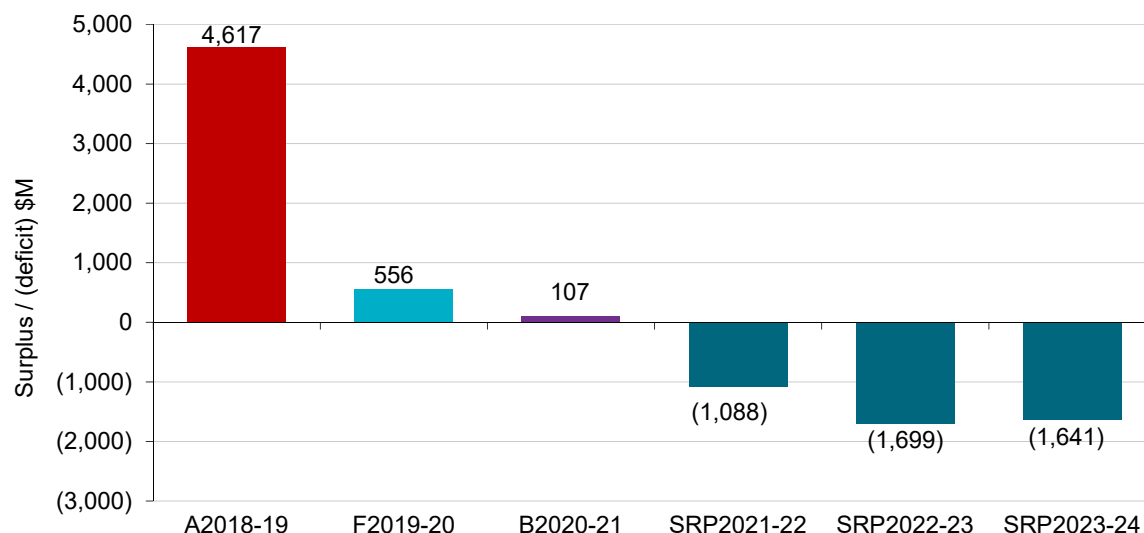
7.1 Operating result



The expected operating result for the 2020-21 year is a surplus of \$2.73 million, which is a decrease of \$3.36 million compared to 2019-20. The decrease is due to external funding for specific capital works projects being received in 2018-19, that was not recognised as income until 2019-20. Roads to Recovery is the only capital funding that will be received in 2020-21.

The adjusted underlying result, see Note 7.2, which excludes items such as non-recurrent capital grants and non-cash contributions is budgeted to be a surplus of 0.10 million

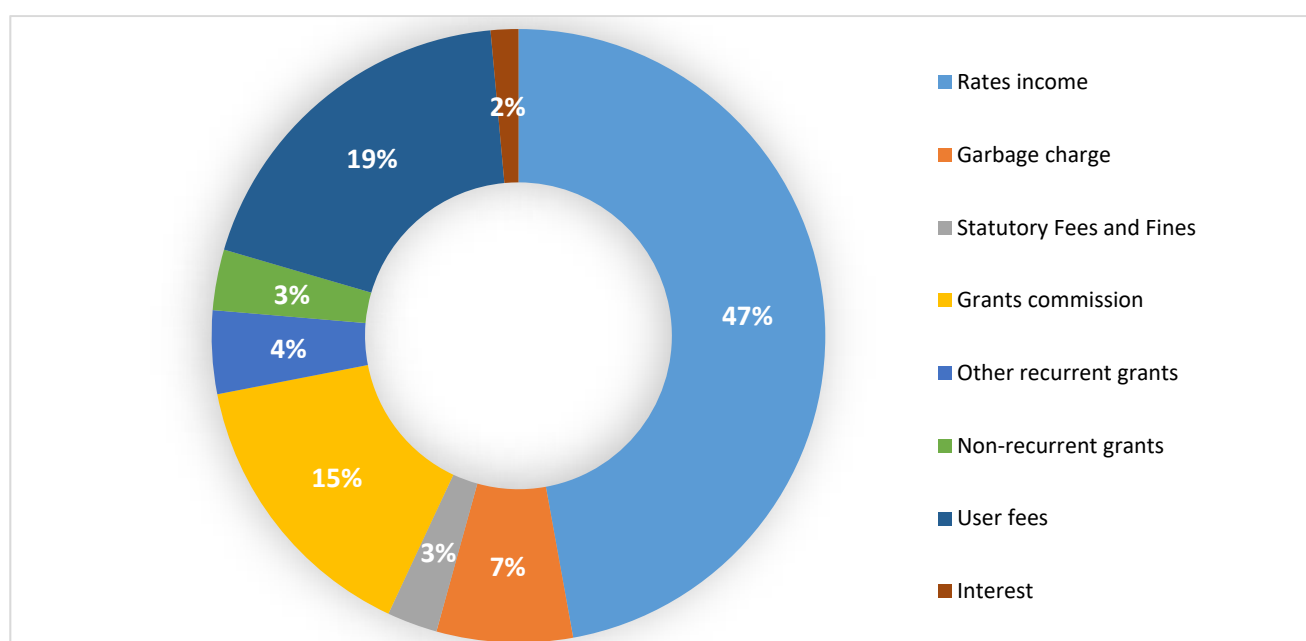
7.2 Adjusted underlying surplus



The adjusted underlying surplus calculation removes grant income received for capital purposes and one off income items such as the sale of assets. The adjusted underlying surplus is budgeted to be a surplus of \$0.10 million in the 2020-21 year but will then trend to a deficit in the forecast period.

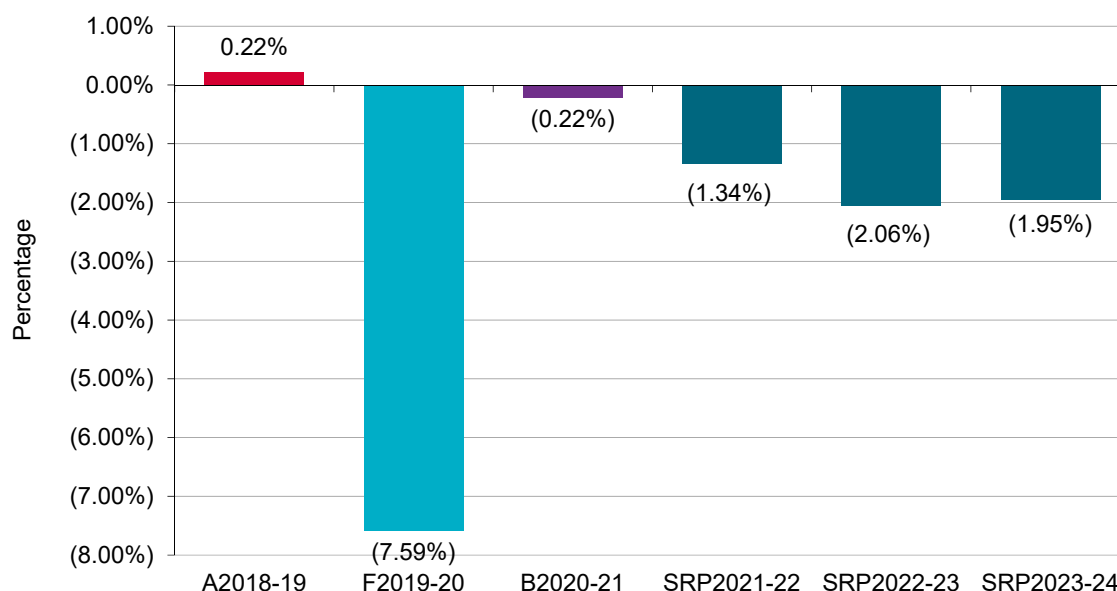
From the adjusted underlying surplus an amount \$0.69 million of waste services income will be transferred to the waste reserve, leaving an operating deficit of \$0.58 million for the 2020-21 budget year. The \$0.69 million is the surplus generated from waste service only and is transferred to the waste reserve to be used on waste related projects in coming years. These may be further remediation works on landfill sites or improvements to transfer stations.

7.3 Sources of income



The above graph shows all sources of income for the 2020-21 budget as a percentage of total income.

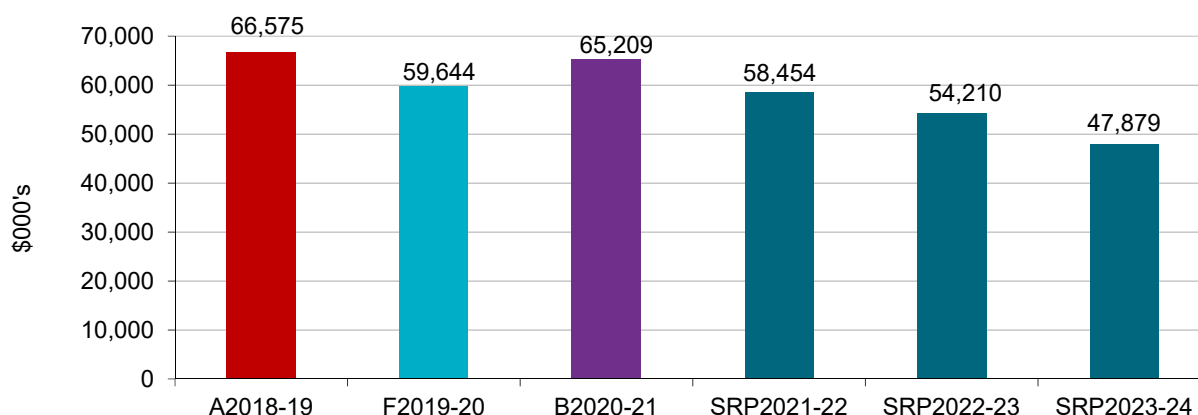
7.4 Financial sustainability



The Strategic Resource Plan for the years 2020-2024 has been developed to assist council in adopting a budget within a longer term prudent financial framework. The key objective of the plan is financial sustainability in the medium to long term, while still achieving the council's strategic objectives as specified in the Council Plan. The adjusted underlying result, which is a measure of financial sustainability, shows an operating deficit over the forward three-year period.

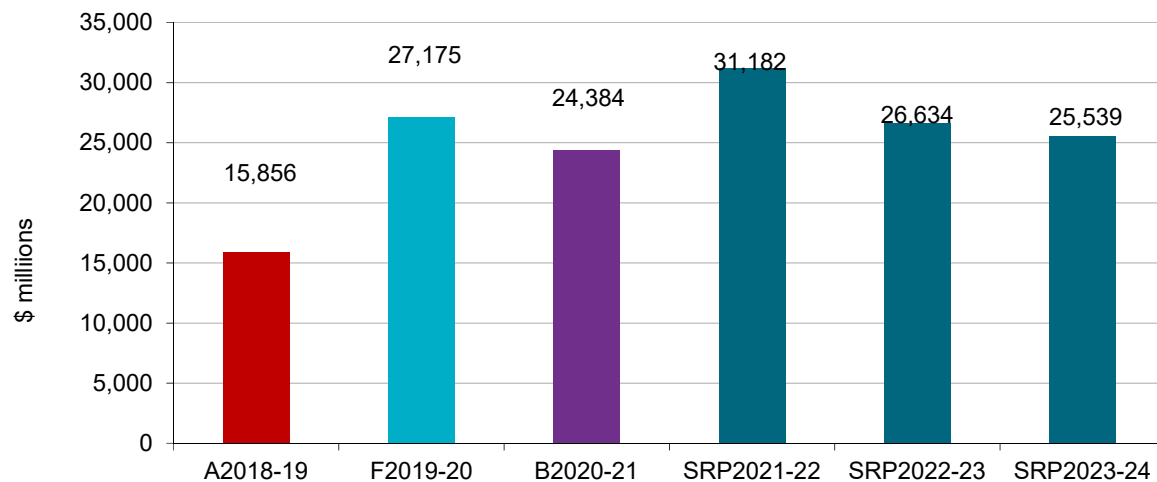
To continue to ensure ongoing financial sustainability, council will continue to review the services it delivers to the community as part of Service Planning program.

7.5 Cash and investments



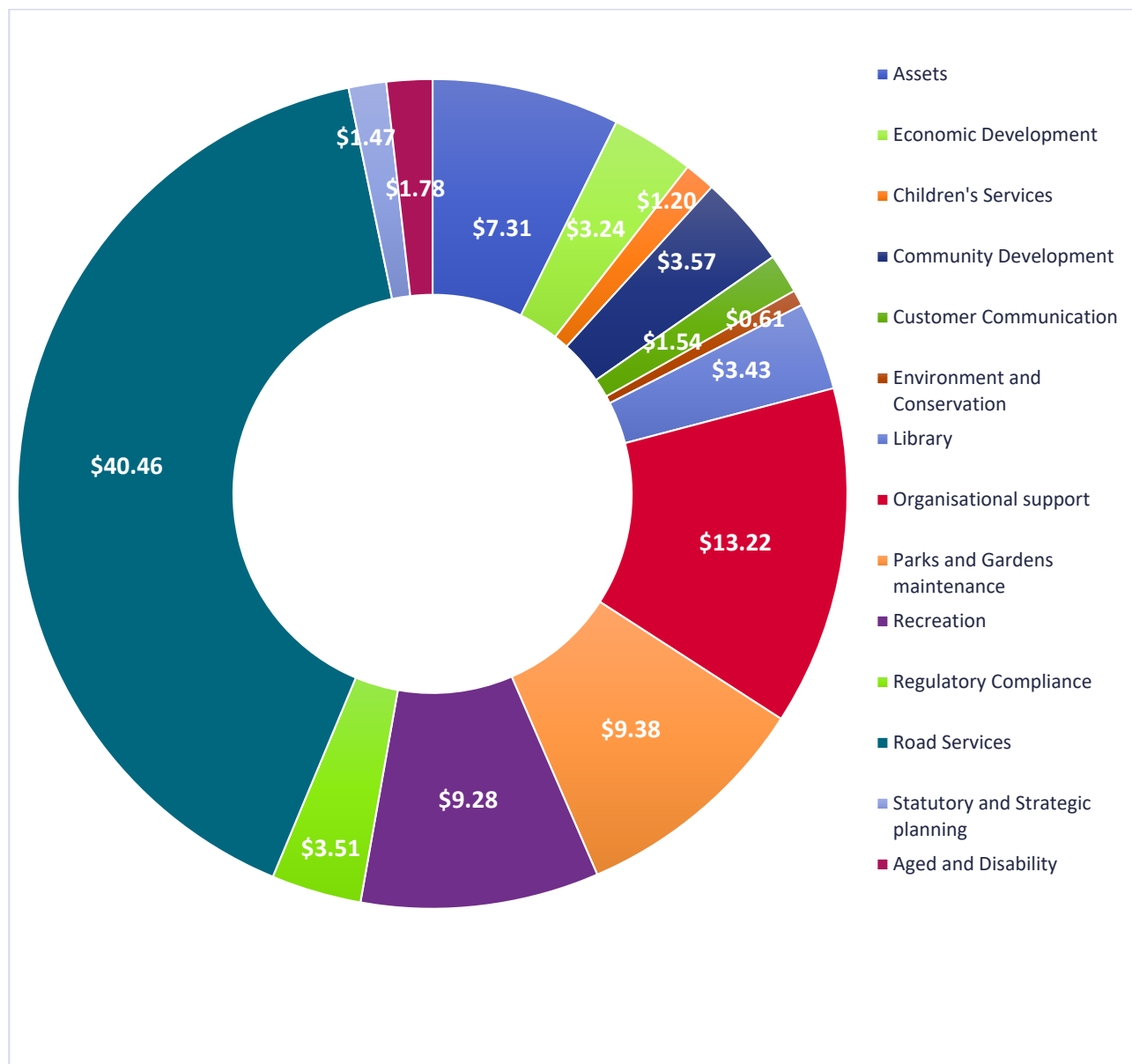
Cash and investments are expected to increase by \$5.56 million during the year to \$65.20 million as at the 30 June 2021. This is due to borrowings for the Echuca East Precinct and Gunbower Lions Park redevelopment being recognised as cash in 2020-21, these projects will be completed over the 2020-21 and 2021-22 years. The cash and investments are expected to reduce over the future years of Councils Strategic Resource Plan as carried forward capital works are completed.

7.6 Capital works



The capital works program for the 2020-21 year is expected to be \$24.38 million. This does not include \$7.70 million that relates to projects which will be carried forward from the 2019-20 year. The carried forward component is fully funded from the 2019-20 budget. Of the \$24.38 million of capital funding required, \$2.75 million will come from external grants, \$17.91 million from council cash, \$0.12 from contributions and \$7.75 million from borrowings.

7.7. Council expenditure allocation



The above chart provides an indication of how council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that council spends.

8. Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 20-21 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

The list of carried forward projects included in at 8.3 is based on the best available information at the time of setting the budget, this may differ from what actually occurs at year end.

8.1 Summary

	Budget	Forecast	Budget	Change	
	2019-20	Actual	2020-21		
	\$'000	\$'000	\$'000	\$'000	%
Property	3,500	1,959	4,734	1,234	35.27%
Plant and equipment	2,266	1,869	2,274	8	0.37%
Infrastructure	23,600	23,347	17,376	(6,224)	(26.37%)
Total	29,366	27,175	24,384	(4,982)	(16.96%)

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources				
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings	Reserves
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	4,734	97	2,891	1,747	-	-	24	82	6,947	457
Plant and equipment	2,274	-	2,274		-	-	-	375	-	1,899
Infrastructure	17,376	333	14,597	2,445	-	2,752	99	12,834	811	2,273
Total	24,384	430	19,763	4,192	-	2,752	123	13,291	7,758	4,629

8.2 New works

New Works		Full Project Cost (Inc CT)	Project Exp 20/21 (Less CT)	Asset Expenditure Types					Funding Sources		
				New	Renewal	Upgrade	Grants	Contributions	Cash	Borrowings	Reserves
Renewal											
Bridges											
PR-100290	Gunbower Watsons Bridge Renewal 2019 - 2021	\$613,000	\$216,000		\$216,000				\$216,000		
PR-100312	Mitiamo Swamp Bridge Renewal 2019 - 2021	\$562,000	\$102,000		\$102,000				\$102,000		
PR-100317	Cornella McEvoy Crossing Bridge Renewal 2019 - 2022	\$590,000	\$25,000		\$25,000				\$25,000		
PR-100318	Gobarup Raglus Bridge Renewal 2019 - 2021	\$261,500	\$147,500		\$147,500				\$147,500		
PR-100319	Runnymede Grogans Bridge Replacement 2019 - 2021	\$250,000	\$142,500		\$142,500				\$142,500		
PR-100415	Yamuna Bridge Barrier Renewal Program 2020/21	\$380,500	\$292,500	\$146,250	\$146,250			\$99,300	\$193,200		
PR-100427	Gunbower Taylors Creek Bridge Renewal	\$40,500	\$36,500		\$36,500				\$36,500		
PR-100497	Kanyapella Little Stewarts Bridge Renewal	\$210,000	\$150,000		\$150,000				\$150,000		
			\$1,112,000	\$146,250	\$965,750	\$0	\$0	\$99,300	\$1,012,700	\$0	\$0
Buildings & Structures											
PR-100333	Echuca Council Offices - Upstairs Air Conditioning	\$189,000	\$157,500		\$141,750	\$15,750			\$157,500		
PR-100410	Echuca 495 McKenzie Rd House Renewal	\$99,000	\$76,000		\$76,000				\$76,000		
PR-100414	Echuca Council Offices Upstairs Toilets	\$47,000	\$36,000		\$36,000				\$36,000		
PR-100445	Echuca Holiday Park - Cabin Bench Tops Renewal	\$26,500	\$22,000		\$22,000				\$22,000		
PR-100465	Echuca & District Livestock Exchange (Saleyards) Column Rectification 2020 - 2023	\$540,000	\$150,000		\$150,000				\$150,000		
			\$441,500	\$0	\$425,750	\$15,750	\$0	\$0	\$441,500	\$0	\$0
Footpaths & Cycleways											
PR-100402	Shire Footpath Renewal Program 2020/21	\$824,700	\$824,700		\$824,700				\$824,700		
PR-100411	Kyabram South Boundary Road Shared Path Renewal	\$279,300	\$218,000		\$218,000				\$218,000		
			\$1,042,700	\$0	\$1,042,700	\$0	\$0	\$0	\$1,042,700	\$0	\$0
Irrigation											
PR-100453	Shire Parks and Playgrounds Irrigation Renewal 20/21	\$100,000	\$100,000		\$100,000				\$100,000		
			\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0

8.2 New works cont.

New Works		Full Project Cost (Inc CT)	Project Exp 20/21 (Less CT)	Asset Expenditure Types						Funding Sources	
				New	Renewal	Upgrade	Grants	Contributions	Cash	Borrowings	Reserves
Kerb & Channel											
PR-100401	Shire Kerb and Channel Renewal Program 2020/21	\$1,823,000	\$1,755,000		\$1,755,000				\$1,755,000		
PR-100487	Shire Kerb and Channel Design for 21/22 Budget	\$150,000	\$150,000		\$150,000				\$150,000		
			\$1,905,000	\$0	\$1,905,000	\$0	\$0	\$0	\$1,905,000	\$0	\$0
Marine Vessels											
PR-100448	Echuca Marine Vessels Renewal - Alexander Arbuthnot	\$176,000	\$146,500		\$146,500				\$146,500		
			\$146,500	\$0	\$146,500	\$0	\$0	\$0	\$146,500	\$0	\$0
Open Spaces & Recreation Assets											
PR-100364	Kyabram Recreation Reserve - Netball Court	\$495,667	\$42,500		\$42,500				\$42,500		
			\$42,500	\$0	\$42,500	\$0	\$0	\$0	\$42,500	\$0	\$0
Plant & Equipment											
PR-100456	Plant Replacement Program 20/21	\$1,899,150	\$1,899,150		\$1,899,150						\$1,899,150
			\$1,899,150	\$0	\$1,899,150	\$0	\$0	\$0	\$0	\$0	\$1,899,150
Plant & Equipment - Computers & Telecommunications											
PR-100444	Shire Telephone System and Customer Contact Centre Replacement	\$297,800	\$228,800		\$228,800				\$228,800		
			\$228,800	\$0	\$228,800	\$0	\$0	\$0	\$228,800	\$0	\$0
Playgrounds											
PR-100472	Shire Playground Renewal	\$40,000	\$40,000		\$40,000				\$40,000		
			\$40,000	\$0	\$40,000	\$0	\$0	\$0	\$40,000	\$0	\$0

8.2 New works cont.

New Works		Full Project Cost (Inc CT)	Project Exp 20/21 (Less CT)	Asset Expenditure Types					Funding Sources		
				New	Renewal	Upgrade	Grants	Contributions	Cash	Borrowings	Reserves
Roads											
PR-100275	Echuca Darling Street Pavement Rehabilitation (Nish St to Annesley St)	\$277,000	\$211,500		\$211,500				\$211,500		
PR-100276	Echuca Darling Street Pavement Rehabilitation (High St to Hare St)	\$404,000	\$309,000		\$309,000				\$309,000		
PR-100394	Corop Lake Cooper Road Pavement Rehabilitation	\$365,000	\$15,000		\$13,500	\$1,500			\$15,000		
PR-100396	Echuca Minor Street Pavement Rehabilitation	\$255,300	\$180,000		\$180,000				\$180,000		
PR-100397	Tongala Finlay Road Pavement Rehabilitation	\$795,800	\$595,500		\$595,500				\$595,500		
PR-100398	Corop, Wanalta - Corop Road Pavement Rehabilitation	\$432,500	\$15,000		\$15,000				\$15,000		
PR-100399	Muskerry Barnadown-Myola Road Pavement Rehabilitation	\$257,000	\$13,000		\$13,000				\$13,000		
PR-100400	Kyabram Graham Road Pavement Rehabilitation	\$614,000	\$15,000		\$15,000				\$15,000		
PR-100403	Shire Major Patching Program 2020/21	\$69,500	\$69,500		\$69,500				\$69,500		
PR-100404	Shire Road Re-sheeting Program 2020/21	\$2,850,000	\$2,850,000		\$2,850,000				\$2,850,000		
PR-100405	Shire Sealed Road Unsealed Shoulder Re-sheeting Program 2020/21	\$1,100,000	\$1,100,000		\$1,100,000				\$1,100,000		
PR-100417	Shire Sealed Road Resurfacing Program 2020/21	\$3,485,500	\$3,485,500		\$3,485,500				\$1,485,500		\$2,000,000
PR-100476	Shire Advance Designs - 21/22 Road Rehabilitations	\$65,000	\$65,000		\$65,000				\$65,000		
			\$8,924,000	\$0	\$8,922,500	\$1,500	\$0	\$0	\$6,924,000	\$0	\$2,000,000
Stormwater & Flood Control											
PR-100062	Rochester Ramsay Street Open Concrete Drain Renewal 2018 -2021 STAGE 2	\$2,420,000	\$800,000		\$800,000				\$800,000		
PR-100412	Kyabram South Boundary Road (Golf Course) Outfall Drain Renewal	\$47,000	\$36,000		\$36,000				\$36,000		
PR-100422	Shire Open Drain Renewal Program 2020/21	\$35,000	\$35,000		\$35,000				\$35,000		
PR-100424	Shire Rural Culvert Renewal Program 2020/21	\$305,500	\$305,500		\$305,500				\$305,500		
PR-100425	Shire Storm Water Pipe Renewal Program 2020/21	\$127,500	\$127,500		\$127,500				\$127,500		
PR-100426	Shire Storm Water Pit Renewal Program 2020/21	\$128,500	\$128,500		\$128,500				\$128,500		
			\$1,432,500	\$0	\$1,432,500	\$0	\$0	\$0	\$1,432,500	\$0	\$0
Swimming Pools											
PR-100437	Swimming Pool Renewal - Kyabram and Stanhope	\$80,000	\$80,000		\$80,000				\$80,000		
			\$80,000	\$0	\$80,000	\$0	\$0	\$0	\$80,000	\$0	\$0
Total - Renewal			\$17,394,650	\$146,250	\$17,231,150	\$17,250	\$0	\$99,300	\$13,396,200	\$0	\$3,899,150

8.2 New works cont.

New Works		Full Project Cost (Inc CT)	Project Exp 20/21 (Less CT)	Asset Expenditure Types					Funding Sources		
				New	Renewal	Upgrade	Grants	Contributions	Cash	Borrowings	Reserves
Upgrade											
Buildings & Structures											
PR-100354	Echuca Holiday Park - Recreation Upgrade Stage 2 (Cabins and Recreation Area)	\$595,000	\$457,500			457,500					\$457,500
PR-100480	Shire DDA Works 20/21	\$250,000	\$250,000			\$250,000					\$250,000
PR-100485	Echuca East Community Precinct	\$6,946,567	\$3,464,422		\$2,425,095	\$1,039,327				\$6,946,567	
			\$4,171,922	\$0	\$2,425,095	\$1,746,827	\$0	\$0	\$0	\$6,946,567	\$707,500
Playgrounds											
PR-100282	Gunbower Lions Park Upgrade	\$811,250	\$125,875		\$37,762.50	\$88,112.50	\$0			\$811,250	
			\$125,875	\$0	\$37,763	\$88,113	\$0	\$0	\$0	\$811,250	\$0
Roads											
PR-100408	Kyabram Allan Street Road Safety Works	\$218,000	\$154,000			\$154,000			\$154,000		
PR-100195	Rushworth Senior Citizens / Kindergarten Carpark Upgrade	\$144,500	\$22,000			\$22,000					\$22,000
			\$176,000	\$0	\$0	\$176,000	\$0	\$0	\$154,000	\$0	\$22,000
Stormwater & Flood Control											
PR-100421	Shire Culvert New and Upgrade Program 2020/21	\$216,000	\$22,500	\$20,250		\$2,250			\$22,500		
PR-100263	Echuca Sturt Street Drainage Upgrade and Road Rehabilitation	\$1,789,000	\$23,000			\$23,000			\$23,000		
PR-100063	Kyabram McEwen Road East and West Retardation Basins Upgrades 2018-2021 STAGE 3	\$2,202,256	\$685,000		\$68,500	\$616,500			\$685,000		
PR-100120	Echuca, Ash Street Drainage Upgrade	\$2,724,744	\$1,494,000			\$1,494,000			\$1,494,000		
			\$2,224,500	\$20,250	\$68,500	\$2,135,750	\$0	\$0	\$2,224,500	\$0	\$0
Total - Upgrade			\$6,698,297	\$20,250	\$2,531,358	\$4,146,689	\$0	\$0	\$2,378,500	\$7,757,817	\$729,500

8.2 New works cont.

New Works		Full Project Cost (Inc CT)	Project Exp 20/21 (Less CT)	Asset Expenditure Types					Funding Sources		
				New	Renewal	Upgrade	Grants	Contributions	Cash	Borrowings	Reserves
New											
Open Spaces & Recreation Assets											
PR-100084	Colbinabbin Recreation Reserve Storage Facility	\$145,000	\$121,000	\$96,800		\$24,200		\$23,000	\$98,000		
			\$121,000	\$96,800	\$0	\$24,200	\$0	\$23,000	\$98,000	\$0	\$0
Footpaths & Cycleways											
PR-100470	Echuca Eyre Street Footpath (Healthy Hearts)	\$129,525	\$129,525	\$129,525			\$129,525				
			\$129,525	\$129,525	\$0	\$0	\$129,525	\$0	\$0	\$0	\$0
Stormwater & Flood Control											
PR-100462	Rushworth 50 Moora Road Drainage New	\$53,500	\$41,000	\$36,900		\$4,100			\$41,000		
			\$41,000	\$36,900	\$0	\$4,100	\$0	\$0	\$41,000	\$0	\$0
Total - New			\$291,525	\$263,225	\$0	\$28,300	\$129,525	\$23,000	\$139,000	\$0	\$0
Sub Total - Works Direct Funded (excluding contingency)			\$24,384,472	\$429,725	\$19,762,508	\$4,192,239	\$129,525	\$122,300	\$15,913,700	\$7,757,817	\$4,628,650
Contingency Total			\$1,801,000	\$36,500	\$1,130,500	\$634,000					
Contingency Requested (contingency reserve)			\$1,348,800	\$36,500	\$678,300	\$634,000					\$1,348,800
TOTAL			\$25,733,272	\$466,225	\$20,440,808	\$4,826,239	\$129,525	\$122,300	\$15,913,700	\$7,757,817	\$5,977,450

8.3 Works carried forward from the 2018-19 year *

Works carried forward from the 2019/20 year		Full Project Cost (Inc CT)	Project Exp 20/21 (Exc CT)	Asset Expenditure Types					Funding Sources		
				New	Renewal	Upgrade	Grants	Contributions	Cash	Borrowings	Reserves
Bridges											
PR-100481	Echuca Anstruther St Footbridge	\$430,600	\$100,000		\$100,000				\$100,000		
PR-100317	Cornella McEvoy Crossing Bridge Renewal 2019 - 2022	\$590,000	\$44,503		\$44,503				\$44,503		
PR-100312	Mitiamo Swamp Bridge Renewal 2019 - 2021	\$562,000	\$224,413		\$224,413				\$224,413		
PR-100309	Rushworth Groves Bridge Replacement	\$1,473,000	\$920,000		\$920,000				\$920,000		
PR-100289	Shire Bridge Barrier Renewal	\$701,500	\$300,000		\$300,000				\$300,000		
PR-100290	Gunbower Watson Bridge Renewal 2019 - 2021	\$613,000	\$141,657		\$141,657				\$141,657		
		\$1,730,574		\$0	\$1,730,573	\$0	\$0	\$0	\$1,730,573	\$0	\$0
Buildings & Structures											
PR-100330	Echuca Holiday Park Front Entrance and Landscape	\$541,000	\$432,113			\$432,113					\$432,113
PR-100113	Echuca EWMAC Internal Building Renewal	\$455,000	\$49,915		\$39,932.07	\$9,983.02			\$49,915		
		\$482,028		\$0	\$39,932	\$442,096	\$0	\$0	\$49,915	\$0	\$432,113
Footpaths & Cycleways											
PR-100085	Kyabram Breen Avenue Walking Cycle Trail	\$708,500	\$100,000	\$100,000					\$100,000		
		\$100,000		\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0
Marine Vessels											
PR-100345	Echuca Marine Vessels	\$216,000	\$173,343		\$173,343				\$173,343		
PR-100388	Echuca PS Pevensey Emergency Slipping and Planking	\$285,000	\$181,793		\$181,793				\$181,793		
		\$355,135		\$0	\$355,135	\$0	\$0	\$0	\$355,135	\$0	\$0
Plant & Equipment											
PR-100324	Shire Major Plant Replacement Program	\$1,549,500	\$927,900		\$927,900						\$927,900
		\$927,900		\$0	\$927,900	\$0	\$0	\$0	\$0	\$0	\$927,900
Roads											
PR-100272	Corop, Wanalta-Corop Road Rehabilitation	\$2,905,000	\$661,935		\$661,935				\$661,935		
PR-100165	Rushworth Streetscape Renewal 2017 - 2020	\$1,792,000	\$1,293,642		\$1,293,642				\$1,293,642		
		\$1,955,577		\$0	\$1,955,577	\$0	\$0	\$0	\$1,955,577	\$0	\$0

8.3 Works carried forward from the 2018-19 year cont.

Works carried forward from the 2019/20 year		Full Project Cost (Inc CT)	Project Exp 20/21 (Exc CT)	Asset Expenditure Types					Funding Sources		
				New	Renewal	Upgrade	Grants	Contributions	Cash	Borrowings	Reserves
Stormwater & Flood Control											
PR-100172	Echuca Murray Esplanade Retaining Wall	\$1,207,500	\$734,862		\$220,458.61	\$514,403.41			\$734,862		
PR-100062	Rochester Ramsay Street Open Drain	\$2,420,000	\$341,871		\$341,871				\$341,871		
PR-100321	Rushworth Murchison Road Open Drain Renewal	\$779,500	\$322,015		\$322,015				\$322,015		
PR-100120	Echuca Ash Street Drainage Upgrade	\$2,724,000	\$411,485			\$411,485			\$411,485		
PR-100095	Echuca McKenzie Road Outfall Construction	\$780,287	\$340,900	\$340,900							\$340,900
			\$2,151,132	\$340,900	\$884,344	\$925,888	\$0	\$0	\$1,810,233	\$0	\$340,900
Sub Total - Carry Overs (excluding contingency)			\$7,702,345	\$440,900	\$5,893,462	\$1,367,984	\$0	\$0	\$6,001,433	\$0	\$1,700,912
Contingency Total			\$2,662,000								
Contingency Requested (contingency reserve)			\$1,817,200								\$1,817,200
TOTAL			\$9,519,545	\$440,900	\$5,893,462	\$1,367,984	\$0	\$0	\$6,001,433	\$0	\$3,518,112

9. Financial Principles

Introduction

These principles were adopted by Council on 3 December 2019 to guide decision making when considering the budget, service funding and the financial sustainability of council balanced with community needs.

Principles

- Council to effectively and efficiently use its resources to deliver the best outcomes for the community whilst ensuring ongoing future financial sustainability.
- Council to maintain an operating surplus over a four year period (current year and three forward years).
- Council to meet current service levels prior to the allocation of resources for new or expanded service levels or one off operating projects.
- Council will consider the use of borrowings to fund significant capital projects where there is a demonstrated benefit to future generations and council has the capacity to service the debt.
- Council seek a balance between service delivery and a cost recovery model having regard to capacity to pay.
- Council to consider the financial resources required for the implementation of the endorsed Council Plan and other strategic plans of council.
- Before approving new or upgrade capital projects or the acquisition of new assets, council will consider its asset renewal obligations.
- Before approving the acquisition of new assets, council will have regard to the financial and social impacts along with service needs of the community.
- Council will not seek a rate cap variation while it maintains a sustainable financial position.

Appendix A

Fees and charges schedule

The fees and charges document is set out in two parts.

- Part One - Council set (non-statutory) fees and charges.
- Part Two - State or Federal Government set (statutory) fees and charges.

Part One - Non statutory fees and charges

Non statutory fee and charges are set by council.

When setting these fees council consider the following:

- Cost recovery of service delivery
- Applicable strategies or policies
- Benchmarking
- Competitive neutrality

Fee listed is GST exclusive and will be levied at this rate

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)	GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
Animal and Local Laws services				
Animal Registration fees				
Whole animal	Non Taxable	\$141.00	\$144.00	2.1%
Sterilised animal	Non Taxable	\$47.00	\$48.00	2.1%
Concession whole animal	Non Taxable	\$70.50	\$72.00	2.1%
Concession sterilised animal	Non Taxable	\$23.50	\$24.00	2.1%
Registration of domestic animal business	Non Taxable	\$235.00	\$240.00	2.1%
Registration Fee for Foster Carer as per S68H(1) DAA	Non Taxable	\$60.00	\$60.00	0.0%
Fee to register Foster Carer - Dog - first 12 months S15.4.e.i DAA - no more than 5 dogs or combination of 5 dogs/cats	Non Taxable	\$8.00	\$8.00	0.0%
Fee to register Foster Carer - Cat - first 12 months S15.4.f.i DAA - no more than 5 cats or combination of 5 cats/dogs	Non Taxable	\$8.00	\$8.00	0.0%
Parking fees				
3 month parking permits	Taxable	\$200.00	\$336.00	68.0%
12 month Nish & High street car parking permit option	Taxable	\$800.00	\$1,344.00	68.0%
Off street parking per hour	Taxable	\$1.30	\$1.40	7.7%
On street meter parking per hour	Taxable	\$1.50	\$1.60	6.7%
Parking infringements - Road Safety Act Section 87(4)	Taxable	\$75.00	\$80.00	6.7%
Local Laws charges				
Grazing permit - 3 months	Non Taxable	\$74.00	\$76.00	2.7%
Street furniture - per setting (table and 4 chairs)	Non Taxable	\$150.00	\$154.00	2.7%
A Boards (per board)	Non Taxable	\$89.90	\$92.00	2.3%
Goods for sale permit	Non Taxable	\$150.00	\$154.00	2.7%
Release of Impounded goods - sign	Non Taxable	\$64.00	\$65.00	1.6%
Release of Impounded goods - general goods	Non Taxable	\$120.00	\$123.00	2.5%
Inspection of Animal register not more than two animals	Non Taxable	\$7.50	\$7.60	1.3%
Issue a certificate from domestic animal register, not more than two animals	Non Taxable	\$13.00	\$13.50	3.8%
Street trading delineation marker - each	Non Taxable	\$2.00	\$2.00	0.0%
Street trading delineation marker - installation per premise	Non Taxable	\$50.00	\$50.00	0.0%
Livestock Impoundment Fees				
Impoundment fees (max per head)	Taxable	\$56.10	\$57.00	1.6%
Ranger fee (per hour)	Taxable	\$69.40	\$71.00	2.3%
Feed costs	Taxable	at cost	at cost	NA
Transport costs	Taxable	at cost	at cost	NA
RFID tags (per head)	Taxable	\$21.00	\$21.50	2.4%
Use of Council Stock crate (per transport)	Taxable	\$66.40	\$68.00	2.4%
Small cattle up to yearling (per head)	Taxable	\$12.80	\$13.00	1.6%
Grown cattle (per head)	Taxable	\$19.40	\$20.00	3.1%
Domestic Impoundment Fees				
Surrendered Dog Desexed - Outside of the Shire of Campaspe	Taxable	\$455.00	\$460.00	1.1%
Surrendered Dog Non Desexed - Outside Shire of Campaspe	Taxable	\$545.00	\$550.00	0.9%
Surrendered Cat Desexed - Outside of the Shire of Campaspe	Taxable	\$405.00	\$410.00	1.2%
Surrendered Cat Non Desexed - Outside Shire of Campaspe	Taxable	\$500.00	\$505.00	1.0%
Country Fire Authority Act				
Application for Schedule 13 Permit to Burn by a private person during fire danger period	Taxable	\$70.00	\$72.00	2.9%
Administration fee for failure to comply with a Schedule 15 Fire Prevention Notice	Taxable	\$227.00	\$230.00	1.3%

SHIRE OF CAMPASPE FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
Campaspe Animal Shelter charges					
Adoption Fees					
A range of fees has been introduced to allow for fees to be reduced if there is an over supply of animals available for adoption.					
Adult dog	Non Taxable		\$360.00	\$300 - \$365	NA
Senior dog 7 years +	Non Taxable		\$180.00	\$100 - \$185	NA
Puppy	Non Taxable		\$456.00	\$400 - \$465	NA
Adult Cat	Non Taxable		\$103.00	\$10 - \$103	NA
Senior cat 7 years +	Non Taxable		\$51.00	\$10 - \$50	NA
Kitten	Non Taxable		\$165.00	\$50 - \$165	NA
Reclaim Fees					
1st day impound	Non Taxable		\$55.00	\$56.00	1.8%
Additional days	Non Taxable		\$33.00	\$34.00	3.0%
Surrender Fees					
Surrender Fees- Canine (within Shire)	Non Taxable		\$45.00	\$46.00	2.2%
Surrender Fees - Feline (within Shire)	Non Taxable		\$25.00	\$25.50	2.0%
Microchip Fee - Impounded animal			\$47.00	\$48.00	2.1%
Microchip Fee - Private animal	Non Taxable		\$31.00	\$32.00	3.2%
Building and Planning Fees					
Building Approval Fees					
Domestic Works	Taxable		by quotation	by quotation	NA
Commercial Works	Taxable		by quotation	by quotation	NA
Other Services					
Non-mandatory inspection and addition re-inspection fees	Taxable		\$230.00	\$236.00	2.6%
Amendment of a domestic building permit	Taxable		\$265.00	\$272.00	2.6%
Amendment of commercial/industrial building permit	Taxable		\$380.00	\$390.00	2.6%
Extension of a current domestic building permit	Taxable		\$310.00	\$318.00	2.6%
Extension of a current commercial/industrial building permit	Taxable		\$310.00	\$318.00	2.6%
Domestic demolition permit Class 1, 2 and 10 buildings	Taxable		\$680.00	\$700.00	2.9%
Commercial/industrial demolition permit (minor)	Taxable		\$680.00	\$700.00	2.9%
Commercial/industrial demolition permit (major)	Taxable		\$1,050.00	\$1,075.00	2.4%
Building Control					
Municipal Building Surveyor (MBS) Approvals					
Occupancy Permits (POPES) free entry events	Taxable		\$340.00	\$350.00	2.9%
Temporary Occupancy Permits (TOP) free entry events (marquees, stages, single structure, multiple by quotation)	Taxable		\$70.00	\$72.00	2.9%
Occupancy Permits (POPES) pay for entry one-off events	Taxable		\$750.00	\$770.00	2.7%
Occupancy Permits (POPES) pay for entry events (3 year permit)	Taxable		\$1,500.00	\$1,540.00	2.7%
Temporary Occupancy Permits (TOP) pay for entry events	Taxable		\$140.00	\$145.00	3.6%
Modification Class 2 - 9	Taxable		\$360.00	\$370.00	2.8%
Owner Builders Defect Report (Sheds & Pools Only)	Taxable		\$464.00	\$475.00	2.4%
Retrieval of Council permit file from archives	Taxable		\$118.00	\$121.00	2.5%
Red Line Plan & Report - liquor licence	Taxable		\$464.00	\$475.00	2.4%
Building over easements	Taxable		\$335.00	\$345.00	3.0%
Swimming Pool Report/Audit	Taxable		\$250.00	\$257.00	2.8%
Hourly rates					
Referrals for reporting authority consents (CFA, heritage, water authority, preparation of protection notices or any other building Notice of Orders - MBS)	Taxable		\$290.00	\$297.00	2.4%
Municipal Building Surveyor - For private or municipal building surveyor duties where there is not any other applicable charge. Note this is not for general advice which remains free of charge.	Taxable		\$290.00	\$297.00	2.4%

SHIRE OF CAMPASPE FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
<u>Building and Planning Fees cont.</u>					
Illegal Building Works					
Commercial/Industrial illegal building work or work without a building permit (2 times commercial building approval fee as a minimum)	Taxable		based on value of works	based on value of works	NA
Domestic illegal building work or work without a building permit (2 times building approval fee as a minimum)	Taxable		based on value of works	based on value of works	NA
Planning					
Extension of time to a permit	Taxable		\$170.00	\$180.00	5.9%
Second extension of time to a permit	Taxable		\$350.00	\$365.00	4.3%
Secondary consent under a permit	Taxable		\$170.00	\$175.00	2.9%
Provision of advice and copies of permit and plans	Taxable		\$134.00	\$140.00	4.5%
Public Notice					
Standard administration fee	Taxable		\$50.00	\$52.00	4.0%
Advertising Signage	Taxable		\$50.00	\$52.00	4.0%
Cost per letter sent	Taxable		\$8.95	\$9.20	2.8%
Newspaper advertisement	Taxable		at cost	at cost	NA
<u>Aged and Disability Services</u>					
HACC PYP (Home and Community Care Program for Younger Persons - under 65)					
Domestic Assistance - In home per hour					
Annual Gross Income \$0 - \$25,920 Low	Non Taxable		\$6.32	\$6.32	0.0%
\$25,921 - \$57,945 Med	Non Taxable		\$15.80	\$15.80	0.0%
\$57,946+ High	Non Taxable		\$48.40	\$48.40	0.0%
Personal Care - In home per hour					
\$0 - \$25,920 Low	Non Taxable		\$4.68	\$4.70	0.4%
\$25,921 - \$57,945 Med	Non Taxable		\$9.50	\$9.50	0.0%
\$57,946+ High	Non Taxable		\$47.40	\$47.87	1.0%
Foot Care					
Foot care HACC session fee	Non Taxable		\$8.00	\$8.20	2.5%
Foot care kit - HACC client	Non Taxable		\$80.00	\$82.00	2.5%
Respite Care - In home per hour					
\$0 - \$25,920 Low	Non Taxable		\$4.50	\$4.50	0.0%
\$25,921 - \$57,945 Med	Non Taxable		\$5.70	\$5.70	0.0%
\$57,946+ High	Non Taxable		\$47.40	\$47.87	1.0%
Property maintenance per hour					
\$0 - \$25,920 Low	Non Taxable		\$14.20	\$14.20	0.0%
\$25,921 - \$57,945 Med	Non Taxable		\$19.60	\$19.60	0.0%
\$57,946+ High	Non Taxable		\$49.70	\$49.70	0.0%
Lawn Mowing	Non Taxable		\$23.50	\$24.10	2.6%
Planned Activity Groups (PAG)					
HACC fee (core/high)	Non Taxable		\$19.50	\$20.00	2.6%
Transport per day - long trip	Taxable		\$6.33	\$6.50	2.7%
Transport per day - short trip	Taxable		\$2.63	\$2.70	2.7%
Strength and balance fees	Non Taxable		\$5.50	\$6.00	9.1%
HACC physiotherapist assessment fee	Non Taxable		\$10.82	\$11.10	2.6%
Delivered Meals					
Delivered meals (Shire wide)	Non Taxable		\$9.40	\$9.40	0.0%

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
<u>Aged and Disability Services Cont.</u>					
<u>CHSP (Commonwealth Home Support Program - over 65)</u>					
Domestic Assistance - In home per hour					
CHSP Low	Non Taxable	\$9.50	\$9.75	2.6%	
CSHP Med	Non Taxable	\$16.60	\$17.00	2.4%	
CSHP High	Non Taxable	\$40.20	\$47.87	19.1%	
Personal Care - In home per hour					
CHSP Low	Non Taxable	\$9.50	\$9.75	2.6%	
CSHP Med	Non Taxable	\$11.40	\$17.00	49.1%	
CSHP High	Non Taxable	\$42.00	\$47.87	14.0%	
Respite Care - In home per hour					
CHSP Low	Non Taxable	\$9.50	\$9.75	2.6%	
CSHP Med	Non Taxable	\$12.50	\$17.00	36.0%	
CSHP High	Non Taxable	\$40.20	\$47.87	19.1%	
Property maintenance per hour					
CHSP Low	Non Taxable	\$14.20	\$14.55	2.5%	
CSHP Med	Non Taxable	\$20.80	\$21.32	2.5%	
CSHP High	Non Taxable	\$50.70	\$52.00	2.6%	
CSHP Lawn Mowing	Non Taxable	\$23.50	\$24.10	2.6%	
Planned Activity Groups (PAG)					
CHSP fee	Non Taxable	\$19.50	\$20.00	2.6%	
Transport per day - long trip	Taxable	\$6.33	\$6.50	2.7%	
Transport per day - short trip	Taxable	\$2.63	\$2.70	2.7%	
Strength and balance fees	Non Taxable	\$5.50	\$6.00	9.1%	
Physiotherapist assessment fee	Non Taxable	\$10.82	\$11.10	2.6%	
Delivered Meals					
CHSP	Taxable	\$11.50	\$11.80	2.6%	
<u>Brokerage Rates - General Home Care, Personal Care, Respite Care, Planned Activity Groups & Property Maintenance</u>					
Overnight respite care	Taxable	\$203.50	\$209.00	2.7%	
Core hours 7.30am - 7.30pm Mon - Fri	Taxable	\$55.88	\$57.20	2.4%	
Out of hours	Taxable	\$82.50	\$85.80	4.0%	
Lawn Mowing	Taxable	\$65.00	\$66.66	2.6%	
Property Maintenance/Modification plus materials at cost	Taxable	\$58.96	\$59.95	1.7%	
PAG Brokerage fee (core/high)	Taxable	\$52.80	\$54.13	2.5%	
PAG Transport per day - long trip	Taxable	\$6.33	\$6.50	2.7%	
PAG Transport per day - short trip	Taxable	\$2.63	\$2.70	2.7%	
Brokerage Strength and balance fees	Taxable	\$10.00	\$10.50	5.0%	
Brokerage Physio fee	Taxable	\$125.00	\$125.00	0.0%	
Club meals	Taxable	\$16.40	\$16.80	2.4%	
Brokerage meals	Taxable	\$18.04	\$18.50	2.5%	
Seniors Hall Hire					
Seniors Hall Hire Not for profit organisation (Government funded), per hour	Taxable	\$15.00	\$15.50	3.3%	
Seniors Hall Hire Community organisation (non Government funding), per hour	Taxable	\$10.00	\$10.25	2.5%	
Transport					
Melbourne from all locations (maximum)	Non Taxable	\$115.00	\$120.00	4.3%	
Bendigo from all locations (maximum)	Non Taxable	\$57.00	\$60.00	5.3%	
Shepparton from all locations (maximum)	Non Taxable	\$47.00	\$50.00	6.4%	
Other destinations at cost recovery (depending on length of trip)					

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
Children's Services Fees					
Child Care					
Rochester Child Care - daily rate	Non Taxable		\$95.00	\$100.00	5.3%
Campaspe Child Care - daily rate	Non Taxable		\$115.00	\$118.00	2.6%
Preschools					
Enrolment Fee	Taxable		\$27.00	\$27.50	1.9%
Library Services Fees					
Library fees					
Library bags	Taxable		\$1.20	\$1.20	0.0%
Replacement card	Taxable		\$4.50	\$4.50	0.0%
Item replacement processing charge	Taxable		\$18.00	\$18.00	0.0%
Temporary membership (refundable)	Taxable		\$60.00	\$60.00	0.0%
Bud Earphones	Taxable		\$3.50	\$3.50	0.0%
Photocopying & Printing					
A4 black & white per page	Taxable		\$0.20	\$0.20	0.0%
A3 black & white per page	Taxable		\$0.30	\$0.30	0.0%
A4 colour per page	Taxable		\$0.50	\$0.55	10.0%
A3 colour per page	Taxable		\$0.80	\$0.85	6.3%
Library Fines					
Fine - per item per day	Taxable		\$0.55	\$0.60	9.1%
DVDs - per item per day	Taxable		\$2.60	\$2.70	3.8%
Library Loan Requests					
Inter library loans from public libraries	Taxable		\$4.20	\$4.30	2.4%
Inter library loans from tertiary libraries	Taxable		\$20.00	\$20.00	0.0%
Hire of library meeting rooms					
Commercial operator, per hour	Taxable		\$39.00	\$40.00	2.6%
Not for profit organisation (Government funded), per hour	Taxable		\$17.50	\$18.00	2.9%
Community organisation (non Government funding), per hour	Taxable		\$12.20	\$12.50	2.5%
After hours bookings access card (refundable)	Taxable		\$30.00	\$30.00	0.0%
Waste Services					
Clean Tyres - disposal					
Car	Taxable		\$4.00	\$4.00	0.0%
Light Truck	Taxable		\$7.00	\$7.00	0.0%
Truck	Taxable		\$14.00	\$14.00	0.0%
Super Single	Taxable		\$44.00	\$30.00	(31.8%)
Tractor small (up to 1.0 metre diameter)	Taxable		\$88.00	\$85.00	(3.4%)
Tractor Large (1.0 - 2.0 metres diameter)	Taxable		\$146.00	\$140.00	(4.1%)
Motorcycle	Taxable		\$4.00	\$4.00	0.0%
Earthmover small (up to 1.0 metre diameter)	Taxable		\$123.00	\$120.00	(2.4%)
Earthmover medium (up to 1.0 - 1.5 metres diameter)	Taxable		\$230.00	\$220.00	(4.3%)
Earthmover large (up to 1.5 - 2 metres diameter)	Taxable		\$460.00	\$430.00	(6.5%)
Contaminated Tyres (dirt and/or rock inside tyre) disposal					
Car	Taxable		\$11.00	\$11.00	0.0%
Light Truck	Taxable		\$23.00	\$23.00	0.0%
Truck	Taxable		\$44.00	\$46.00	4.5%
Super Single	Taxable		\$88.00	\$92.00	4.5%
Tractor small (up to 1.0 metre diameter)	Taxable		\$285.00	\$285.00	0.0%
Tractor Large (1.0 - 2.0 metres diameter)	Taxable		\$475.00	\$475.00	0.0%
Motorcycle	Taxable		\$10.00	\$8.00	(20.0%)
Earthmover small (up to 1.0 metre diameter)	Taxable		\$400.00	\$400.00	0.0%
Earthmover medium (up to 1.0 - 1.5 metres diameter)	Taxable		\$730.00	\$730.00	0.0%
Earthmover large (up to 1.5 - 2 metres diameter)	Taxable		\$1,460.00	\$1,460.00	0.0%

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
<u>Waste Services cont.</u>					
Transfer station fees					
Transfer station charges - per cubic metre (general waste)	Taxable		\$38.00	\$39.00	2.6%
Transfer station charges - per cubic metre (garden organic waste)	Taxable		\$16.00	\$17.00	6.3%
Refrigerators , Air Conditioners - degassing charge	Taxable		\$19.00	\$19.00	0.0%
Mattresses - single	Taxable		\$12.00	\$12.00	0.0%
Mattresses - double, queen, king	Taxable		\$17.00	\$17.00	0.0%
Clean fill soil - per cubic metre (Echuca and Mt Scobie only)	Taxable		\$20.00	\$20.00	0.0%
Concrete/brick tipping per cubic metre (Echuca and Mt Scobie only)	Taxable		\$24.50	\$25.00	2.0%
Gas bottles (household up to 9kgs) and fire extinguishers	Taxable			\$5.00	
Kerbside Waste, Recycling, Food and Garden Services					
Waste Services					
Residential - per year - 80 litre 1 bin - without food and garden bin	Non Taxable		\$230.00	\$230.00	0.0%
Residential - per year - 80 litre 1 bin - with food and garden bin	Non Taxable		\$210.00	\$180.00	(14.3%)
Rural - per year - 80 litre 1 bin - food and garden bin not available	Non Taxable		\$220.70	\$199.00	(9.8%)
Residential - per year - 140 litre 1 bin - without food and garden bin	Non Taxable		\$290.00	\$290.00	0.0%
Residential - per year - 140 litre 1 bin - with food and garden bin	Non Taxable		\$265.00	\$225.00	(15.1%)
Rural - per year - 140 litre 1 bin - food and garden bin not available	Non Taxable		\$277.80	\$250.00	(10.0%)
Residential - per year - 240 litre 1 bin (6 or more in the family) - without food and garden bin	Non Taxable		\$481.84	\$482.00	0.0%
Residential - per year - 240 litre 1 bin (6 or more in the family) - with food and garden bin	Non Taxable		\$450.00	\$400.00	(11.1%)
Rural - per year - 240 litre 1 bin - food and garden bin not available	Non Taxable		\$468.96	\$422.00	(10.0%)
Residential - per year - 240 litre 1 bin (medical condition) - without food and garden bin	Non Taxable		\$290.00	\$290.00	0.0%
Residential - per year - 240 litre 1 bin (medical condition) - with food and garden bin	Non Taxable		\$265.00	\$225.00	(15.1%)
Commercial/Industrial - per year - 80 litre	Taxable		\$242.87	\$219.00	(9.8%)
Commercial/Industrial - per year - 140 litre	Taxable		\$305.70	\$275.00	(10.0%)
Commercial/Industrial - per year - 240 litre	Taxable		\$515.82	\$440.00	(14.7%)
Recycling Services					
Residential - per year - 140 litre (elderly residents & units/flats)	Non Taxable		\$61.40	\$61.50	0.2%
Residential - per year - 240 litre	Non Taxable		\$61.40	\$61.50	0.2%
Residential - per year - 360 litre	Non Taxable		\$61.40	\$61.50	0.2%
Commercial/Industrial - per year - 240 litre	Taxable		\$67.54	\$67.65	0.2%
Commercial/Industrial - per year - 360 litre	Taxable		\$67.54	\$67.65	0.2%
Food and Garden Waste Service					
Food and Garden Waste Residential - 240 litre	Non Taxable		\$54.90	\$55.00	0.2%
Food and Garden Waste Commercial - 240 litre	Taxable		\$60.40	\$60.50	0.2%

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
<u>Health Services</u>					
Registered Food Premises fees					
Food Premises					
Class 1 - Premises serving high risk foods to high risk customers including hospitals, childcare centres and aged care facilities	Taxable	\$476.00	\$488.00	2.5%	
Class 2A - Premises that are preparing high risk foods and require a third party audit such as manufacturers	Taxable	\$476.00	\$488.00	2.5%	
Class 2B - Premises preparing and serving high risk foods including cafes, restaurants	Taxable	\$544.00	\$557.00	2.4%	
Class 2C - Premises preparing and serving high risk foods on a reduced scale such motels with cooked breakfasts	Taxable	\$372.00	\$381.00	2.4%	
Class 2D - Community groups serving high risk foods	Taxable	\$67.00	\$69.00	3.0%	
Class 2E - Businesses preparing and serving high risk foods from a temporary food premises and that already have a fixed registration	Taxable	\$67.00	\$69.00	3.0%	
Class 3A - Premises that are preparing and serving medium risk foods, high risk pre-packaged foods or low risk unpackaged foods including wineries, water carters and service stations	Taxable	\$332.00	\$340.00	2.4%	
Class 3B - Premises that are serving high risk pre-packaged foods or low risk unpackaged foods on a reduced scale such as motels serving continental breakfasts	Taxable	\$234.00	\$240.00	2.6%	
Class 3C- Community groups serving high risk pre-packaged foods and low risk unpackaged foods	Taxable	\$67.00	\$69.00	3.0%	
Class 3D - Businesses preparing and serving high risk pre-packaged foods or low risk unpackaged foods from a temporary food premises and that already have a fixed registration	Taxable	\$67.00	\$69.00	3.0%	
Food Act transfers - change of ownership of premises registered under the Food Act	Taxable	\$236.00	\$242.00	2.5%	
1st additional inspection of non compliant class 1 & 2 premises	Taxable	\$146.00	\$150.00	2.7%	
2nd additional inspection of non compliant class 1 & 2 premises	Taxable		\$187.50	NA	
3rd additional inspection of non compliant class 1 & 2 premises	Taxable		\$225.00	NA	
4th additional inspection of non compliant class 1 & 2 premises	Taxable		\$262.50	NA	
1st additional inspection of non compliant class 3 premises	Taxable	\$109.00	\$112.00	2.8%	
2nd additional inspection of non compliant class 3 premises	Taxable		\$140.00	NA	
3rd additional inspection of non compliant class 3 premises	Taxable		\$168.00	NA	
4th additional inspection of non compliant class 3 premises	Taxable		\$196.00	NA	
Late registration renewal administration charge - charged to premises that have not renewed their registration by the due date and have received at least 1 reminder for application	Taxable	\$114.00	\$117.00	2.6%	
Additional Food Samples -charged to premises following 2 failed food samples when further samples are required	Taxable	\$127.00	\$130.00	2.4%	
New Food Business Fee - annual registration fee plus 50%					
Inspection report request (outside registered premises)	Taxable	\$160.00	\$164.00	2.5%	

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
<u>Health Services cont.</u>					
Other Health Act Registration fees					
Accommodation premises -large - fee for accommodation premises that have more than 5 bedrooms such as hotels, motels	Taxable	\$263.00	\$270.00	2.7%	
Accommodation premises - small - fee for accommodation premises that have less than 5 bedrooms such as bed & breakfast	Taxable	\$171.00	\$175.00	2.3%	
Health Act premises (tattooist, hairdressers, skin penetration, swimming pools)	Taxable	\$146.00	\$150.00	2.7%	
Health Act premises Transfer - change of ownership of a registered premises under the Public Health and Wellbeing Act	Taxable	\$71.00	\$73.00	2.8%	
Accommodation Transfer - change of ownership of an accommodation premises under the Public Health and Wellbeing Act	Taxable	\$165.00	\$169.00	2.4%	
Septic Tank Fees - New	Taxable	\$395.00	\$383.60	(2.9%)	
Building referral report	Taxable	\$65.00	\$67.00	3.1%	
Building referral inspection	Taxable	\$133.00	\$136.00	2.3%	
Immunisation Services					
Flu Vaccinations	Taxable	\$30.00	\$30.00	0.0%	
IPV Polio	Taxable	\$72.00	\$72.00	0.0%	
Varicella (Chicken Pox)	Taxable	\$78.00	\$78.00	0.0%	
Hepatitis A	Taxable	\$84.00	\$86.00	2.4%	
Hepatitis B	Taxable	\$38.00	\$39.00	2.6%	
Hepatitis A/B	Taxable	\$94.00	\$96.00	2.1%	
Boostrix	Taxable	\$50.00	\$51.00	2.0%	
Measles/Mumps/Rubella	Taxable	\$50.00	\$51.00	2.0%	
Adult Meningococcal	Taxable	\$100.00	\$102.00	2.0%	
Gardasil	Taxable	\$208.00	\$213.00	2.4%	
<u>Quarries</u>					
Mt Scobie Quarry (price per tonne)					
75mm road base	Taxable	\$12.00	\$12.50	4.2%	
40mm road base	Taxable	\$15.40	\$16.00	3.9%	
20mm road base	Taxable	\$16.85	\$17.50	3.9%	
16mm road base	Taxable	\$19.40	\$20.00	3.1%	
Spalls	Taxable	\$11.90	\$12.50	5.0%	
200mm spalls	Taxable	\$16.10	\$17.00	5.6%	
40mm crushed rock	Taxable	\$14.75	\$15.50	5.1%	
20mm crushed rock	Taxable	\$14.75	\$15.50	5.1%	
Filling	Taxable	\$9.90	\$10.50	6.1%	
20mm scalping's	Taxable	\$10.45	\$11.00	5.3%	
Receipt of clean waste concrete	Taxable	\$20.55	\$21.00	2.2%	
Crushed concrete resale (price per tonne)					
40mm Crushed Concrete	Taxable	\$21.20	\$22.00	3.8%	
20mm Crushed Concrete	Taxable	\$21.20	\$22.00	3.8%	
Weighing fee	Taxable	\$13.15	\$13.50	2.7%	

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
<u>Quarries cont.</u>					
Nanneella Quarry (price per tonne)					
40mm class 4 road base	Taxable	\$16.85	\$17.50	3.9%	
20mm class 4 road base	Taxable	\$17.05	\$18.00	5.6%	
75mm road base	Taxable	\$15.10	\$15.50	2.6%	
40mm road base	Taxable	\$16.15	\$17.00	5.3%	
30mm road base	Taxable	\$17.30	\$18.00	4.0%	
20mm road base	Taxable	\$16.85	\$17.50	3.9%	
16mm road base	Taxable	\$20.85	\$21.50	3.1%	
Spalls	Taxable	\$12.05	\$12.50	3.7%	
200mm spalls	Taxable	\$17.10	\$18.00	5.3%	
40mm crushed rock	Taxable	\$15.85	\$16.50	4.1%	
20mm crushed rock	Taxable	\$15.85	\$16.50	4.1%	
Filling/uncrushed	Taxable	\$11.25	\$11.50	2.2%	
20mm scalping's	Taxable	\$11.45	\$12.00	4.8%	
14mm scalping's	Taxable	\$11.45	\$12.00	4.8%	
Weighing fee	Taxable	\$13.15	\$13.50	2.7%	
Gravel Pits (price per tonne)					
65mm crushed rock	Taxable	\$15.70	\$16.00	1.9%	
40mm crushed rock	Taxable	\$15.95	\$16.50	3.4%	
20mm crushed rock	Taxable	\$16.25	\$17.00	4.6%	
150mm spalls	Taxable	\$10.80	\$11.50	6.5%	
Cartage - Cost recovery, based on a per kilometre rate charged by external contractors.		Per kilometre rate	Per kilometre rate		
<u>Commercial Operations</u>					
<u>Echuca Holiday Park</u>					
Dynamic pricing will be applied to fees at the Echuca Holiday Park for the 2020-21 budget year. Dynamic pricing allows prices to move within a range depending on occupancy levels on a given day.					
Premium season - Melbourne Cup 30/10/20 to 02/11/20, Christmas 26/12/20 to 08/01/21, Labour Day 05/03/21 to 07/03/21, Easter Weekend 01/04/21 to 05/04/21.					
High season - Blues Festival 23/07/20 to 26/07/20, 01/09/20 to 29/10/20, 03/11/20 to 30/11/20, 09/01/21 to 26/01/21, Riverboat Music Festival 19/02/21 to 21/02/21, 08/03/21 to 31/03/21, 06/04/21 to 25/04/21, Queens Birthday 11/06/21 to 13/06/21.					
Low season - 01/07/20 to 22/07/20, 27/07/20 to 31/08/20, 01/12/20 to 25/12/20, 27/01/21 to 11/02/21, 15/02/21 to 18/02/21, 22/02/21 to 04/03/21, 26/04/21 to 10/06/21, 14/06/21 to 30/06/21, excluding long weekends, public holidays and special events.					
Southern 80 - 12th - 14th February 2021, (rates apply as per table).					
All seasonal dates listed above are inclusive					
Redwood Cabin					
- High - per night	Taxable	\$230 - \$276	\$230 - \$276	NA	
- High - per week	Taxable	\$1,610 - \$1,932	\$1,610 - \$1,932	NA	
- Mid - per night	Taxable	\$165 - \$182	\$165 - \$182	NA	
- Mid - per week	Taxable	\$990 - \$1,089	\$990 - \$1,089	NA	
- Low - per night	Taxable	\$125 - \$138	\$125 - \$138	NA	
- Low - per week	Taxable	\$750 - \$825	\$750 - \$825	NA	
- Mid Friday and Saturdays per night	Taxable	\$210 - \$231	\$210 - \$231	NA	
- Low Friday & Saturdays per night	Taxable	\$143 - \$157	\$143 - \$157	NA	

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
<u>Echuca Holiday Park cont.</u>					
Boronia Cabin					
- High - per night	Taxable	\$215 - \$258	\$215 - \$258	NA	
- High - per week	Taxable	\$1,505 - \$1,806	\$1,505 - \$1,806	NA	
- Mid - per night	Taxable	\$160 - \$176	\$160 - \$176	NA	
- Mid - per week	Taxable	\$960 - \$1,056	\$960 - \$1,056	NA	
- Low - per night	Taxable	\$120 - \$132	\$120 - \$132	NA	
- Low - per week	Taxable	\$720 - \$792	\$720 - \$792	NA	
- Mid season Friday and Saturdays per night	Taxable	\$205 - \$226	\$205 - \$226	NA	
- Low Friday & Saturdays per night	Taxable	\$138 - \$152	\$138 - \$152	NA	
Acacia Cabin					
- High - per night	Taxable	\$210 - \$252	\$210 - \$252	NA	
- High - per week	Taxable	\$1,470 - \$1,764	\$1,470 - \$1,764	NA	
- Mid - per night	Taxable	\$155 - \$171	\$155 - \$171	NA	
- Mid - per week	Taxable	\$930 - \$1,023	\$930 - \$1,023	NA	
- Low - per night	Taxable	\$115 - \$127	\$115 - \$127	NA	
- Low - per week	Taxable	\$690 - \$759	\$690 - \$759	NA	
- Mid season Friday and Saturdays per night	Taxable	\$199 - \$219	\$199 - \$219	NA	
- Low Friday & Saturdays per night	Taxable	\$133 - \$146	\$133 - \$146	NA	
Acorn Cabin					
- High - per night	Taxable	\$185 - \$222	\$185 - \$222	NA	
- High - per week	Taxable	\$1,295 - \$1,554	\$1,295 - \$1,554	NA	
- Mid - per night	Taxable	\$140 - \$154	\$140 - \$154	NA	
- Mid - per week	Taxable	\$840 - \$924	\$840 - \$924	NA	
- Low - per night	Taxable	\$110 - \$121	\$110 - \$121	NA	
- Low - per week	Taxable	\$660 - \$726	\$660 - \$726	NA	
- Mid season Friday and Saturdays per night	Taxable	\$173 - \$190	\$173 - \$190	NA	
- Low Friday & Saturdays per night	Taxable	\$128 - \$141	\$128 - \$141	NA	
Standard Cabin					
- High - per night	Taxable	\$165 - \$198	\$165 - \$198	NA	
- High - per week	Taxable	\$1,155 - \$1,386	\$1,155 - \$1,386	NA	
- Mid - per night	Taxable	\$115 - \$127	\$115 - \$127	NA	
- Mid - per week	Taxable	\$690 - \$759	\$690 - \$759	NA	
- Low - per night	Taxable	\$97 - \$107	\$97 - \$107	NA	
- Low - per week	Taxable	\$582 - \$640	\$582 - \$640	NA	
- Mid season Friday and Saturdays per night	Taxable	\$147 - \$162	\$147 - \$162	NA	
- Low Friday & Saturdays per night	Taxable	\$118 - \$130	\$118 - \$130	NA	
Extra Adult (from 16 years) Cabin					
- High - per night	Taxable	\$20.00	\$20.00	0.0%	
- High - per week	Taxable	\$140.00	\$140.00	0.0%	
- Mid - per night	Taxable	\$20.00	\$20.00	0.0%	
- Mid - per week	Taxable	\$120.00	\$120.00	0.0%	
- Low - per night	Taxable	\$20.00	\$20.00	0.0%	
- Low - per week	Taxable	\$120.00	\$120.00	0.0%	
Powered Sites					
- High - per night	Taxable	\$61 - \$73	\$61 - \$73	NA	
- High - per week	Taxable	\$427 - \$512	\$427 - \$512	NA	
- Mid - per night	Taxable	\$45 - \$50	\$45 - \$50	NA	
- Mid - per week	Taxable	\$270 - \$297	\$270 - \$297	NA	
- Low - per night	Taxable	\$35 - \$39	\$35 - \$39	NA	
- Low - per week	Taxable	\$210 - \$231	\$210 - \$231	NA	
Unpowered Tent Sites					
- High - per night	Taxable	\$55.00	\$55.00	0.0%	
- High - per week	Taxable	\$385.00	\$385.00	0.0%	
- Mid - per night	Taxable	\$40.00	\$40.00	0.0%	
- Mid - per week	Taxable	\$240.00	\$240.00	0.0%	
- Low - per night	Taxable	\$28.00	\$28.00	0.0%	
- Low - per week	Taxable	\$168.00	\$168.00	0.0%	

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
<u>Echuca Holiday Park cont.</u>					
Extra Adult (from 16 years) powered site					
- High - per night	Taxable	\$15.00	\$15.00	0.0%	
- High - per week	Taxable	\$105.00	\$105.00	0.0%	
- Mid - per night	Taxable	\$15.00	\$15.00	0.0%	
- Mid - per week	Taxable	\$90.00	\$90.00	0.0%	
- Low - per night	Taxable	\$15.00	\$15.00	0.0%	
- Low - per week	Taxable	\$90.00	\$90.00	0.0%	
Extra Child (4-15 years inclusive)					
- High - per night	Taxable	\$10.00	\$10.00	0.0%	
- High - per week	Taxable	\$70.00	\$70.00	0.0%	
- Mid - per night	Taxable	\$10.00	\$10.00	0.0%	
- Mid - per week	Taxable	\$60.00	\$60.00	0.0%	
- Low - per night	Taxable	\$10.00	\$10.00	0.0%	
- Low - per week	Taxable	\$60.00	\$60.00	0.0%	
Additional fee for single night booking	Taxable	\$15.00	\$15.00	0.0%	
Applicable discount for relevant Caravan Park Membership		10%	10%	0.0%	
Applicable discount for registered groups		10%	10%	0.0%	
Applicable discount for Senior card holders		10%	10%	0.0%	
Annual Sites - Option 1 (max 130 days, no more than 60 days consecutive)	Taxable	\$5,460.00	\$5,600.00	2.6%	
Annual Sites - Option 2 (max 180 days, no more than 60 days consecutive)	Taxable	\$6,800.00	\$6,970.00	2.5%	
Permanents - one person weekly	Taxable	\$99.00	\$101.00	2.0%	
Permanents - two people weekly	Taxable	\$118.00	\$120.00	1.7%	
Other fees					
Late check out fee - Sites till 4pm	Taxable	\$15.00	\$15.00	0.0%	
Late check out fee - cabins till 4pm	Taxable	\$50.00	\$50.00	0.0%	
Dump point fee	Taxable	\$22.50	\$22.50	0.0%	
Southern 80 - cabin per night					
Redwood Cabin	Taxable	\$230.00	\$235.00	2.2%	
Boronia/ Waratah Cabin	Taxable	\$215.00	\$220.00	2.3%	
Acacia/ Banksia Cabin	Taxable	\$210.00	\$215.00	2.4%	
Acorn Cabin	Taxable	\$185.00	\$190.00	2.7%	
Standard Cabin	Taxable	\$165.00	\$170.00	3.0%	
Southern 80 cabin fees (extra person rate)					
- Adult	Taxable	\$55.00	\$55.00	0.0%	
- Child	Taxable	\$24.00	\$24.00	0.0%	
<u>Echuca and District Livestock Exchange</u>					
Truck Wash Per Minute	Taxable	\$1.35	\$1.40	3.7%	
Yard Dues (per head)					
Cattle	Taxable	\$12.50	\$12.80	2.4%	
Cattle <\$150 including no sale stock	Taxable	\$5.50	\$5.70	3.6%	
Dairy cattle	Taxable	\$12.50	\$12.80	2.4%	
Bulls	Taxable	\$17.50	\$18.00	2.9%	
Cow and calf (Sold as one unit)	Taxable	\$14.50	\$14.80	2.1%	
Horses - all horse sold or not sold	Taxable	\$21.00	\$21.50	2.4%	
Cattle sales per agent per sale	Taxable	\$270.00	\$280.00	3.7%	
Horse sales per agent per sale	Taxable	\$470.00	\$480.00	2.1%	
Single sale auction day usage	Taxable	\$470.00	\$480.00	2.1%	
Agent Selling Late Fee	Taxable	\$200.00	\$200.00	0.0%	

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
<u>Echuca and District Livestock Exchange cont.</u>					
Cattle transient fee per head (per day) plus feeding (notified)	Taxable		\$4.25	\$4.50	5.88%
Cattle transient fee per head (per day) plus feeding (unnotified)	Taxable		\$6.25	\$6.50	4.00%
Horse transient fee plus feeding	Taxable		\$25.00	\$25.00	0.00%
Horse transient fee notified (inclusion in horse sale) plus feeding	Taxable		\$4.25	\$4.50	5.88%
RFID tags issued post sale (per tag)	Taxable		New fee	\$50.00	NA
RFID tags (per head)	Taxable		\$21.00	\$21.00	0.00%
Office rental (per annum)	Taxable		\$1,550.00	\$1,590.00	2.58%
National vendor declaration - per declaration	Taxable		\$0.30	\$0.30	0.00%
Signage - 2900mm x 1200mm	Taxable		\$1,480.00	\$1,500.00	1.35%
Scanning Fee	Taxable		\$2.80	\$2.90	3.57%
<u>Echuca Paddlesteamers</u>					
Special rates and charges will be set by the Echuca Paddlesteamers Coordinator and Commercial Services Manager having regard to the commercial principles of the service.					
<u>Cruise</u>					
Adult	Taxable		\$27.00	\$27.00	0.00%
Concession/Senior /student	Taxable		\$24.00	\$24.00	0.00%
Child (4-14)	Taxable		\$12.00	\$12.00	0.00%
Family 2A up to 4C	Taxable		\$70.00	\$70.00	0.00%
Family 1A up to 4C	Taxable		\$48.00	\$49.00	2.08%
<u>Charters</u>					
<u>Pevensey</u>					
Standard (2 hour cruise)	Taxable		\$1,900.00	\$1,900.00	0.00%
Long (between 2 - 3.5 hours)	Taxable		\$2,600.00	\$2,600.00	0.00%
Each additional hour after 3.5 hours	Taxable		\$350.00	\$350.00	0.00%
Wedding set up and trial time per hour	Taxable		\$100.00	\$100.00	0.00%
<u>PS Alexander Arbuthnot</u>					
Standard (2 hour cruise)	Taxable			\$1,700.00	NA
Long (between 2 - 3.5 hours)	Taxable			\$2,400.00	NA
<u>Port Of Echuca charges</u>					
Special rates and charges will be set by the River Services Manager and General Manager Community and Economic Development having regard to the commercial and access principles of the service.					
<u>Wharf Walk</u>					
Local Ambassador Program			\$0.00	\$0.00	NA
Adult	Taxable		\$14.00	\$14.00	0.00%
Senior / student	Taxable		\$11.00	\$11.00	0.00%
Child	Taxable		\$8.00	\$8.00	0.00%
Family 2A + 4	Taxable		\$45.00	\$45.00	0.00%
Family 1A + 4	Taxable		\$37.00	\$37.00	0.00%
Extra child	Taxable		\$5.00	\$5.00	0.00%
<u>Cruise / Wharf Package</u>					
Adult	Taxable		\$37.50	\$37.50	0.00%
Senior / student	Taxable		\$32.25	\$32.25	0.00%
Child	Taxable		\$18.00	\$18.00	0.00%
Family 2A + 4	Taxable		\$103.75	\$103.75	0.00%
Family 1A + 4	Taxable		\$75.50	\$75.50	0.00%

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
<u>Port Of Echuca charges cont.</u>					
Wharf Hire					
Wharf hire - Wedding Ceremony (1.5 hours) - Venue only, after Discovery Centre Business Hours	Taxable		\$500.00	\$500.00	0.0%
Venue Hire - Wedding ceremony additional hours venue only	Taxable		\$50.00	\$100.00	100.0%
Wedding/functions equipment package	Taxable		\$500.00	\$500.00	0.0%
Wedding photos (1 hour) - This may be in several different locations within the Port of Echuca	Taxable		\$150.00	\$150.00	0.0%
Venue Hire - General Event -5pm-11pm includes but not limited to Birthdays, Corporate & Conventions - This may be in several different locations within the Port of Echuca. At the managers discretion the time may be extended with the appropriate Council approvals	Taxable		\$1,000.00	\$1,000.00	0.0%
General Event additional hrs required for set up and pack down	Taxable		\$100.00	\$100.00	0.0%
Venue Hire - Commercial Event - 5pm-11pm includes but not limited to Ticketed Events	Taxable		\$1,000.00	\$1,250.00	25.0%
Commercial Event additional hrs required for set up and pack down, Cost per hour	Taxable		\$100.00	\$100.00	0.0%
Venue Hire - Community Event charged per hour and includes but not limited to school performances, art classes, book launches, photo shoots, local community clubs (new)	Taxable			\$50.00	0.0%
Functions set up per hour - during business hours 9am-5pm, 7 days per week. Hire includes time taken to set-up and pull down equipment. Set-up and pull-down during business hours of the Discovery Centre will be at the managers discretion	Taxable		\$100.00	\$100.00	0.0%
Venue Hire per hour during business hours (dependant on groups/tours) will be at the managers discretion	Taxable		\$100.00	\$100.00	0.0%
Alexander Arbuthnot					
Standard daily hire rate	Taxable		\$500.00	\$500.00	0.0%
5 days or greater daily hire rate	Taxable		\$400.00	\$400.00	0.0%
<u>Sporting and Recreation Reserves fees</u>					
Sporting Reserve Charges					
Note - Fees for individual clubs Who utilise Victoria Park, Kyabram Recreation Reserve and Echuca South Recreation reserve are based Policy 133 Fees & Charges and the service agreements in place. Fees are subject to the usage data provided by users.					
Kyabram Recreation Reserve					
Reserve Hire per Day	Taxable		\$479.50	\$480.00	0.1%
Reserve Hire per Hour	Taxable		\$43.80	\$44.00	0.5%
Per Court Hire per hour	Taxable		\$25.00	\$25.00	0.0%
Key Deposit	Taxable		\$25.00	\$25.00	0.0%
Wilf Cox Pavilion Hire per Hour (up to 2 hours)	Taxable		\$50.00	\$50.00	0.0%
Wilf Cox Pavilion Function Hire (2 hrs or more)	Taxable		\$405.00	\$405.00	0.0%

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
<u>Sporting and Recreation Reserves fees cont.</u>					
Echuca South Recreation Reserve					
Reserve Hire per Day	Taxable	\$340.00	\$340.00	0.0%	
Reserve Hire per Hour	Taxable	\$43.95	\$44.00	0.1%	
Clubroom & Kitchen Hire per Hour	Taxable	\$23.00	\$23.50	2.2%	
Per Court Hire per hour	Taxable	\$25.00	\$25.00	0.0%	
Key Deposit		\$25.00	\$25.00	0.0%	
Echuca South Netball (EDNA)					
Court Hire per hour	Taxable	\$25.00	\$25.00	0.0%	
Clubroom Hire per hour	Taxable	\$23.00	\$23.50	2.2%	
Key Deposit		\$25.00	\$25.00	0.0%	
Victoria Park Recreation Reserve					
Reserve - hire per day	Taxable	\$470.10	\$480.00	2.1%	
Reserve - hire per hour	Taxable	\$43.95	\$44.00	0.1%	
Hire - per court per hour	Taxable	\$25.00	\$25.00	0.0%	
Key deposit		\$25.00	\$25.00	0.0%	
<u>Stadiums Fees</u>					
Echuca Stadium					
Multi Purpose Room per hour	Taxable	\$19.50	\$20.00	2.6%	
Court Hire - per hour - per court	Taxable	\$28.00	\$29.00	3.6%	
Casual Sessions - per session - per person (Stadium Facilitated Activation)	Taxable	\$4.50	\$5.00	11.1%	
Casual Sessions - per family - 2 adults and 2 children - per session (Stadium Facilitated Activation)	Taxable		\$10.50	NA	
Stadium Sports Programs per person - per session (Stadium Facilitated Specific Sports Activation)	Taxable		\$5.00	NA	
Stadium Sports Programs - registration per person - per season (Stadium Facilitated Specific Sports Activation)	Taxable		\$5.00	NA	
Stadium Sports Program - registration per team - per season (Stadium Facilitated Specific Sports Activation)	Taxable		\$45.00	NA	
Exhibitions and Special Events (per day)	Taxable	\$1,079.00	\$1,105.00	2.4%	
Bond	Taxable	\$150.00	\$155.00	3.3%	
Kyabram Sports and Entertainment Centre					
Multi Purpose Room per hour	Taxable	\$19.50	\$20.00	2.6%	
Exhibitions and Special Events (per day)	Taxable	\$669.50	\$685.00	2.3%	
Casual Sessions - per session	Taxable	\$4.50	\$5.00	11.1%	
Casual Sessions - per family - 2 adults and 2 children - per session (Stadium Facilitated Activation)	Taxable		\$10.50	NA	
Stadium Sports Programs per person - per session (Stadium Facilitated Specific Sports Activation)	Taxable		\$5.00	NA	
Stadium Sports Programs - registration per person - per season (Stadium Facilitated Specific Sports Activation)	Taxable		\$5.00	NA	
Stadium Sports Program - registration per team - per season (Stadium Facilitated Specific Sports Activation)	Taxable		\$45.00	NA	
Court Hire - per hour - per court	Taxable	\$28.00	\$29.00	3.6%	
Bond	Taxable	\$150.00	\$155.00	3.3%	

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
<u>Stadiums Fees cont.</u>					
Tongala Stadium					
Exhibitions and Special Events (per day)	Taxable		\$669.50	\$670.00	0.1%
Court hire per hour	Taxable		\$28.00	\$29.00	3.6%
Squash court hire per hour	Taxable		\$13.40	\$13.50	0.7%
Casual Sessions - per person (Stadium Facilitated Activation)	Taxable			\$5.00	NA
Casual Sessions - per family - 2 adults and 2 children (Stadium Facilitated Activation)	Taxable			\$10.50	NA
Stadium Sports Programs per person - per session (Stadium Facilitated Specific Sports Activation)	Taxable			\$5.00	NA
Stadium Sports Programs - registration per person - per season (Stadium Facilitated Specific Sports Activation)	Taxable			\$5.00	NA
Stadium Sports Program - registration per team - per season (Stadium Facilitated Specific Sports Activation)	Taxable			\$45.00	NA
Bond	Taxable		\$150.00	\$155.00	3.3%
Key deposit			\$25.00	\$25.00	0.0%
<u>Shire Halls and Theatres</u>					
Rochester and Tongala Halls					
Functions (with alcohol) e.g. weddings, balls					
Bond	Taxable		\$400.00	\$410.00	2.5%
Social events (without alcohol) e.g. Concerts, plays, luncheons, bazaars, elections					
Bond	Taxable		\$180.00	\$185.00	2.8%
Casual Use					
Charge per hour	Taxable		\$15 per hour, to a maximum of \$175 per 24 hour period	\$15 per hour, to a maximum of \$180 per 24 hour period	NA
Hire of kitchen per use - additional charge	Taxable		\$25.00	\$25.00	0.0%
Theatre/Group annual rental	Taxable		\$1,152.00	\$1,180.00	2.4%
Hall hire insurance (public liability if customer does not have current public liability certificate)	Taxable		\$25.00	\$25.00	0.0%
<u>Paramount Theatre</u>					
For further detail refer to Schedule of Fees listed in the Hire Agreement 2018/19. Note the fees/charges listed below do not include the fees/charges by Southern Star Enterprises Pty Ltd.					
Standard full day hire - minimum of 6 hours, maximum of 12.	Taxable		\$1,191.00	\$1,227.00	3.0%
Standard half day hire - minimum of 4 hours up to 6 hours.	Taxable		\$715.00	\$737.00	3.1%
Standard second and additional performances on same day.	Taxable		\$360.00	\$371.00	3.1%
Standard hourly hire rate after 12 hours.	Taxable		\$150.00	\$155.00	3.3%
Standard layover, per day.	Taxable		\$360.00	\$371.00	3.1%
Standard non-refundable booking fee	Taxable		\$350.00	\$361.00	3.1%
Community full day hire - minimum of 6 hours, maximum of 12.	Taxable		\$605.00	\$624.00	3.1%
Community half day hire - minimum of 4 hours up to 6 hours.	Taxable		\$365.00	\$376.00	3.0%
Community second and additional performances on same day.	Taxable		\$185.00	\$191.00	3.2%
Community hourly hire rate after 12 hours.	Taxable		\$78.00	\$81.00	3.8%
Community layover, per day.	Taxable		\$184.00	\$190.00	3.3%
Community non-refundable deposit	Taxable		\$150.00	\$155.00	3.3%

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
<u>Miscellaneous Fees and Charges</u>					
Standpipe Water Sales (per kilolitre)	Taxable	\$3.10	\$2.40	(22.6%)	
Echuca CBD Flagpole Hire	Taxable	\$340.00	\$340.00	0.0%	
Longitudinal Assets in Road Reserves					
1. Establishment Fees	Taxable	\$2,000.00	\$2,000.00	0.0%	
2. Annual Fees - per kilometre for stock & domestic and irrigation	Taxable	\$200.00	\$200.00	0.0%	
Freedom of Information (FOI)					
Application Fee	Taxable	\$29.00	\$29.60	2.1%	
Photocopying per sheet - FOI requests only	Taxable	\$0.20	\$0.20	0.0%	
Additional access charge may apply in accordance with Section 22 of the Freedom of Information (Access Charges) Regulations 2014					
Community Lease Agreements for Council Properties					
Minimum rental (Peppercorn) charge per annum from	Taxable	\$100.00	\$100.00	0.0%	
Casual Hire Fees	Taxable			NA	
Facility hire 1 to 3 days	Taxable		\$5.00	NA	
Facility hire 4 to 7 days	Taxable		\$10.00	NA	
Facility hire 7 to 14 day	Taxable		\$15.00	NA	
Facility hire 14 to 21 days	Taxable		\$20.00	NA	
Facility hire up to 3 months	Taxable		\$25.00	NA	
Facility hire 3 months and over - licence agreement developed	Taxable				
Public Liability Insurance					
Facility Hirers insurance	Taxable		\$25.00	NA	
Council performers per booking	Taxable		\$25.00	NA	
Council tutors and instructors per booking	Taxable		\$110.00	NA	
Artists in council studios per booking	Taxable		\$110.00	NA	
<u>Aquatic Services</u>					
Echuca War Memorial Aquatic Centre					
Casual Fees					
Pool Adult	Taxable	\$6.90	\$7.00	1.4%	
Pool Adult (concession)	Taxable	\$5.70	\$5.80	1.8%	
Pool Child (over 4 years)	Taxable	\$4.90	\$5.00	2.0%	
Pool Family	Taxable	\$18.30	\$18.50	1.1%	
Swim/Steam	Taxable	\$9.20	\$9.50	3.3%	
Steam Casual Upgrade	Taxable	\$3.60	\$3.60	0.0%	
10 visit Adult Pool	Taxable	\$55.30	\$56.00	1.3%	
10 visit Junior Pool	Taxable	\$37.20	\$40.00	7.5%	
Carnival Half day (up to 3 hours)	Taxable	\$583.20	\$585.00	0.3%	
Carnival Full Day (from 4 to 6hours)	Taxable	\$791.50	\$795.00	0.4%	
Memberships (monthly direct debit)					
Gold Adult	Taxable	\$89.60	\$92.00	2.7%	
Gold Adult Concession	Taxable	\$76.60	\$78.50	2.5%	
Corporate Gold Adult	Taxable	\$76.60	\$78.50	2.5%	
Family Gold	Taxable	\$177.00	\$181.00	2.3%	
Family Gold Concession	Taxable	\$151.10	\$155.00	2.6%	
Pool Adult	Taxable	\$51.80	\$53.00	2.3%	
Pool Adult Concession	Taxable	\$44.30	\$45.50	2.7%	
Corporate Pool Adult	Taxable	\$44.30	\$45.50	2.7%	

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES COUNCIL SET FEES & CHARGES SCHEDULE (NON STATUTORY)		GST Status	2019/2020 Charge (Incl. GST)	2020/2021 Charge (Incl. GST)	% Increase
<u>Aquatic Services cont.</u>					
Family Pool	Taxable	\$84.30	\$86.50	2.6%	
Family Pool Concession	Taxable	\$79.00	\$81.00	2.5%	
LTS Group lesson - per lesson	Non Taxable	\$15.60	\$16.00	2.6%	
LTS Private One Lesson (per lesson)	Non Taxable	\$42.60	\$43.50	2.1%	
LTS Junior Development Squad (per lesson)	Non Taxable	\$11.70	\$12.00	2.6%	
Other Pool Hire Fees					
Group Swim Individual Entry (+ Lane Hire if requiring exclusive use of space)	Taxable	\$3.60	\$3.70	2.8%	
Lane Hire per hr General (+ Group Swim Entry for non-members - Max 15 per lane)	Taxable	\$37.00	\$38.00	2.7%	
School Learn To Swim 30 Minute session per school child	Non Taxable	\$5.50	\$5.65	2.7%	
School Learn To Swim 60 Minute session per school child	Non Taxable	\$8.70	\$8.90	2.3%	
School Learn To Swim 60 Minute session per school child Outdoor	Non Taxable	\$10.80	\$11.00	1.9%	
LTS Grey Medallion (8 weeks)		\$63.10	\$64.50	2.2%	
Outdoor Pools					
Family Day Pass	Taxable	\$16.80	\$17.20	2.4%	
Family Season Pass	Taxable	\$147.20	\$150.00	1.9%	
Casual Adult Pass	Taxable	\$5.20	\$5.30	1.9%	
Adult Season Pass	Taxable	\$84.50	\$86.00	1.8%	
Casual Student Pass	Taxable	\$4.20	\$4.30	2.4%	
Student/Child Season Pass	Taxable	\$63.40	\$65.00	2.5%	
Outdoor Pool Hire					
Outside operational hours - per hour hire	Taxable	\$113.30	\$171.00	50.9%	
Carnival	Taxable	\$561.40	\$630.00	12.2%	
Gym and Group Fitness fees					
Gym - Casual	Taxable	\$18.30	\$18.50	1.1%	
Group Fitness Class	Taxable	\$14.30	\$14.60	2.1%	
Seniors Fitness (Water, Fit and Chair Based)	Taxable	\$8.70	\$8.90	2.3%	
Personal Training 1 hr Member	Taxable	\$69.50	\$70.00	0.7%	
Personal Training 1/2 hr Member	Taxable	\$42.10	\$43.00	2.1%	
10 visit Gym	Taxable	\$145.00	\$148.00	2.1%	
10 visit Group Fitness	Taxable	\$114.90	\$116.80	1.7%	
10 visit PT 1 hr	Taxable	\$610.10	\$625.00	2.4%	
10 visit PT 1/2 hr	Taxable	\$366.90	\$387.00	5.5%	
Fitness Session Group Booking (Maximum of 25 participants)	Taxable	\$123.60	\$126.50	2.3%	
Memberships (monthly direct debit)					
Gym	Taxable	\$89.60	\$92.00	2.7%	
Gym Concession	Taxable	\$67.50	\$69.50	3.0%	
Group Fitness	Taxable	\$76.90	\$79.00	2.7%	
Group Fitness Concession	Taxable	\$65.90	\$68.00	3.2%	
Youth Gym (Restricted hours of access refer to terms and conditions)	Taxable	\$40.20	\$41.00	2.0%	
Over 55's	Taxable	\$49.00	\$50.00	2.0%	
Other Hire Fees					
Small Meeting Room Hire (per hour)	Taxable	\$17.50	\$20.00	14.3%	
Shower Only	Taxable	\$5.00	\$5.00	0.0%	
Additional staff member per hour	Taxable	\$54.00	\$55.00	1.9%	

Part Two - Statutory fees and charges

Statutory fees and charges are set by either the State or Federal Government. Council has no input into these fees.

Advice on some statutory fees and charges to apply for 2020-21 had not been received prior to the Council adopting the budget. When this information becomes available the schedule will be updated accordingly.

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES STATE OR FEDERAL SET FEES & CHARGES SCHEDULE (STATUTORY)	2019/2020 Charge	2020/2021 Charge	% Increase
ALL STATUTORY FEES LISTED ARE GST EXEMPT			
There has been no increase in statutory fees for the 2020/2021 year.			
Registered animal not wearing council ID marker (0.5 of a penalty unit)	\$83.00	\$83.00	0.0%
Unregistered animal wearing council ID marker (2 penalty units)	\$330.00	\$330.00	0.0%
Person other than owner removing, altering or defacing ID marker (0.5 of a penalty unit)	\$83.00	\$83.00	0.0%
Dog or Cat on private property after notice served (0.5 of a penalty unit)	\$83.00	\$83.00	0.0%
Dog at large or not securely confined to owners premises during daytime (1.5 of a penalty unit)	\$248.00	\$248.00	0.0%
Cat at large or not securely confined to owners premises in restricted municipal district (0.5 of a penalty unit)	\$83.00	\$83.00	0.0%
Dog or cat creating nuisance (0.5 of a penalty unit)	\$83.00	\$83.00	0.0%
Contravening Council order relating to presence of dogs and cats in public places (One penalty unit)	\$165.00	\$165.00	0.0%
Dog at large or not securely confined to owners premises during night time (two penalty units)	\$330.00	\$330.00	0.0%
Greyhound not adequately muzzled or not controlled by chain, cord or leash (1.5 of a penalty unit)	\$248.00	\$248.00	0.0%
Not complying with order to abate nuisance (1.5 of a penalty unit)	\$248.00	\$248.00	0.0%
Failure to apply to register a dog or cat (Two penalty units)	\$330.00	\$330.00	0.0%
Parking			
Road Safety (General Regulations) Offences Schedule 3 (4)	\$70.00	\$70.00	0.0%
Road Safety (General Regulations) Offences Schedule 3 (6) (One penalty unit)	\$165.00	\$165.00	0.0%
Municipal Fire Prevention			
Fire Prevention Infringement Notice (CFA Act Section 41D) (Ten penalty units)	\$1,652.00	\$1,652.00	0.0%
Building Records/Information Services			
Land information certificates	\$27.00	\$47.20	74.8%
Property information requests Reg 326	\$52.20	\$47.20	(9.6%)
Property information requests Reg 327 (Private Building Surveyors)	\$52.20	\$47.20	(9.6%)
Private/public building surveyors lodgement fee	\$39.10	\$121.90	211.8%
Council lodgement fee	\$39.10	\$121.90	211.8%
Request for Report and Consent to proposed Demolition Under Section 29A of the Building Act	\$65.41	\$85.20	30.3%
Council consent and report	\$262.00	\$290.40	10.8%
Stormwater legal point of discharge fee	\$66.00	\$144.70	119.2%
Application for Pool Registration		\$31.85	
Pool information search		\$47.25	
Lodgement of compliance pool certificate		\$20.45	
Lodgement of non-compliance pool certificate		\$385.00	

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES STATE OR FEDERAL SET FEES & CHARGES SCHEDULE (STATUTORY)	2019/2020 Charge	2020/2021 Charge	% Increase
Subdivision			
Applications for Certification under the subdivision Act 1988			
Processing an application to certify a plan of subdivision under the Subdivision Act 1988	\$167.80	\$174.75	4.1%
Processing any other application for certification under the Subdivision Act 1988	\$167.80	\$174.75	4.1%
Supervision of Works	2.50% x cost of engineering work	2.50% x cost of engineering work	NA
Check Engineering plans	0.75% x cost of engineering work	0.75% x cost of engineering work	NA
Certificates of Compliance under section 97N	\$312.84	\$325.80	4.1%
The fee for determining a matter where a planning scheme specifies that the matter must be done to the satisfaction of a responsible authority or a referral authority	\$312.84	\$352.80	12.8%
Planning Infringements			
Planning Infringement Notice (Private 5 penalty units) per offence under the Planning and Environment Act	\$826.00	\$826.10	0.0%
Planning Infringement Notice (Company 10 penalty units) per offence under Planning and Environment Act	\$1,652.00	\$1,652.20	0.0%
Planning Approvals			
Planning Permit/Planning Permit Amendment Fees			
Combined permit applications	calculation required	calculation required	NA
The fee for an application for any combination of the classes of application outlined below is the sum arrived at by adding the highest of the fees which would have applied if separate applications had been made plus 50% of each of the other fees which would have applied if separate applications had been made.	calculation required	calculation required	NA
Type of planning application			
To Subdivide an existing building	\$1,265.58	\$1,318.10	4.1%
To Subdivide land into two lots	\$1,265.58	\$1,318.10	4.1%
To effect a realignment of a common boundary between lots or to consolidate two or more lots	\$1,265.58	\$1,318.10	4.1%
To subdivide land other than above types of subdivision	\$1,265.58 per 100 lots	\$1,318.10 per 100 lots created	NA
To remove a restriction (within the meaning of the Subdivision Act 1988) over land if the land has been used or developed for more than 2 years before the date of the applications in a manner which would have been lawful under the Planning and Environment Act.	\$1,265.58	\$1,318.10	4.1%
To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or to create or remove a right of way	\$1,265.58	\$1,318.10	4.1%
To create, vary or remove an easement other than a right of way; or to vary or remove a condition in the nature of an easement other than a right of way in a Crown grant.	\$1,265.58	\$1,318.10	4.1%
To amend an application for a permit after notice has been given	\$102.00	40% of fee	NA

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES STATE OR FEDERAL SET FEES & CHARGES SCHEDULE (STATUTORY)	2019/2020 Charge	2020/2021 Charge	% Increase
Planning Permit - Development (State change to the regulation of fees)			
Class 1 - Use	\$1,265.58	\$1,318.10	4.1%
Class 2 - Single < \$10K	\$191.97	\$199.90	4.1%
Class 3 - Single > \$10K < \$100K	\$604.35	\$629.40	4.1%
Class 4 - Single > \$100K < \$500K	\$1,237.14	\$1,288.50	4.2%
Class 5 - Single > \$500K < \$1M	\$1,336.68	\$1,392.10	4.1%
Class 6 - Single > \$1M < \$2M	\$1,436.22	\$1,495.80	4.1%
Class 7 - VicSmart < \$10K	\$191.97	\$199.90	4.1%
Class 8 - VicSmart > \$10K	\$412.38	\$429.50	4.2%
Class 9 - VicSmart Sub	\$191.97	\$199.90	4.1%
Class 10 - VicSmart App'n (other than class 7, 8 or 9)	\$191.97	\$199.90	4.1%
Class 11 - Dev < \$100K	\$1,102.05	\$1,147.80	4.2%
Class 12 - Dev > \$100K < \$1M	\$1,485.99	\$1,547.60	4.1%
Class 13 - Dev > \$1M < \$5M	\$3,277.71	\$3,413.70	4.1%
Class 14 - Dev > \$5M < \$15M	\$8,354.25	\$8,700.90	4.1%
Class 15 - Dev > \$15M < \$50M	\$24,636.15	\$25,658.30	4.1%
Class 16 - Dev > \$50M	\$55,327.68	\$57,670.10	4.2%
Class 17 - Sub Existing	\$1,265.58	\$1,318.10	4.1%
Class 18 - Sub 2 lots	\$1,265.58	\$1,318.10	4.1%
Class 19 - Realign	\$1,265.58	\$1,318.10	4.1%
Class 20 - Sub (other than class 17, 18 or 19)	\$1,265.58	\$1318.10 per 100 lots created	NA
Class 21 Vary Restriction	\$1,265.58	\$1,318.10	4.1%
Class 22 - Non defined	\$1,265.58	\$1,318.10	4.1%
Planning Permit - Amendment (classified)			
Class 1 - Amendment to change the use of the permit	\$1,265.58	\$1,318.10	4.1%
Class 2 - Amendment to a permit	\$191.97	\$1,318.10	586.6%
Class 3 - Amendment to class 2, 3, 5, 5 or 6 permit if <\$10K	\$412.38	\$199.90	(51.5%)
Class 4 - Amendment to class 2, 3, 5, 5 or 6 permit if >\$10K - <\$100K		\$629.40	
Class 5 - Amendment to class 2, 3, 5, 5 or 6 permit if >\$100K - <\$500K		\$1,288.50	
Class 6 - Amendment to class 2, 3, 5, 5 or 6 permit if >\$500K		\$1,392.10	
Class 7 - Amendment to VicSmart permit if <\$10K		\$199.90	
Class 8 - Amendment to VicSmart permit if >\$10K		\$429.50	
Class 9 - Amendment to class 9 permit		\$199.90	
Class 10 - Amendment to class 10 permit		\$199.90	
Class 11 - Amendment to class 11, 12, 13, 14, 15 & 16 permit if <\$100K		\$1,147.80	
Class 12 - Amendment to class 11, 12, 13, 14, 15 & 16 permit if >\$100K - <\$1M		\$1,547.60	
Class 13 - Amendment to class 11, 12, 13, 14, 15 & 16 permit if >\$1M		\$3,413.70	
Class 14 - Amendment to class 17 permit		\$1,318.10	
Class 15 - Amendment to class 18 permit		\$1,318.10	
Class 16 - Amendment to class 19 permit		\$1,318.10	
Class 17 - Amendment to class 20 permit		\$1318.10 per 100 lots created	
Class 18 - Amendment to class 21 permit		\$1,318.10	
Class 19 - Amendment to class 22 permit		\$1,318.10	

2020/2021 CAMPASPE SHIRE COUNCIL FEES AND CHARGES STATE OR FEDERAL SET FEES & CHARGES SCHEDULE (STATUTORY)	2019/2020 Charge	2020/2021 Charge	% Increase
Whole Farm Plans			
Application for certification of whole farm plans	\$632.79	\$773.80	22.3%
To amend to end an agreement under section 173 of the Act		\$659.00	
Amendments to Planning Scheme			
Considering a request to amend a planning scheme	\$3,839.40	\$3,050.90	(20.5%)
Considering submissions which seek a change to an amendment, and where necessary referring the submissions to a panel. Up to 10 submissions	\$14,518.60	\$15,121.00	4.1%
Considering submissions which seek a change to an amendment, and where necessary referring the submissions to a panel. 11-20 submissions	\$29,008.80	\$30,212.40	4.1%
Considering submissions which seek a change to an amendment, and where necessary referring the submissions to a panel. More than 20 submissions	\$38,778.00	\$40,386.90	4.1%
Adopting an amendment or a part of an amendment in accordance with section 20(4)	\$3,901.50	\$3,998.70	2.5%
Adopting an amendment or a part of an amendment in accordance with section 20A	\$924.30	\$962.70	4.2%
Works within a Road Reserve permit fees (2020/2021 Government Fee Unit gazetted on 27/3/2019 - \$14.81)			
Municipal Road with speed limit less than 50kmh			
Works conducted on any part of the roadway, shoulder or pathway (23.5 units)	\$348.04	\$348.04	0.0%
Works not conducted on any part of the roadway, shoulder or pathway (6 units)	\$88.86	\$88.86	0.0%
Municipal Road with speed limit greater than 50kmh			
Works conducted on any part of the roadway, shoulder or pathway (43.1units)	\$638.31	\$638.31	0.0%
Works not conducted on any part of the roadway, shoulder or pathway (23.5 units)	\$348.04	\$348.04	0.0%
Caravan Park (3 year registrations, new regulations)			
Caravan Park A	\$252.00	\$252.00	0.0%
Caravan Park B	\$504.00	\$504.00	0.0%
Caravan Park C	\$1,007.00	\$1,007.00	0.0%
Caravan Park D	\$1,525.00	\$1,525.00	0.0%
Caravan Park E	\$2,029.00	\$2,029.00	0.0%
Caravan Park F	\$2,531.00	\$2,531.00	0.0%